

## PLEASE POST - NOTICE OF PUBLIC MEETING

### Essex North Shore Agricultural and Technical School District Finance Subcommittee

Essex Technical High School  
565 Maple Street  
Hathorne, Massachusetts 01937  
Media Center (Upper Level)

Wednesday, March 7, 2018  
5:30 p.m.

### AGENDA

1. *Call to Order*
2. *Approval of Meeting Minutes*  
The Subcommittee will consider approval of meeting minutes for the Finance Subcommittee meeting of Monday, February 12, 2018.
3. *Financial Statements*  
Administrative Recommendation: To approve financial statements for November 30, 2017 and December 31, 2017. If approved, the statements will be placed on file for audit.
4. *FY2019 School Choice*  
Administrative Recommendation: To approve the recommendation that the District not participate in School Choice for the 2018 - 2019 school year.
5. *Acceptance of Donation*  
Administrative Recommendation:
  - a. To accept the donation of a 2010 Ford Fusion from Mr. Clarence R. Blewett of Topsfield, Massachusetts to the Automotive Technology Program.
  - b. To accept the donation of electrical materials, tools and equipment from Mr. Thomas Ralph of Lynn, Massachusetts with a approximate value of \$4,900 to the Electrical Program.
6. *FY2019 Budget*  
The administration will present updated details of the FY 2019 budget proposal for discussion.
7. *Funding Source for Superintendent-Director Search*  
The administration will identify a funding source for the Superintendent-Director Search.
8. Discussion items that were not reasonably anticipated by the Chairperson (M.G.L., Chapter 30 – Sections 18-25).
9. Adjourn

*The listing of matters are those reasonably anticipated by the Chair in accordance with M.G.L., Chapter 30A, Section 18-25, which may be discussed at the meeting. Not all items listed may in fact be discussed and other items not listed may also be brought up for discussion to the extent permitted by law.*

Essex North Shore Agricultural and Technical School District  
Finance Subcommittee

565 Maple Street  
Hathorne, Massachusetts 01937  
Media Center (Upper Level)  
Conference Room

Monday, February 12, 2018  
5:30 p.m.

### **Tentative Minutes**

Members Present: Ms. Amato, Mr. Prazar, Mr. Marquis, Mr. Perkins, Mr. St. Pierre,  
Mr. Hathaway, Ms. Teixeira, Dr. Lupini, Ms. Znamierowski, Mr. Morgan

#### **1. Call to Order**

Mr. Perkins called the meeting to order at 5:30 pm

#### **2. Approval of Meeting Minutes**

Mr. Marquis made the motion to approve the minutes for the Finance Subcommittee meeting of January 24, 2018.

Ms. Teixeira seconded the motion.

All in Favor.

#### **3. Financial Statements**

The Blue Sky Animal Care Architectural Proposal was discussed.

Dr. Lupini: discussed the conversation that was had with Angel at Neshoba and a clinic on site. Angel has put us in touch with this architect who can provide us with this proposal in order to decide where we are.

Mr. Marquis: asked, "Will this lead to expansion of our program?"

Dr. Lupini: replied, "Yes, it will consist of a clinic on sight and veterinarians. It is sometimes for low income community members. Co-Op jobs become available for our students. It is open year round. Teachers get an enhanced working environment with the veterinarians."

Mr. Marquis: asked, "What kind of patients would it be?"

Dr. Lupini: replied, "Mainly dogs."

Ms. Teixeira: asked, "Is this coming out of this year's or next year's budget?"

Ms. Znamierowski: suggested taking it out of a revolving fund instead of a line item out of the budget.

Dr. Lupini: stated, "There will be costs to do this work. We are trying to build up stabilization to understand what we need to do."

Ms. Teixeira: asked, "If we approve \$10,000 this year what are the future costs?"

Mr. Nichols: asked, "What do we get for \$10,000?"

Ms. Riccio joined the group to add detail to the proposal. "This \$10,000 gives us a preliminary drawing and plans for the structure, redistribution of space, lab areas and construction of rooms. Their specialty is in animal design."

"It gives us an idea of cost factors such as the HVAC system. There is some moving

of duct work into ceiling and preliminary work involved in the engineering process.”

Mr. Marquis: asked, “Are we expanding the square footage?”

Ms. Riccio: answered, “We are in a good situation to expand the capabilities of the program.” She described the building as it is now and what would need to be changed.

There was discussion about the architects recommended by Angel.

Ms. Teixeira: asked, how the kids would be involved with this construction?

Ms Riccio: Described the work that students would be able to participate in.

Mr. Nichols: asked, “Do we get any revenue from this?”

Ms. Riccio: Described what is happening at Neshoba with Angel veterinarians. “We would be doing a 70% for profit and 30% at reduced costs. This is really for the benefit for our students. They can work alongside doctors.”

Ms. Amato: asked, “Would this be a full service vet? What would the hours of operation be?”

Ms. Riccio: Thought the hours would be 8-5, weekends and summer.

Mr. Nichols: asked, “Is this a service where no one will be turned away?”

Ms. Riccio: Described the mission of Angel behind this program

Mr. St. Pierre made the motion to approve the money for the architect.

Ms. Teixeira seconded the motion.

Mr. St. Pierre went on to describe the timeline of the entire process and beginning with the architects.

All in Favor

#### **4. *District Signage***

Mr. Morgan: passed a hand out of a model sign that is up at MASCO. We would put up a similar sign from a company in Tewksbury for \$36,000. It does not include stones or pavers. It includes everything but the masonry, finish work and landscaping.

Dr. Lupini: Described future work that still needs to be done

Mr. Morgan: Described the LED lighting and expense.

Dr. Lupini: reminded of the monetary donation from the class of 2005.

Mr. St. Pierre: asked about where the work would be done?

Mr. Marquis: asked, “Does a computer control the sign?”

Mr. Morgan: answered, “Yes, Metro sign and awning out of Tewksbury would do the work. They have done Everett, Masco, and Salem.”

Ms. Amato: asked, “Was their discussion about whether we needed an LED sign?”

Mr. Morgan: Described the reason why an LED sign is needed.

Mr. Nichols: Asked about the quality.

Mr. Morgan: answered, “There is a \$40k range in quality and it can be upgraded later.”

Ms. Teixeira: asked, “Does this have to go out to bid?”

Ms. Znamierowski: replied, “Yes it will have to go out to bid.”

Ms. Amato: asked, “Have we chosen a location?”

Ms. Teixeira: asked, “How long will that take?”

Mr. St. Pierre: said, “The state inspectors suggested we coordinate with the community.”

There was discussion about how the sign is placed and concerns of position.

Ms. Teixeira: suggested the next steps would be to take this up with a subcommittee

on April's agenda for the finance subcommittee.

## **5. FY 2019 Budget**

Dr. Lupini: began by discussing the materials that have been given to the School Committee in tonight's packet. He continued to describe the budget. Most increases are people, salary and benefits. A five percent increase in health insurance, new positions. Dr. Lupini went on to review the budget documents that are included in the packet.

Mr. Perkins: asked about the number of Adjustment Counselors. "Does this include the 45 day placement students?"

Dr. Lupini: Discussed the reason this program is needed and the number of Adjustment Counselors currently.

Mr. St. Pierre: Asked about the MACK truck being bought under the transportation budget area?

Dr. Lupini: Continued to explain the details of the budget by reviewing the documents included in the packet.

Ms. Teixeira: Asked about the new Resource officer and their responsibilities throughout the school year.

There were opinions shared about resource officers, their responsibilities annually and their salaries. The hiring process, benefits and net cost.

Mr. Perkins: Suggested a preliminary job description for the new positions being added.

Mr. Nichols: Questioned the addition of New Programs?

Ms. Amato: questioned new teachers, enrollment and spreading out the costs with the addition of new teachers.

Dr. Lupini: went on to discuss the technology budget and the new device that will be used for MCAS testing.

Ms. Teixeira: asked, "Is there money built into budget for next year?"

Dr. Lupini: answered, "We believe that the money in the tech budget will support whatever recommendations are made."

Dr. Lupini went on to discuss student activities, sports, FFA, Skills USA, facilities stabilization, retirement contributions, replacement of busses and increasing athletic and parking fees.

Ms. Amato: asked, "Are we thinking of a scholarship fund?"

Dr. Lupini: explained what is in place for students that need financial assistance.

Ms. Teixeira: suggested a structure that encourages a student to play more than one sport with a reduced fee for students committed to playing three sports.

There was discussion about how to connect free and reduced fees to athletic fees.

Ms. Amato: commented that she thinks this is a great idea to support our low income families. She also asked about fees for clubs.

Dr. Lupini: talked about the reason they were done away with in the past.

Mr. Nichols: asked, "Will it be one fee for one sport or scaled for different sports?" There was discussion about fees and how they are scaled based on sport.

Mr. Marquis: estimated the count of the new positions and questioned Dr. Lupini, how the Perkins Grant will offset the salaries? "Is Health insurance budgeted in?"

Dr. Lupini: went on to discuss retirement fees and how they are funded.

Mr. Marquis: commented on fees and the concept. If we can find a way to offset

costs with fees.

Dr. Lupini: Went on to discuss E&D and the three other programs, funding associated with changing the name of the school and the expenses associated with it. "There has been no allocation for that in this budget."

Ms. Teixeira: questioned the allocation for signage, softball field and paving and budget increases for administrative positions.

Dr. Lupini: explained the step process and salary increases.

Ms. Amato: asked, "Are you planning on doing the road show with the cities and towns this year?"

Dr. Lupini: answered, "I will go where I am invited. They will be invited to two different sessions here. Danvers has the majority of students of member communities come here."

Ms. Teixeira: asked, "When do you see this going before the full committee?"

The timeline of the budget and approval was discussed.

Mr. Marquis: Encouraged them to continue to try and reduce the budget.

Dr. Lupini: described to the group how state aid could reduce the budget and retirement contributions.

There was discussion about prepaying retirement

Ms. Teixeira: stated, "Speaking as the Gloucester rep; a 4.8% increase is something they are not going to approve. Gloucester is looking at cutting teachers. She went on to discuss the additions and increases to the budget. Would you be willing to show what this budget will look like with some cuts?"

There was conversation amongst the group about the additions to the budget.

Mr. Perkins: questioned increasing the adult education programs to increase revenue.

Ms. Amato: talked to the group about increased or decreased enrollment and the effect it has on budgets.

Mr. Marquis: commented on the increase to assessments to communities and decreased enrollment at the town schools.

Dr. Lupini: reminded that some towns that have decreased enrollments have increased enrollments at Essex Tech.

Mr. Morgan: reminded that the original plan for the school was to have twelve academic teachers per content area. "We are still not there."

Ms. Teixeira: stated, "I do not like the number, but you did an excellent job with the budget." She thanked Dr. Lupini and his team.

Mr. Perkins: reminded that the expense of a technical high school is higher than a traditional high school.

Dr. Lupini: commented on the money coming into the school through grants. He is troubled by the need to try and budget for the school name change expenses. He suggested low cost items first and budget the big items for 2020.

**6. *Discussion items that were not reasonably anticipated by the Chairperson (M.G.L., Chapter 30 – Sections 18-25)***

**7. *Adjourn***

Mr. Prazar made the motion to adjourn at 6:43 pm.

Ms. Amato seconded the motion.  
All in favor.  
The meeting adjourned at 6:43 pm

*All documents and materials presented at the meeting are on file in the Superintendent/Director's office.  
Respectfully submitted by the Recording Secretary.*

*The listings of matters are those reasonably anticipated by the Chair in accordance with M.G.L., Chapter 30A, Section 18-25, which may be discussed at the meeting. Not all items listed may in fact be discussed and other items not listed may also be brought up for discussion to the extent permitted by law.*

ESSEX NORTH SHORE AGRICULTURAL & TECH SCH DIST  
BALANCE SHEET  
AS OF NOVEMBER 30, 2017

DESCRIPTION	CURRENT YEAR	LAST YEAR
-----		
A S S E T S:		
PETTY CASH	527.55	527.55
CASH	6153214.94	4244896.69
DUE FROM CITIES AND TOWNS	11624653.50	10879736.25
DUE FROM 2017 GRANTS	3789.13	1874.71
DUE FROM 2016/18 GRANTS	60206.57	2535.56
ACCOUNTS RECEIVABLE	.00	1.41
ANTICIPATED RECEIPTS	10377506.51	10508929.10
	-----	-----
TOTAL ASSETS	28219898.20	25638501.27
	=====	=====
L I A B I L I T I E S:		
ACCOUNTS PAYABLE	600.60	1278.01
UMCLAIMED ITEMS	35562.20	35562.20
PAYROLL DEDUCTIONS PAYABLE	318029.14	181994.75
LIBRARY HOLDING ACCOUNT	8235.74	8235.74
DUE TO COMM OF MASS	665647.20	8172.82
DUE TO REVOLVING FUNDS	1182542.46	1047630.66
DUE TO 2017 GRANTS	22964.23	16713.57
DUE TO 2016/18 GRANTS	8316.12	13451.04
DUE TO CAPITAL PROJECTS	1519303.70	1201910.01
	-----	-----
TOTAL LIABILITIES	3761201.39	2514948.80
	-----	-----
F U N D E Q U I T Y:		
REVENUE APPROPRIATION BUDGET	21199438.96	19932500.00
RESERVED FOR PETTY CASH	527.55	527.55
RESERVED FOR ENCUMBRANCES	453344.25	274996.85
RESERVED FOR COMPENSATED ABS	367783.16	367783.16
UNRESERVED FUND BALANCE	1341448.97	1462478.66
RESERVED FOR STABILIZATION	196153.92	196153.92
RESERVED FOR SUB YR EXPEND	900000.00	889112.33
	-----	-----
TOTAL FUND EQUITY	24458696.81	23123552.47
	-----	-----
TOTAL LIABILITIES AND FUND EQUITY	28219898.20	25638501.27
	=====	=====

UNAUDITED

ESSEX NORTH SHORE AGRICULTURAL & TECH SCH DIST

BALANCE SHEET

LONG TERM DEBT ACCOUNT GROUP

AS OF NOVEMBER 30, 2017

DESCRIPTION	CURRENT YEAR	LAST YEAR
-----		
A S S E T S:		
AMT TO BE PROVIDED PMT OF BOND	29710000.00	30360000.00
	-----	-----
TOTAL ASSETS	29710000.00	30360000.00
	=====	=====
L I A B I L I T I E S:		
GEN OBLIGATION BOND PAYABLE	29710000.00	30360000.00
	-----	-----
TOTAL LIABILITIES	29710000.00	30360000.00
	-----	-----
F U N D E Q U I T Y:		
	-----	-----
TOTAL FUND EQUITY	.00	.00
	-----	-----
TOTAL LIABILITIES		
AND FUND EQUITY	29710000.00	30360000.00
	=====	=====

UNAUDITED



ESSEX NORTH SHORE AGRICULTURAL & TECH SCH DIST  
 BALANCE SHEET  
 FIXED ASSETS ACCOUNT GROUP  
 AS OF NOVEMBER 30, 2017

DESCRIPTION	CURRENT YEAR	LAST YEAR
-----		
A S S E T S:		
FIXED ASSETS	150009984.04	149812725.94
ACCUMULATED DEPRECIATION	(28999785.48)	(25153156.16)
	-----	-----
 TOTAL ASSETS	 121010198.56	 124659569.78
	=====	=====
 L I A B I L I T I E S:		
	-----	-----
 TOTAL LIABILITIES	 .00	 .00
	-----	-----
 F U N D E Q U I T Y:		
INVESTED IN FIXED ASSETS	121010198.56	124659569.78
	-----	-----
 TOTAL FUND EQUITY	 121010198.56	 124659569.78
	-----	-----
 TOTAL LIABILITIES		
 AND FUND EQUITY	 121010198.56	 124659569.78
	=====	=====

UNAUDITED

ESSEX NORTH SHORE AGRICULTURAL & TECH SCH DIST  
STATEMENT OF REVENUES AND  
EXPENDITURES - BUDGET VS. ACTUAL  
PERIOD ENDED NOVEMBER 30, 2017

G/L NUMBER	DESCRIPTION	CURRENT PERIOD	YEAR TO DATE	BUDGET	BALANCE	PERCENT
-----						
TOTAL GROSS BUDGET						
R E V E N U E S:						
	FOUNDATION BUDGET	1178684.19	4982823.99	23681062.69	18698238.70-	21.04
	TRANSPORTATION	62585.75	118083.25	1769124.28	1651041.03-	6.67
	DEBT SERVICE	123394.75	457798.00	1831192.00	1373394.00-	25.00
	CAPITAL IMPROVEMENTS	19301.50	71609.00	351095.28	279486.28-	20.40
		-----	-----	-----	-----	-----
	TOTAL ALL REVENUES	1383966.19	5630314.24	27632474.25	22002160.01-	20.38
		-----	-----	-----	-----	-----
E X P E N D I T U R E S:						
	FOUNDATION BUDGET	1629921.27	5846147.36	23681062.69	17834915.33	24.69
	TRANSPORTATION	136566.22	469904.65	1769124.28	1299219.63	26.56
	DEBT SERVICE	.00	.00	1831192.00	1831192.00	.00
	CAPITAL IMPROVEMENTS	.00	116983.28	351095.28	234112.00	33.32
		-----	-----	-----	-----	-----
	TOTAL ALL EXPENDITURES	1766487.49	6433035.29	27632474.25	21199438.96	23.28
	LESS: PURCHASE DISCOUNTS	.00	.00	.00	.00	.00
		-----	-----	-----	-----	-----
	NET ALL EXPENDITURES	1766487.49	6433035.29	27632474.25	21199438.96	23.28
		-----	-----	-----	-----	-----
	EXCESS OF REVENUES UNDER EXPENDITURES	382521.30-	802721.05-	.00	802721.05-	.00
		=====	=====	=====	=====	=====

UNAUDITED

ESSEX NORTH SHORE AGRICULTURAL & TECH SCH DIST  
STATEMENT OF REVENUES AND  
EXPENDITURES - BUDGET VS. ACTUAL  
PERIOD ENDED NOVEMBER 30, 2017

G/L NUMBER	DESCRIPTION	CURRENT PERIOD	YEAR TO DATE	BUDGET	BALANCE	PERCENT
-----						
FOUNDATION BUDGET						
R E V E N U E S:						
ASSESSMENTS TO MEMBER CITIES						
	AND TOWNS	831790.50	3275073.25	13100293.00	9825219.75-	25.00
	CHAPTER 70 AID	61318.00	1323254.00	3785820.00	2462566.00-	34.95
	MISCELLANEOUS	12358.97	92880.85	220000.00	127119.15-	42.22
	INTEREST	2299.22	20698.39	37000.00	16301.61-	55.94
	TUITION	270917.50	270917.50	4993800.00	4722882.50-	5.43
	OFS/TRANSFER IN	.00	.00	1544149.69	1544149.69-	.00
	TOTAL REVENUES	1178684.19	4982823.99	23681062.69	18698238.70-	21.04
-----						
E X P E N D I T U R E S:						
	SCHOOL COMMITTEE SERVICES	1253.38	13388.70	62739.24	49350.54	21.34
	OFFICE OF SUPERINTENDENT	23425.67	110063.13	319226.00	209162.87	34.48
	FINANCE & ADMIN. SERVICES	58982.95	255719.08	689120.10	433401.02	37.11
	DISTRICT WIDE INFO. TECHNOLOGY	42337.61	183376.37	596133.19	412756.82	30.76
	DISTRICT WIDE ACADEMIC LEADER.	35459.69	150683.35	498077.80	347394.45	30.25
	DISTRICT WIDE SCHOOL BLDG LEAD.	101041.70	468969.50	1177735.92	708766.42	39.82
	BUILDING TECHNOLOGY	.00	22298.00	32000.00	9702.00	69.68
	INSTRUCTION - TEACHING SERVICE	774386.02	2315185.10	9871371.20	7556186.10	23.45
	PROFESSIONAL DEVELOPMENT	7174.50	62816.91	194565.27	131748.36	32.29
	INSTRUCTIONAL MAT. & EQUIP.	45808.71	304807.91	1096346.19	791538.28	27.80
	INSTRUCTIONAL TECHNOLOGY	91047.08	89175.60	300506.63	211331.03	29.68
	GUIDANCE, COUNSELING AND TEST	75412.39	255678.20	991976.59	736298.39	25.77
	PSYCHOLOGICAL SERVICES	6850.08	20550.20	101051.00	80500.80	20.34
	ATTENDANCE SERVICES	.00	.00	5000.00	5000.00	.00
	HEALTH SERVICES	11733.16	37654.02	178352.00	140697.98	21.11
	FOOD SERVICE	11379.70	46053.70	131274.00	85220.30	35.08
	ATHLETIC SERVICES	74127.95	154382.46	592715.25	438332.79	26.05
	OTHER STUDENT BODY ACTIVITIES	17194.65	63450.30	397236.00	333785.70	15.97
	OPERATION AND MAINT. OF PLANT	63036.85	303070.76	934918.61	631847.85	32.42
	HEAT	8897.08	15041.67	297630.00	282588.33	5.05
	UTILITIES	42171.02	224140.57	750653.50	526512.93	29.86
	MAINT OF GROUNDS/FARM	43834.09	241299.07	622644.72	381345.65	38.75
	BUILDING MAINTENANCE	23322.44	117191.92	329803.06	212611.14	35.53
	EXTRAORDINARY MAINT	35356.57	41167.20	187210.00	146042.80	21.99
	EMP BENEFITS & FIXED CHARGES	35687.98	349983.64	3322776.42	2972792.78	10.53
	TOTAL EXPENDITURES	1629921.27	5846147.36	23681062.69	17834915.33	24.69
	LESS: PURCHASE DISCOUNTS	.00	.00	.00	.00	.00
	NET EXPENDITURES	1629921.27	5846147.36	23681062.69	17834915.33	24.69
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UNAUDITED

ESSEX NORTH SHORE AGRICULTURAL & TECH SCH DIST  
 STATEMENT OF REVENUES AND  
 EXPENDITURES - BUDGET VS. ACTUAL  
 PERIOD ENDED NOVEMBER 30, 2017

G/L NUMBER	DESCRIPTION	CURRENT PERIOD	YEAR TO DATE	BUDGET	BALANCE	PERCENT
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	EXCESS OF REVENUES OVER (UNDER) (-) EXPENDITURES	451237.08-	863323.37-	.00	863323.37-	.00

UNAUDITED

Essex North Shore Agricultural & Technical School District  
 Revolving Fund Balance Sheet  
 As of November 30, 2017

ASSETS

Due From General Fund	\$1,447,417.21
Accounts Receivable	0.00
Inventory	6,336.00
	<hr/>
Total Assets	<u>\$1,453,753.21</u>

LIABILITIES

Due To General Fund	\$264,874.75
Security Deposit	\$14,048.00
	<hr/>
Total Liabilities	<u>278,922.75</u>

FUND EQUITY

		Reserved for Encumbrances <u>11/30/17</u>	Balance Available <u>11/30/17</u>
Fund Balance - Night School	\$82,644.06	50,000.00	32,644.06
Fund Balance - Culinary Art	129,724.67	0.00	129,724.67
Fund Balance - Career Areas	200,917.35	0.00	200,917.35
Fund Balance - Rental Fund	282,220.69	184,288.00	97,932.69
Fund Balance - School Lunch	175,581.54	0.00	175,581.54
Fund Balance - Insurance Claims	41,124.82	0.00	41,124.82
Fund Balance - Awards and Scholarships	71,763.04	0.00	71,763.04
Fund Balance - Tuition	137,637.35	50,000.00	87,637.35
Fund Balance - School Choice	0.00	0.00	0.00
Fund Balance - Regional Trans Reimb Fund	0.00	0.00	0.00
Fund Balance - Athletics	53,216.94	0.00	53,216.94
	<hr/>	<hr/>	<hr/>
Total Fund Equity	<u>1,174,830.46</u>	<u>284,288.00</u>	<u>890,542.46</u>
Total Liabilities and Fund Equity	<u>\$1,453,753.21</u>		

Essex North Shore Agricultural and Technical School District  
 Revolving Fund Revenues and Expenditures  
 Period Ended November 30, 2017

					YTD
					Excess
					Revenues
<u>Description</u>	<u>Current Revenues</u>	<u>YTD Revenues</u>	<u>Current Expenditures</u>	<u>YTD Expenditures</u>	<u>Over(Under) Expenditures</u>
Night School	2,885.60	37,868.52	7,455.00	28,721.10	9,147.42
Culinary Art	20,151.07	60,242.15	26,050.19	55,638.66	4,603.49
Career Areas	13,516.13	27,917.34	11,371.87	28,656.63	(739.29)
Rental fund	7,240.00	96,494.00	1,955.78	21,817.03	74,676.97
School Lunch	57,146.44	185,111.86	43,815.34	124,034.02	61,077.84
Insurance Claims	2,129.50	7,356.10	0.00	4,125.66	3,230.44
Awards and Scholarships	1,489.00	12,439.00	0.00	1,412.70	11,026.30
Tuition	0.00	0.00	468.95	468.95	(468.95)
School Choice	0.00	0.00	0.00	0.00	0.00
Regional Trans Reimb Fund	0.00	0.00	0.00	0.00	0.00
Athletics	4,166.00	8,429.00	0.00	0.00	8,429.00
<b>Total Revolving Funds</b>	<b>108,723.74</b>	<b>435,857.97</b>	<b>91,117.13</b>	<b>264,874.75</b>	<b>170,983.22</b>

Essex North Shore Agricultural Technical School District  
Grant Revenue and Expenditure Report  
Period Ended November 30, 2017

FY 2016 Grants								
2016 - 6	STEM Solar lab	n/a	10,500.00	0.00	10,500.00	837.90	10,500.00	0.00
2016 - 19	MALSCE	n/a	2,000.00	0.00	2,000.00	0.00	1,992.10	7.90
Total			12,500.00	0.00	12,500.00	837.90	12,492.10	7.90
FY 2017 Grants								
2017 - 1	Entitlement 94-142	240	321,453.00	0.00	321,453.00	0.00	321,409.00	44.00
2017 - 4	Title I *	305	145,199.00	0.00	134,140.00	2,532.72	137,929.13	(3,789.13)
2017 - 6	Title IIA *	140	25,700.00	0.00	24,809.00	315.06	24,543.68	265.32
2017 - 7	Perkins *	400	296,090.00	0.00	284,184.00	2,661.07	284,184.00	0.00
2017 - 9	Special Educ. Program Improve.	274	6,858.00	0.00	6,858.00	1,800.00	6,858.00	0.00
2017 - 10	MA Capital Skills - Health and Denta	n/a	244,292.00	0.00	244,292.00	0.00	221,637.09	22,654.91
2017 - 12	Skills USA/Lowe's	n/a	25,000.00	0.00	25,000.00	0.00	25,000.00	0.00
Total			1,064,592.00	0.00	1,040,736.00	7,308.85	1,021,560.90	19,175.10
FY 2018 Grants								
2018 - 1	Perkins	400	301,450.00	55,611.00	85,756.00	58,184.79	131,740.79	(45,984.79)
2018 - 3	Title IVA	309	3,718.00	0.00	372.00	0.00	0.00	372.00
2018 - 4	Title IIA	140	36,313.00	0.00	3,631.00	5,084.92	14,756.80	(11,125.80)
2018 - 5	IDEA 94-142	240	334,217.00	0.00	66,083.00	25,648.64	69,176.20	(3,093.20)
2018 - 7	Title I	305	163,536.00	0.00	28,070.00	8,519.60	25,633.78	2,436.22
2018 - 9	Captain Planet Foundation	n/a	2,500.00	0.00	2,500.00	0.00	0.00	2,500.00
2018 - 14	Year Long Living to Serve	n/a	3,000.00	0.00	3,000.00	0.00	0.00	3,000.00
2018 - 18	NSWIB	n/a	6,918.90	0.00	6,073.56	0.00	6,076.34	(2.78)
Total			851,652.90	55,611.00	195,485.56	97,437.95	247,383.91	(51,898.35)

ESSEX NORTH SHORE AGRICULTURAL & TECH SCH DIST  
BALANCE SHEET  
AS OF DECEMBER 31, 2017

DESCRIPTION	CURRENT YEAR	LAST YEAR
-----		
A S S E T S:		
PETTY CASH	527.55	527.55
CASH	8690668.24	9416355.35
DUE FROM CITIES AND TOWNS	9412245.50	5849171.25
DUE FROM 2017 GRANTS	4537.00	82293.22
DUE FROM 2016/18 GRANTS	81670.19	2535.56
ACCOUNTS RECEIVABLE	.00	1.41
ANTICIPATED RECEIPTS	6531906.35	7023117.79
TOTAL ASSETS	24721554.83	22374002.13
L I A B I L I T I E S:		
ACCOUNTS PAYABLE	3186.55	1278.01
UMCLAIMED ITEMS	35562.20	35562.20
PAYROLL DEDUCTIONS PAYABLE	161663.78	266075.91
LIBRARY HOLDING ACCOUNT	8235.74	8235.74
DUE TO COMM OF MASS	666443.08	8538.65
DUE TO REVOLVING FUNDS	1346893.28	1077035.73
DUE TO 2017 GRANTS	22964.23	1599.32
DUE TO 2016/18 GRANTS	32305.92	13624.94
DUE TO CAPITAL PROJECTS	1519303.70	1201910.01
TOTAL LIABILITIES	3796558.48	2613860.51
F U N D E Q U I T Y:		
REVENUE APPROPRIATION BUDGET	17665738.50	16569089.15
RESERVED FOR PETTY CASH	527.55	527.55
RESERVED FOR ENCUMBRANCES	453344.25	274996.85
RESERVED FOR COMPENSATED ABS	367783.16	367783.16
UNRESERVED FUND BALANCE	1341448.97	1462478.66
RESERVED FOR STABILIZATION	196153.92	196153.92
RESERVED FOR SUB YR EXPEND	900000.00	889112.33
TOTAL FUND EQUITY	20924996.35	19760141.62
TOTAL LIABILITIES AND FUND EQUITY	24721554.83	22374002.13

UNAUDITED



ESSEX NORTH SHORE AGRICULTURAL & TECH SCH DIST

BALANCE SHEET

LONG TERM DEBT ACCOUNT GROUP

AS OF DECEMBER 31, 2017

DESCRIPTION	CURRENT YEAR	LAST YEAR
-----		
A S S E T S:		
AMT TO BE PROVIDED PMT OF BOND	29710000.00	30360000.00
	-----	-----
TOTAL ASSETS	29710000.00	30360000.00
	=====	=====
L I A B I L I T I E S:		
GEN OBLIGATION BOND PAYABLE	29710000.00	30360000.00
	-----	-----
TOTAL LIABILITIES	29710000.00	30360000.00
	-----	-----
F U N D E Q U I T Y:		
	-----	-----
TOTAL FUND EQUITY	.00	.00
	-----	-----
TOTAL LIABILITIES		
AND FUND EQUITY	29710000.00	30360000.00
	=====	=====

UNAUDITED

ESSEX NORTH SHORE AGRICULTURAL & TECH SCH DIST

BALANCE SHEET

FIXED ASSETS ACCOUNT GROUP

AS OF DECEMBER 31, 2017

DESCRIPTION	CURRENT YEAR	LAST YEAR
-----		
A S S E T S:		
FIXED ASSETS	150009984.04	149812725.94
ACCUMULATED DEPRECIATION	(28999785.48)	(25153156.16)
TOTAL ASSETS	121010198.56	124659569.78
L I A B I L I T I E S:		
TOTAL LIABILITIES	.00	.00
F U N D E Q U I T Y:		
INVESTED IN FIXED ASSETS	121010198.56	124659569.78
TOTAL FUND EQUITY	121010198.56	124659569.78
TOTAL LIABILITIES		
AND FUND EQUITY	121010198.56	124659569.78

UNAUDITED

ESSEX NORTH SHORE AGRICULTURAL & TECH SCH DIST  
STATEMENT OF REVENUES AND  
EXPENDITURES - BUDGET VS. ACTUAL  
PERIOD ENDED DECEMBER 31, 2017

G/L NUMBER	DESCRIPTION	CURRENT PERIOD	YEAR TO DATE	BUDGET	BALANCE	PERCENT
-----						
TOTAL GROSS BUDGET						
R E V E N U E S:						
	FOUNDATION BUDGET	5481620.16	10464444.15	23681062.69	13216618.54-	44.19
	TRANSPORTATION	293113.00	411196.25	1769124.28	1357928.03-	23.24
	DEBT SERVICE	244958.50	702756.50	1831192.00	1128435.50-	38.38
	CAPITAL IMPROVEMENTS	38316.50	109925.50	351095.28	241169.78-	31.31
	TOTAL ALL REVENUES	6058008.16	11688322.40	27632474.25	15944151.85-	42.30
-----						
E X P E N D I T U R E S:						
	FOUNDATION BUDGET	2764085.22	8610232.58	23681062.69	15070830.11	36.36
	TRANSPORTATION	191419.61	661324.26	1769124.28	1107800.02	37.38
	DEBT SERVICE	578195.63	578195.63	1831192.00	1252996.37	31.57
	CAPITAL IMPROVEMENTS	.00	116983.28	351095.28	234112.00	33.32
	TOTAL ALL EXPENDITURES	3533700.46	9966735.75	27632474.25	17665738.50	36.07
	LESS: PURCHASE DISCOUNTS	.00	.00	.00	.00	.00
	NET ALL EXPENDITURES	3533700.46	9966735.75	27632474.25	17665738.50	36.07
-----						
	EXCESS OF REVENUES UNDER EXPENDITURES	2524307.70	1721586.65	.00	1721586.65	.00
=====						

UNAUDITED

ESSEX NORTH SHORE AGRICULTURAL & TECH SCH DIST  
STATEMENT OF REVENUES AND  
EXPENDITURES - BUDGET VS. ACTUAL  
PERIOD ENDED DECEMBER 31, 2017

G/L NUMBER	DESCRIPTION	CURRENT PERIOD	YEAR TO DATE	BUDGET	BALANCE	PERCENT
-----						
FOUNDATION BUDGET						
R E V E N U E S:						
ASSESSMENTS TO MEMBER CITIES						
	AND TOWNS	1891461.00	5166534.25	13100293.00	7933758.75-	39.44
	CHAPTER 70 AID	1156290.63	2479544.63	3785820.00	1306275.37-	65.50
	MISCELLANEOUS	15573.00	108453.85	220000.00	111546.15-	49.30
	INTEREST	3259.53	23957.92	37000.00	13042.08-	64.75
	TUITION	2415036.00	2685953.50	4993800.00	2307846.50-	53.79
	OFS/TRANSFER IN	.00	.00	1544149.69	1544149.69-	.00
	TOTAL REVENUES	5481620.16	10464444.15	23681062.69	13216618.54-	44.19
-----						
E X P E N D I T U R E S:						
	SCHOOL COMMITTEE SERVICES	2659.36	16048.06	62739.24	46691.18	25.58
	OFFICE OF SUPERINTENDENT	33273.20	143336.33	319226.00	175889.67	44.90
	FINANCE & ADMIN. SERVICES	79043.58	334762.66	689120.10	354357.44	48.58
	DISTRICT WIDE INFO. TECHNOLOGY	53707.81	237084.18	596133.19	359049.01	39.77
	DISTRICT WIDE ACADEMIC LEADER.	49340.11	200023.46	498077.80	298054.34	40.16
	DISTRICT WIDE SCHOOL BLDG LEAD.	149907.45	618876.95	1177735.92	558858.97	52.55
	BUILDING TECHNOLOGY	.00	22298.00	32000.00	9702.00	69.68
	INSTRUCTION - TEACHING SERVICE	1151171.61	3466356.71	9871371.20	6405014.49	35.12
	PROFESSIONAL DEVELOPMENT	10349.02	73165.93	194565.27	121399.34	37.60
	INSRUCTONAL MAT. & EQUIP.	69342.11	374150.02	1096346.19	722196.17	34.13
	INSTRUCTIONAL TECHNOLOGY	5064.73-	84110.87	300506.63	216395.76	27.99
	GUIDANCE, COUNSELING AND TEST	118822.58	374500.78	991976.59	617475.81	37.75
	PSYCHOLOGICAL SERVICES	10275.12	30825.32	101051.00	70225.68	30.50
	ATTENDANCE SERVICES	.00	.00	5000.00	5000.00	.00
	HEALTH SERVICES	18337.74	55991.76	178352.00	122360.24	31.39
	FOOD SERVICE	16798.43	62852.13	131274.00	68421.87	47.88
	ATHLETIC SERVICES	77569.66	231952.12	592715.25	360763.13	39.13
	OTHER STUDENT BODY ACTIVITIES	56595.55	120045.85	397236.00	277190.15	30.22
	OPERATION AND MAINT. OF PLANT	91021.16	394091.92	934918.61	540826.69	42.15
	HEAT	27970.13	43011.80	297630.00	254618.20	14.45
	UTILITIES	56758.60	280899.17	750653.50	469754.33	37.42
	MAINT OF GROUNDS/FARM	64884.23	306183.30	622644.72	316461.42	49.17
	BUILDING MAINTENANCE	29594.70	146786.62	329803.06	183016.44	44.51
	EXTRAORDINARY MAINT	4011.94	45179.14	187210.00	142030.86	24.13
	EMP BENEFITS & FIXED CHARGES	597715.86	947699.50	3322776.42	2375076.92	28.52
	TOTAL EXPENDITURES	2764085.22	8610232.58	23681062.69	15070830.11	36.36
	LESS: PURCHASE DISCOUNTS	.00	.00	.00	.00	.00
	NET EXPENDITURES	2764085.22	8610232.58	23681062.69	15070830.11	36.36
-----						

UNAUDITED

ESSEX NORTH SHORE AGRICULTURAL & TECH SCH DIST  
 STATEMENT OF REVENUES AND  
 EXPENDITURES - BUDGET VS. ACTUAL  
 PERIOD ENDED DECEMBER 31, 2017

G/L NUMBER	DESCRIPTION	CURRENT PERIOD	YEAR TO DATE	BUDGET	BALANCE	PERCENT
<hr style="border-top: 1px dashed black;"/>						
	EXCESS OF REVENUES OVER (UNDER) (-) EXPENDITURES	2717534.94	1854211.57	.00	1854211.57	.00

UNAUDITED

Essex North Shore Agricultural & Technical School District  
 Revolving Fund Balance Sheet  
 As of December 31, 2017

**ASSETS**

Due From General Fund	\$1,711,244.32
Accounts Receivable	0.00
Inventory	6,336.00
	<hr/>
Total Assets	<u>\$1,717,580.32</u>

**LIABILITIES**

Due To General Fund	\$364,351.04
Security Deposit	\$14,048.00
	<hr/>
Total Liabilities	<u>378,399.04</u>

**FUND EQUITY**

		Reserved for Encumbrances <u>12/31/17</u>	Balance Available <u>12/31/17</u>
Fund Balance - Night School	\$74,362.93	50,000.00	24,362.93
Fund Balance - Culinary Art	138,400.10	0.00	138,400.10
Fund Balance - Career Areas	211,332.55	0.00	211,332.55
Fund Balance - Rental Fund	292,155.63	184,288.00	107,867.63
Fund Balance - School Lunch	163,883.42	0.00	163,883.42
Fund Balance - Insurance Claims	41,124.82	0.00	41,124.82
Fund Balance - Awards and Scholarships	108,513.04	0.00	108,513.04
Fund Balance - Tuition	137,607.35	50,000.00	87,607.35
Fund Balance - School Choice	117,494.00	0.00	117,494.00
Fund Balance - Regional Trans Reimb Fund	0.00	0.00	0.00
Fund Balance - Athletics	54,307.44	0.00	54,307.44
	<hr/>	<hr/>	<hr/>
Total Fund Equity	<u>1,339,181.28</u>	<u>284,288.00</u>	<u>1,054,893.28</u>
Total Liabilities and Fund Equity	<u>\$1,717,580.32</u>		

Essex North Shore Agricultural and Technical School District  
 Revolving Fund Revenues and Expenditures  
 Period Ended December 31, 2017

					YTD
					Excess
					Revenues
<u>Description</u>	<u>Current Revenues</u>	<u>YTD Revenues</u>	<u>Current Expenditures</u>	<u>YTD Expenditures</u>	<u>Over(Under) Expenditures</u>
Night School	1,907.85	39,776.37	10,188.98	38,910.08	866.29
Culinary Art	18,917.02	79,159.17	10,241.59	65,880.25	13,278.92
Career Areas	21,894.10	49,811.44	11,478.90	40,135.53	9,675.91
Rental fund	10,580.00	107,074.00	645.06	22,462.09	84,611.91
School Lunch	55,193.64	240,305.50	66,891.76	190,925.78	49,379.72
Insurance Claims	0.00	7,356.10	0.00	4,125.66	3,230.44
Awards and Scholarships	36,750.00	49,189.00	0.00	1,412.70	47,776.30
Tuition	0.00	0.00	30.00	498.95	(498.95)
School Choice	117,494.00	117,494.00	0.00	0.00	117,494.00
Regional Trans Reimb Fund	0.00	0.00	0.00	0.00	0.00
Athletics	1,090.50	9,519.50	0.00	0.00	9,519.50
<b>Total Revolving Funds</b>	<b>263,827.11</b>	<b>699,685.08</b>	<b>99,476.29</b>	<b>364,351.04</b>	<b>335,334.04</b>

Essex North Shore Agricultural and Technical School District  
 Grant Revenue and Expenditure Report  
 Period Ended December 31, 2017

Grant #	Description	Project Code	Grant Amount	Current Revenues	YTD		YTD (Cumulative) Expenditures	YTD Excess Revenues Over(Under) Expenditures
					(Cumulative) Revenues	Current Expenditures		
<b>FY 2016 Grants</b>								
2016 - 19	MALSCE	n/a	2,000.00	0.00	2,000.00	0.00	1,992.10	7.90
	<b>Total</b>		<b>2,000.00</b>	<b>0.00</b>	<b>2,000.00</b>	<b>0.00</b>	<b>1,992.10</b>	<b>7.90</b>
<b>FY 2017 Grants</b>								
2017 - 1	Entitlement 94-142	240	321,453.00	0.00	321,453.00	0.00	321,409.00	44.00
2017 - 4	Title I *	305	145,199.00	0.00	134,140.00	747.87	138,677.00	(4,537.00)
2017 - 6	Title IIA *	140	25,700.00	0.00	24,809.00	0.00	24,543.68	265.32
2017 - 10	MA Capital Skills - Health and Denta	n/a	244,292.00	0.00	244,292.00	0.00	221,637.09	22,654.91
	<b>Total</b>		<b>736,644.00</b>	<b>0.00</b>	<b>724,694.00</b>	<b>747.87</b>	<b>706,266.77</b>	<b>18,427.23</b>
<b>FY 2018 Grants</b>								
2018 - 1	Perkins	400	301,450.00	36,039.00	121,795.00	18,237.78	149,978.57	(28,183.57)
2018 - 3	Title IVA	309	3,718.00	0.00	372.00	0.00	0.00	372.00
2018 - 4	Title IIA	140	36,313.00	14,617.00	18,248.00	3,492.20	18,249.00	(1.00)
2018 - 5	IDEA 94-142	240	334,217.00	28,093.00	94,176.00	36,175.36	105,351.56	(11,175.56)
2018 - 7	Title I	305	163,536.00	0.00	28,070.00	15,820.26	41,454.04	(13,384.04)
2018 - 9	Captain Planet Foundation	n/a	2,500.00	0.00	2,500.00	2,500.00	2,500.00	0.00
2018 - 14	Year Long Living to Serve	n/a	3,000.00	0.00	3,000.00	0.00	0.00	3,000.00
2018 - 18	NSWIB	n/a	6,918.90	0.00	6,073.56	(2.78)	6,073.56	0.00
	<b>Total</b>		<b>851,652.90</b>	<b>78,749.00</b>	<b>274,234.56</b>	<b>76,222.82</b>	<b>323,606.73</b>	<b>(49,372.17)</b>



# CERTIFICATE OF TITLE

## MASSACHUSETTS DEPARTMENT OF TRANSPORTATION

TITLE NUMBER <b>BH287566</b>		VEHICLE IDENTIFICATION NUMBER <b>3FADP0L37AR185142</b> <b>3FADP0L37AR185142</b>			DATE OF ISSUE <b>10/09/2009</b>	
MFRS. MODEL YEAR <b>2010</b>	MAKE <b>FORD</b>	MODEL NAME <b>FUSION</b>	MODEL NO.	BODY STYLE/TYPE <b>SEDAN</b>	NEW/USED <b>NEW</b>	
CYL. PASS. DRS. <b>06 05 4</b>	PURCHASE DATE <b>09/21/2009</b>	ODOMETER READING <b>84</b> <b>ACTUAL MILEAGE</b>		PREV. TITLE NO.	PREV. TITLE STATE	
				IF PREVIOUS STATE WAS TITLE EXEMPT, REGISTRATION NUMBER IS DISPLAYED.		

MAILING ADDRESS ONLY

**BLEWETT, CLARENCE R.**  
 [REDACTED]  
**TOPSFIELD, MA 01983-1533**

OWNER(S) NAME AND ADDRESS:

**BLEWETT, CLARENCE R.**  
 [REDACTED]  
**TOPSFIELD, MA 01983-1533**

### TITLE TYPE AND BRANDS

TITLE TYPE

BRAND  
 BRAND  
 BRAND  
 BRAND

TITLE MESSAGE(S)

FIRST LIENHOLDER

SECOND LIENHOLDER

**RELEASE OF FIRST LIEN:**  
 THE FIRST LIENHOLDER'S INTEREST IN THE VEHICLE DESCRIBED IN THIS CERTIFICATE IS HEREBY RELEASED

NAME:

AUTHORIZED SIGNATURE:  
**X**

DATE RELEASED:

**RELEASE OF SECOND LIEN:**  
 THE SECOND LIENHOLDER'S INTEREST IN THE VEHICLE DESCRIBED IN THIS CERTIFICATE IS HEREBY RELEASED

NAME:

AUTHORIZED SIGNATURE:  
**X**

DATE RELEASED:

THE REGISTRAR OF MOTOR VEHICLES HEREBY CERTIFIES THAT AN APPLICATION FOR A CERTIFICATE OF TITLE FOR THE MOTOR VEHICLE DESCRIBED HEREIN HAS BEEN DULY FILED, PURSUANT TO THE PROVISIONS OF THE LAWS OF THE COMMONWEALTH OF MASSACHUSETTS. BASED ON THE STATEMENTS OF THE APPLICANT AND THE RECORDS ON FILE WITH THIS AGENCY, THE APPLICANT NAMED IS THE OWNER OF SAID VEHICLE.

THE REGISTRAR OF MOTOR VEHICLES FURTHER CERTIFIES THAT THE VEHICLE IS SUBJECT TO ANY SECURITY INTERESTS SHOWN HEREIN.



*Rachel Kaprielian*  
**Rachel Kaprielian**  
 Registrar

CONTROL NO. **F 8806165**  
 NOT THE TITLE NUMBER

ALTERATION OR ERASURE VOIDS THIS TITLE.

KEEP IN SAFE PLACE

VERIFY PRESENCE OF WATERMARK HOLD TO LIGHT TO VIEW

VERIFY PRESENCE OF WATERMARK HOLD TO LIGHT TO VIEW



Candace Levesque &lt;clevesque@essextech.net&gt;

---

## Donation to Electrical Shop

1 message

---

**Christos Xerras** <cxerras@essextech.net>  
To: Candace Levesque <clevesque@essextech.net>

Thu, Mar 1, 2018 at 7:50 AM

Candace,

Please submit to the finance committee for consideration a donation of electrical materials, tools, and equipment including:

- Ladders
- Circuit Breakers
- Hand tools
- Wire
- Electrical Boxes
- Testing Equipment

Also could you prepare a letter acknowledging the donation for tax purposes (Donated in December of 2017) approximate value \$4900 to:

Mr. Thomas Ralph  
[REDACTED]  
Lynn, MA 01905

Thanks,  
Chris

***Christos S. Xerras***  
***Electrical Program Instructor***  
***Essex Technical High School***  
***Construction Technology Academy***

***Essex North Shore Agricultural and Technical School District***  
***565 Maple Street***  
***Hathorne, Massachusetts 01923***

***978-304-4700 Voicemail Extension 8228***  
***978-304-4700 Office Extension 5105***

*"Be more concerned with your character than your reputation, because your character is what you really are, while your reputation is merely what others think you are."*

*-John Wooden*

3/1/2018

Essex North Shore Agricultural and Technical School District  
FY 2019 Proposed Budget

GL Account	Description	FY 17 Actual	FY 18 Final Budget	FY 19 Preliminary Budget	% Change
	<b>DISTRICT LEADERSHIP AND ADMINISTRATION</b>				
<b>1-5-1100-000</b>	<b>SCHOOL COMMITTEE:</b>				
1-5-1110-302	TREASURER	10,975.46	11,094.00	11,094.00	0.00%
1-5-1110-303	RECORDING SECRETARY	0.00	5,000.00	5,000.00	0.00%
1-5-1110-402	COMMUNITY FUNCTIONS	25.00	0.00	0.00	
1-5-1110-403	PRINTING	0.00	0.00	0.00	
1-5-1110-404	MISCELLANEOUS	6,925.80	10,000.00	10,000.00	0.00%
1-5-1110-406	N.E. ASSOC. OF SCH & COLLEGE	3,460.00	19,615.00	4,000.00	-79.61%
1-5-1110-408	BANK SERVICES	1,800.00	1,800.00	1,800.00	0.00%
1-5-1110-409	CONSULTANTS	5,375.00	0.00	0.00	
1-5-1110-411	MERGER	0.00	0.00	0.00	
1-5-1110-501	STATIONERY	0.00	1,500.00	1,500.00	0.00%
1-5-1110-502	PETTY CASH	0.00	300.00	300.00	0.00%
1-5-1110-601	POSTAGE	0.00	5,500.00	4,500.00	-18.18%
1-5-1110-602	TRAVEL	1,931.59	3,500.00	3,500.00	0.00%
	<b>TOTAL SCHOOL COMMITTEE SERVICES</b>	<b>30,492.85</b>	<b>58,309.00</b>	<b>41,694.00</b>	<b>-28.49%</b>
<b>1-5-1200000</b>	<b>SUPERINTENDENT:</b>				
1-5-1210-101	SUPERINTENDENT-DIRECTOR	194,091.72	199,089.00	199,089.00	0.00%
1-5-1210-201	EXECUTIVE SECRETARY	82,745.62	83,645.00	83,645.00	0.00%
1-5-1210-302	OFFICE SECRETARY	21,734.06	16,392.00	0.00	-100.00%
1-5-1210-401	ADVERTISING	683.68	1,700.00	1,700.00	0.00%
1-5-1210-402	CONTRACTED SERVICES	650.00	650.00	650.00	0.00%
1-5-1210-501	OFFICE SUPPLIES	117.97	750.00	750.00	0.00%
1-5-1210-502	ADVISORY COMMITTEE MEET	3,275.00	7,800.00	8,000.00	2.56%
1-5-1210-504	COMMUNITY/DISTRICT FUNCTIONS	1,105.96	2,500.00	2,500.00	0.00%
1-5-1210-505	PROF. BOOKS/PERIODICALS	408.80	1,200.00	1,200.00	0.00%
1-5-1210-601	TRAVEL	2,015.50	3,000.00	3,000.00	0.00%
1-5-1210-602	POSTAGE	0.00	2,500.00	2,500.00	0.00%
1-5-1220-101	COMMUNITY RELATIONS COORD	20,307.65	0.00	0.00	
	<b>TOTAL SUPERINTENDENT'S OFFICE</b>	<b>327,135.96</b>	<b>319,226.00</b>	<b>303,034.00</b>	<b>-5.07%</b>
<b>1-5-1400-000</b>	<b>FINANCE AND ADMINISTRATIVE SERVICES</b>				
1-5-1410-101	BUSINESS MANAGER	139,484.19	142,368.00	148,333.00	4.19%
1-5-1410-301	ADMINISTRATIVE ASST		0.00	27,500.00	
1-5-1410-302	ASSISTANT PROCUREMENT OFFICER	58,784.17	60,099.00	61,308.00	2.01%
1-5-1410-303	ACCOUNTING CLERK	58,562.00	60,099.00	61,308.00	2.01%
1-5-1410-305	SUPPORT STAFF	55,224.65	61,014.00	62,990.00	3.24%
1-5-1410-401	EQUIPMENT SERVICE	0.00	0.00	2,500.00	
1-5-1410-403	COMPUTER SERVICES	1,271.00	0.00	1,000.00	
1-5-1410-404	CONSULTANTS	0.00	500.00	750.00	50.00%
1-5-1410-405	AUDIT	23,660.00	22,500.00	30,000.00	33.33%
1-5-1410-501	OFFICE SUPPLIES	3,034.06	4,279.00	4,479.00	4.67%
1-5-1410-502	PROF. BOOKS/PERIODICALS	0.00	250.00	250.00	0.00%
1-5-1410-503	COMPUTER EQUIP	0.00	1,200.00	1,200.00	0.00%
1-5-1410-504	SOFTWARE	2,885.00	66,911.00	14,243.00	-78.71%
1-5-1410-601	TRAVEL	122.37	500.00	500.00	0.00%
1-5-1420-101	HUMAN RESOURCE DIR	70,219.00	143,891.00	127,000.00	-11.74%
1-5-1420-201	ADMINISTRATIVE ASST	27,581.00	68,952.00	27,500.00	-60.12%
1-5-1420-401	CONTRACTED SERVICES	1,088.60	2,050.00	0.00	-100.00%
1-5-1420-402	ADVERTISING	0.00	1,500.00	2,500.00	66.67%
1-5-1420-501	OFFICE SUPPLIES	(34.62)	250.00	300.00	20.00%
1-5-1420-502	PROFESSIONAL PERIODICALS	0.00	225.00	130.00	-42.22%
1-5-1420-601	POSTAGE	0.00	450.00	450.00	0.00%
1-5-1420-602	TRAVEL	0.00	400.00	300.00	-25.00%
1-5-1430-401	LEGAL FEES	60,719.56	50,000.00	50,000.00	0.00%
	<b>TOTAL FINANCE AND ADMINISTRATIVE SERVICES</b>	<b>502,600.98</b>	<b>687,438.00</b>	<b>624,541.00</b>	<b>-9.15%</b>
<b>1-5-1450-000</b>	<b>DISTRICTWIDE INFORMATION MGT. AND TECH.</b>				
1-5-1450-101	TECHNOLOGY DIRECTOR	121,831.18	122,554.00	128,156.00	4.57%

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1-5-1450-201	REGISTRAR	53,319.84	55,517.00	58,325.00	5.06%
1-5-1450-301	TECHNOLOGY SUPPORT STAFF	143,276.13	151,091.00	155,626.00	3.00%
1-5-1450-302	OTHER SALARIES	13,280.85	14,040.00	14,040.00	0.00%
1-5-1450-401	CONTRACTED SERVICES	95,505.53	66,794.00	90,200.00	35.04%
1-5-1450-501	HARDWARE	14,457.06	114,992.00	47,000.00	-59.13%
1-5-1450-502	SOFTWARE	42,944.99	59,087.00	83,646.00	41.56%
1-5-1450-601	TRAVEL	2,859.45	7,400.00	9,400.00	27.03%
<b>TOTAL DISTRICT WIDE INFO. MGT. AND TECHNOLOGY</b>		<b>487,475.03</b>	<b>591,475.00</b>	<b>586,393.00</b>	<b>-0.86%</b>
1-5-2000-000	<b>INSTRUCTION</b>				
1-5-2100-000	<b>DISTRICTWIDE ACADEMIC LEADERSHIP</b>				
1-5-2110-000	<b>SUPERVISORY SERVICES:</b>				
1-5-2110-101	DIRECTOR OF CURRICULUM	0.00	0.00	0.00	
1-5-2110-102	SPECIAL EDUCATION ADMIN AND ASST ADMIN	213,791.15	217,316.00	222,632.00	2.45%
1-5-2110-103	VOCATIONAL DIRECTOR	17,925.54	0.00	0.00	
1-5-2110-104	SPECIAL POP/PUPIL PERSONNEL	72,865.08	0.00	0.00	
1-5-2110-107	GRANT COORDINATOR	30,565.49	30,907.00	33,907.00	9.71%
1-5-2110-108	COOPERATIVE EDUC COORD	44,574.07	76,087.00	89,129.00	17.14%
1-5-2110-201	SECRETARIES - SPECIAL EDUCATION	51,506.75	53,645.00	56,628.00	5.56%
1-5-2110-202	SECRETARY - CURR	65,386.24	0.00	0.00	
1-5-2110-401	PASSENGER ELEVATOR	1,610.50	0.00	0.00	
1-5-2110-402	BEHAVIORAL CONSULTANTS	60,662.50	63,000.00	63,000.00	0.00%
1-5-2110-404	COPIER MAINTENANCE	0.00	500.00	500.00	0.00%
1-5-2110-405	CONTRACTED SERVICES - SPEC EDUCATION	11,126.77	23,440.00	28,550.00	21.80%
1-5-2110-406	CONTRACTED SERVICES - REG EDUCATION	0.00	4,200.00	4,200.00	0.00%
1-5-2110-502	OFFICE SUPPLIES/EQUIP	956.54	4,200.00	3,700.00	-11.90%
1-5-2110-504	CURRICULUM MATERIALS AND SUPPLIES	2,692.77	3,000.00	3,000.00	0.00%
1-5-2110-506	CURRICULUM PROF. BOOKS	0.00	1,500.00	1,500.00	0.00%
1-5-2110-601	TRAVEL	515.32	750.00	250.00	-66.67%
1-5-2110-602	POSTAGE	0.00	2,500.00	1,500.00	-40.00%
<b>TOTAL DISTRICT WIDE ACADEMIC LEADERSHIP</b>		<b>574,178.72</b>	<b>481,045.00</b>	<b>508,496.00</b>	<b>5.71%</b>
1-5-2200-000	<b>SCHOOL BUILDING LEADERSHIP</b>				
1-5-2210-101	PRINCIPAL	147,570.10	147,013.00	148,022.00	0.69%
1-5-2210-102	ASSISTANT PRINCIPALS	428,161.40	324,140.00	336,285.00	3.75%
1-5-2210-201	EXECUTIVE SECRETARY	42,690.10	65,135.00	56,628.00	-13.06%
1-5-2210-202	OFFICE SECRETARY	44,905.79	46,742.00	49,355.00	5.59%
1-5-2210-203	ACADEMY SECRETARIES	240,605.87	185,897.00	188,371.00	1.33%
1-5-2210-401	PRINTING	637.35	7,000.00	7,000.00	0.00%
1-5-2210-402	SERVICE CONTRACTS	0.00	0.00	0.00	
1-5-2210-501	AWARDS ASSEMBLY	0.00	2,000.00	2,000.00	0.00%
1-5-2210-502	GRADUATION	1,424.84	1,600.00	1,000.00	-37.50%
1-5-2210-503	DIPLOMAS	3,227.58	5,625.00	5,625.00	0.00%
1-5-2210-505	FIELD DAY/SENIOR LUNCHEON	4,036.50	5,000.00	5,000.00	0.00%
1-5-2210-506	OFFICE SUPPLIES	5,228.95	15,000.00	15,000.00	0.00%
1-5-2210-507	IN-SCHOOL MEETINGS/ACTIVITIES	10,206.84	14,575.00	14,575.00	0.00%
1-5-2210-508	PROF. BOOKS AND PERIODICALS	486.31	1,800.00	1,800.00	0.00%
1-5-2210-509	STUDENT ACTIVITIES	273.84	3,000.00	4,978.00	65.93%
1-5-2210-601	POSTAGE	0.00	4,800.00	3,500.00	-27.08%
1-5-2210-602	TRAVEL	510.05	500.00	500.00	0.00%
1-5-2220-102	CAREER & TECH COORDS	178,592.04	209,636.00	260,831.00	24.42%
1-5-2220-103	STEM/HUMANITIES DIRECTORS	224,146.22	128,199.00	119,457.00	-6.82%
1-5-2220-104	COMMUNITY REL/PARTNERSHIPS	0.00	10,000.00	95,769.00	857.69%
1-5-2220-105	CONTENT AREA FACILITATORS			14,000.00	
1-5-2220-201	ADMINISTRATIVE ASST			52,865.00	
1-5-2220-601	TRAVEL			2,000.00	

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<b>TOTAL SCHOOL BUILDING LEADERSHIP</b>		1,332,703.78	1,177,662.00	1,384,561.00	17.57%
<b>1-5-2250-000 BUILDING TECHNOLOGY:</b>					
1-5-2250-501	COMPUTER HARDWARE	4,890.00	6,000.00	6,000.00	0.00%
1-5-2250-502	COMPUTER SOFTWARE	22,000.00	26,000.00	26,000.00	0.00%
<b>TOTAL BUILDING TECHNOLOGY</b>		26,890.00	32,000.00	32,000.00	0.00%
<b>1-5-2300-000 INSTRUCTION - TEACHING SERVICES:</b>					
1-5-2305-101	TEACHERS' SALARIES	7,421,884.76	8,248,306.00	8,564,020.00	3.83%
1-5-2310-101	TEACHERS' SALARIES - SPECIAL EDUC.	1,070,324.53	1,128,419.00	1,165,069.00	3.25%
1-5-2320-101	SPEECH LANGUAGE SPECIALIST	89,711.04	90,832.00	92,649.00	2.00%
1-5-2325-301	SUBSTITUTE TEACHERS	107,409.72	90,000.00	115,000.00	27.78%
1-5-2330-301	PARAPROFESSIONALS/AIDES - CTE	53,299.88	50,750.00	62,849.00	23.84%
1-5-2330-302	PARAPROFESSIONALS/AIDES - SPEC EDUC	94,302.45	95,157.00	33,312.00	-64.99%
1-5-2330-303	HOME TUTORING & EVALUATIONS	9,414.25	20,000.00	20,750.00	3.75%
1-5-2330-305	HOMEWORK CENTER	0.00	0.00	0.00	
1-5-2330-401	CONSULTANTS	20,100.00	0.00	0.00	
1-5-2330-402	CONTRACTED SERVICES	1,250.00	2,000.00	1,875.00	-6.25%
1-5-2330-403	EARLY COLLEGE HS	10,300.00	15,000.00	15,000.00	0.00%
1-5-2340-101	LIBRARIAN	86,675.00	89,051.00	89,255.00	0.23%
1-5-2340-201	CLERICAL	38,801.88	38,720.00	0.00	-100.00%
<b>TOTAL INSTRUCTION - TEACHING SERVICES</b>		9,003,473.51	9,868,235.00	10,159,779.00	2.95%
<b>1-5-23500000 PROFESSIONAL DEVELOPMENT:</b>					
1-5-2351-601	TRAVEL	20.87			
1-5-2353-101	STAFF PROF DAYS(BEYOND SCH DAY)	31,552.71	30,000.00	23,500.00	-21.67%
1-5-2355-301	SUBSTITUTES	(240.00)	0.00	0.00	
1-5-2357-101	SALARIES	0.00	0.00	0.00	
1-5-2357-401	CONTRACTED SERVICES	3,549.11	0.00	0.00	
1-5-2357-402	DUES/CONFERENCES	63,304.83	113,275.00	136,047.00	20.10%
1-5-2357-403	TUITION REIMB	32,794.40	30,000.00	30,000.00	0.00%
1-5-2357-501	SUPPLIES	216.56	1,000.00	3,000.00	200.00%
1-5-2357-601	TRAVEL	4,440.04	5,000.00	5,000.00	0.00%
<b>TOTAL PROFESSIONAL DEVELOPMENT</b>		135,638.52	179,275.00	197,547.00	10.19%
<b>1-5-2400-000 INSTRUCTIONAL MAT. AND EQUIPMENT:</b>					
1-5-2410-501	TEXTBOOKS	137,465.54	140,365.00	124,968.00	-10.97%
1-5-2410-502	WORKBOOKS	4,865.38	13,106.00	13,436.00	2.52%
1-5-2410-503	A/V MATERIALS	3,320.98	5,136.00	885.00	-82.77%
1-5-2410-506	WRKBKS AND TEXT BKS-SPEC EDUCATION	0.00	3,750.00	1,750.00	-53.33%
<b>1-5-2415-000 OTHER INSTRUCTIONAL MATERIALS:</b>					
1-5-2415-501	LIBRARY BOOKS	6,704.62	9,000.00	9,000.00	0.00%
1-5-2415-502	PERIODICALS	1,290.00	1,925.00	1,204.00	-37.45%
1-5-2415-503	AUTO TECHNOLOGY	5,585.11	7,714.00	10,501.00	36.13%
1-5-2415-505	CARPENTRY	14,485.05	22,733.00	25,000.00	9.97%
1-5-2415-506	COLLISION REPAIR	12,646.51	17,817.00	12,590.00	-29.34%
1-5-2415-507	DESIGN & VISUAL COMMUNICATION	1,343.82	6,191.00	7,412.00	19.72%
1-5-2415-509	COSMETOLOGY	7,089.00	8,500.00	8,500.00	0.00%
1-5-2415-510	CULINARY ARTS	2,759.41	10,600.00	12,750.00	20.28%
1-5-2415-511	INFORMATION TECHNOLOGY SERVICES	565.43	1,701.00	980.00	-42.39%
1-5-2415-512	ELECTRICAL	16,678.51	33,961.00	33,400.00	-1.65%
1-5-2415-513	HEALTH ASSISTING	2,473.00	4,950.00	4,950.00	0.00%

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1-5-2415-514	ADVANCED MANUFACTURING	4,643.67	20,000.00	15,830.00	-20.85%
1-5-2415-516	MASONRY	14,354.96	19,222.00	20,000.00	4.05%
1-5-2415-518	ENGLISH	0.00	2,259.00	2,219.00	-1.77%
1-5-2415-519	MATHEMATICS	3,897.82	3,074.00	2,022.00	-34.22%
1-5-2415-520	WELLNESS	729.69	1,895.00	2,568.00	35.51%
1-5-2415-521	SCIENCE	30,311.37	28,242.00	26,887.00	-4.80%
1-5-2415-523	SOCIAL STUDIES	0.00	1,518.00	1,728.00	13.83%
1-5-2415-524	GRAPHICS	4,980.54	10,701.00	9,308.00	-13.02%
1-5-2415-525	FOREIGN LANGUAGE	174.38	600.00	600.00	0.00%
1-5-2415-526	LIBRARY PERIODICALS	3,573.90	3,950.00	3,950.00	0.00%
1-5-2415-527	INSTRUCTIONAL MATERIALS-SPEC EDUCATION	809.20	4,600.00	4,050.00	-11.96%
1-5-2415-528	LIBRARY SUPPLIES	575.98	1,000.00	1,000.00	0.00%
1-5-2415-531	ENVIRONMENTAL TECHNOLOGY	6,694.18	11,983.00	9,942.00	-17.03%
1-5-2415-532	NATURAL RESOURCES MANAGEMENT	5,537.08	10,412.00	13,635.00	30.95%
1-5-2415-534	COMPANION ANIMAL	3,299.55	6,654.00	10,215.00	53.52%
1-5-2415-535	EQUINE SCIENCE	2,139.77	5,255.00	8,897.00	69.31%
1-5-2415-536	VETERINARY TECHNOLOGY	3,620.61	5,899.00	6,235.00	5.70%
1-5-2415-538	ARBORCULTURE	5,271.69	9,100.00	9,100.00	0.00%
1-5-2415-539	SUSTAINABLE HORTICULTURE	5,964.32	16,736.00	10,450.00	-37.56%
1-5-2415-540	LANDSCAPING & TURF	9,291.71	21,096.00	15,000.00	-28.90%
1-5-2415-541	PLUMBING	29,416.62	30,000.00	30,000.00	0.00%
1-5-2415-542	HVAC	24,465.21	28,512.00	29,625.00	3.90%
1-5-2415-543	BIO TECHNOLOGY	33,580.31	60,000.00	45,000.00	-25.00%
1-5-2415-544	DENTAL ASSISTING	21,198.51	35,611.00	25,000.00	-29.80%
1-5-2420-501	INSTRUCTIONAL EQUIPMENT	59,715.28	21,777.00	100,425.00	361.15%
1-5-2430-501	GENERAL SCHOOL SUPPLIES	73,052.32	75,000.00	83,000.00	10.67%
1-5-2440-301	FIELD TRIPS & OUTSIDE PROJEC TRAVEL	16,438.97	20,000.00	20,000.00	0.00%
1-5-2440-401	REPAIR/MAINT OF INSTRUCTIONAL EQUIP	27,707.99	58,854.00	42,817.00	-27.25%
1-5-2440-402	MASONRY DUMPSTER	0.00	2,500.00	0.00	-100.00%
1-5-2440-403	SERVICE CONTRACTS	29,948.45	101,816.00	109,242.00	7.29%
1-5-2440-404	ADVERTISING	0.00	800.00	0.00	-100.00%
1-5-2440-601	TRAVEL	31.03	2,200.00	500.00	-77.27%
1-5-2440-602	POSTAGE	0.00	4,500.00	2,750.00	-38.89%
<b>TOTAL INSTRUCTIONAL MATERIALS AND EQUIPMENT</b>		<b>638,697.47</b>	<b>913,215.00</b>	<b>929,321.00</b>	<b>1.76%</b>
1-5-2450-000	<b>INSTRUCTIONAL TECHNOLOGY:</b>				
1-5-2451-501	HARDWARE	57,956.18	134,149.00	196,950.00	46.81%
1-5-2453-401	CONTRACTED SERVICES	6,637.00	7,950.00	7,950.00	0.00%
1-5-2453-501	HARDWARE - LIBRARY/MEDIA	0.00	5,000.00	10,800.00	116.00%
1-5-2455-501	INSTRUCTIONAL SOFTWARE	41,436.85	68,508.00	84,120.00	22.79%
1-5-2455-502	LIBRARY SOFTWARE	0.00	0.00	0.00	
<b>TOTAL INSTRUCTIONAL TECHNOLOGY</b>		<b>106,030.03</b>	<b>215,607.00</b>	<b>299,820.00</b>	<b>39.06%</b>
1-5-2700-000	<b>GUIDANCE, COUNSELING AND TESTING:</b>				
1-5-2710-101	GUIDANCE COUNSELORS	473,739.56	504,697.00	493,110.00	-2.30%
1-5-2710-102	DIRECTOR OF GUIDANCE	109,720.93	114,199.00	119,457.00	4.60%
1-5-2710-103	ADJUSTMENT COUNSELORS	205,530.41	231,556.00	218,950.00	-5.44%
1-5-2710-104	ADMISSIONS COUNSELORS			81,485.00	
1-5-2710-201	SECRETARIES	52,343.62	55,517.00	58,325.00	5.06%
1-5-2710-401	PRINTING	2,731.80	6,400.00	12,700.00	98.44%
1-5-2710-402	ADVERTISING	6,976.99	7,000.00	11,800.00	68.57%
1-5-2710-403	COPIER MAINTENANCE	416.09	1,600.00	1,780.00	11.25%
1-5-2710-404	CONTRACTED SERVICES	6,500.00	21,000.00	27,000.00	28.57%
1-5-2710-501	OFFICE SUPPLIES	2,932.89	3,000.00	8,150.00	171.67%
1-5-2710-502	OFFICE EQUIPMENT	3,251.02	4,975.00	4,520.00	-9.15%
1-5-2710-503	REFERENCE BOOKS	120.00	500.00	700.00	40.00%
1-5-2710-506	RECRUITMENT SUPPLIES	12,663.33	10,600.00	18,900.00	78.30%



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1-5-2710-507	A/V MATERIALS	2,132.00	8,300.00	12,900.00	55.42%
1-5-2710-601	TRAVEL	407.96	2,000.00	2,800.00	40.00%
1-5-2710-602	POSTAGE	0.00	2,300.00	2,300.00	0.00%
1-5-2720-405	TESTING PROCTORS	3,952.50	5,460.00	10,560.00	93.41%
1-5-2720-501	TESTING SUPPLIES	1,149.98	3,700.00	5,260.00	42.16%
1-5-2720-502	SPEC EDUCATION FORMS/TESTS	2,783.12	3,480.00	6,390.00	83.62%
<b>TOTAL GUIDANCE, COUNSELING AND TESTING</b>		<b>887,352.20</b>	<b>986,284.00</b>	<b>1,097,087.00</b>	<b>11.23%</b>
1-5-2800-000	<b>PSYCHOLOGICAL SERVICES:</b>				
1-5-2800-101	PSYCH. SERVICES	86,675.00	89,051.00	143,340.00	60.96%
1-5-2800-401	PSYCH. SERVICES - C/S	19,955.67	12,000.00	12,000.00	0.00%
<b>TOTAL PSYCHOLOGICAL SERVICES</b>		<b>106,630.67</b>	<b>101,051.00</b>	<b>155,340.00</b>	<b>53.72%</b>
1-5-3000-000	<b>STUDENT SERVICES</b>				
1-5-3100-000	<b>OTHER SCHOOL SERVICES:</b>				
1-5-3100-601	POSTAGE	0.00	5,000.00	2,500.00	-50.00%
<b>TOTAL ATTENDANCE SERVICES</b>		<b>0.00</b>	<b>5,000.00</b>	<b>2,500.00</b>	<b>-50.00%</b>
1-5-3200-000	<b>HEALTH SERVICES:</b>				
1-5-3200-101	SCHOOL NURSES	149,479.70	154,376.00	160,464.00	3.94%
1-5-3200-301	HEALTH ASSISTANT	7,725.00	12,941.00	26,665.00	106.05%
1-5-3200-401	SCHOOL DOCTOR	157.72	1,500.00	1,800.00	20.00%
1-5-3200-402	EQUIPMENT SERVICE	0.00	1,000.00	2,200.00	120.00%
1-5-3200-501	SUPPLIES	7,046.44	7,500.00	11,000.00	46.67%
1-5-3200-502	PERIODICALS	0.00	480.00	690.00	43.75%
1-5-3200-504	STUDENT HEALTH A/V	0.00	50.00	50.00	0.00%
1-5-3200-505	OFFICE EQUIPMENT	966.71	505.00	505.00	0.00%
<b>TOTAL HEALTH SERVICES</b>		<b>165,375.57</b>	<b>178,352.00</b>	<b>203,374.00</b>	<b>14.03%</b>
1-5-3400-000	<b>FOOD SERVICES:</b>				
1-5-3400-101	FOOD SERVICE DIRECTOR	74,850.72	77,445.00	81,540.00	5.29%
1-5-3400-201	FOOD SERVICE SALARY	53,829.36	53,829.00	58,510.00	8.70%
1-5-3400-501	EQUIPMENT	190.00			
<b>TOTAL FOOD SERVICE</b>		<b>128,870.08</b>	<b>131,274.00</b>	<b>140,050.00</b>	<b>6.69%</b>
1-5-3510-000	<b>ATHLETIC PROGRAM:</b>				
1-5-3510-101	ATHLETIC DIRECTOR	40,076.97	17,719.00	18,073.00	2.00%
1-5-3510-301	INTRAMURAL COACHES	8,540.50	11,843.00	12,077.00	1.98%
1-5-3510-302	INTERSCHOLASTIC COACHES	226,998.00	252,344.00	259,762.00	2.94%
1-5-3510-303	ATHLETIC TRAINER	25,000.00	25,313.00	25,819.00	2.00%
1-5-3510-304	SCORERS	14,465.00	15,000.00	16,000.00	6.67%
1-5-3510-305	EQUIPMENT INVENTORY/SITE SUPER/ASST AD	19,692.29	20,000.00	20,000.00	0.00%
1-5-3510-306	AWAY GAMES	34,441.98	35,000.00	36,000.00	2.86%
1-5-3510-401	OFFICIALS	38,801.43	41,500.00	42,500.00	2.41%
1-5-3510-402	CLINICS	3,195.00	1,500.00	2,000.00	33.33%
1-5-3510-403	LEAGUE DUES	13,759.75	15,250.00	16,100.00	5.57%
1-5-3510-405	TOURNAMENT FEES	610.00	850.00	1,250.00	47.06%
1-5-3510-406	AWARDS BANQUET	1,345.87	2,000.00	2,000.00	0.00%
1-5-3510-407	EQUIPMENT RECONDITIONING	12,709.16	20,000.00	21,000.00	5.00%
1-5-3510-408	TELEPHONE	0.00	0.00	0.00	
1-5-3510-409	PORTABLE FACILITIES	1,074.09	1,600.00	1,800.00	12.50%
1-5-3510-502	SOCCER	1,013.15	4,420.00	1,684.00	-61.90%
1-5-3510-503	BASKETBALL (BOYS)	763.80	2,450.00	2,710.00	10.61%
1-5-3510-504	BASEBALL	1,747.26	3,550.00	4,720.00	32.96%
1-5-3510-505	SOFTBALL	1,208.16	1,260.00	2,264.00	79.68%
1-5-3510-506	BASKETBALL (GIRLS)	509.21	1,260.00	2,520.00	100.00%
1-5-3510-507	CHEERLEADING	288.59	634.00	750.00	18.30%
1-5-3510-508	VOLLEYBALL	1,255.58	720.00	1,020.00	41.67%
1-5-3510-509	MEDICAL SUPPLIES	4,095.91	6,200.00	10,500.00	69.35%
1-5-3510-510	SCOREBOOKS	334.12	300.00	300.00	0.00%
1-5-3510-511	AWARDS	1,577.45	4,200.00	4,410.00	5.00%

GL Account	Description	FY 17 Actual	FY 18 Final Budget	FY 19 Preliminary Budget	% Change
1-5-3510-512	FOOTBALL	3,271.00	4,892.00	4,152.00	-15.13%
1-5-3510-513	REFERENCE BOOKS	235.00	400.00	420.00	5.00%
1-5-3510-514	POLICE DETAIL	2,385.06	3,200.00	3,360.00	5.00%
1-5-3510-515	AMBULANCE	1,800.00	3,200.00	3,360.00	5.00%
1-5-3510-516	ATHLETIC EQUIP/SUPPLIES	942.00	2,000.00	5,500.00	175.00%
1-5-3510-517	WINTER TRACK	660.00	1,940.00	1,160.00	-40.21%
1-5-3510-518	GIRLS SOCCER	0.00	2,440.00	1,882.00	-22.87%
1-5-3510-519	BOYS LACROSSE	1,759.00	1,600.00	1,706.00	6.63%
1-5-3510-520	GIRLS LACROSSE	683.00	1,496.00	712.00	-52.41%
1-5-3510-521	WRESTLING	899.19	900.00	235.00	-73.89%
1-5-3510-522	SPRING TRACK	999.00	2,158.00	2,200.00	1.95%
1-5-3510-523	HOCKEY	14,594.00	26,400.00	35,300.00	33.71%
1-5-3510-524	FIELD HOCKEY		0.00	4,185.00	
1-5-3510-525	GOLF	800.00	2,100.00	1,620.00	-22.86%
1-5-3510-526	GYMNASTICS	10,285.00	12,650.00	1,500.00	-88.14%
1-5-3510-527	SWIMMING		0.00	0.00	
1-5-3510-601	TRAVEL	743.56	1,500.00	1,500.00	0.00%
<b>TOTAL ATHLETIC SERVICES</b>		<b>493,559.08</b>	<b>551,789.00</b>	<b>574,051.00</b>	<b>4.03%</b>
1-5-3520-000	<b>OTHER STUDENT BODY ACTIVITIES:</b>				
1-5-3520-301	ADVISORS - CLASS	8,829.00	8,940.00	9,119.00	2.00%
1-5-3520-302	ADVISORS - OTHER	76,467.46	88,817.00	90,593.00	2.00%
1-5-3520-401	CONTRACTED SERVICES	2,510.00	5,000.00	10,000.00	100.00%
1-5-3520-402	DUES/CONFERENCES/MEMBERSHIPS	18,260.00	25,450.00	51,780.00	103.46%
1-5-3520-501	SUPPLIES & MATERIALS	2,244.50	10,000.00	5,000.00	-50.00%
1-5-3520-602	TRAVEL	264.02	10,000.00	10,000.00	0.00%
1-5-3600-301	PARA PROFESSIONALS (STUDENT SUPER)	92,328.57	60,900.00	71,842.00	17.97%
1-5-3600-402	SECURITY	58,267.75	188,019.00	215,548.00	14.64%
<b>TOTAL OTHER STUDENT BODY ACTIVITIES</b>		<b>259,171.30</b>	<b>397,126.00</b>	<b>463,882.00</b>	<b>16.81%</b>
<b>GRAND TOTAL STUDENT SERVICES</b>		<b>1,046,976.03</b>	<b>1,263,541.00</b>	<b>1,383,857.00</b>	<b>9.52%</b>
1-5-4110-000	<b>OPERATION &amp; MAINT. OF PLANT:</b>				
1-5-4110-100	<b>CUSTODIAL SERVICES:</b>				
1-5-4110-301	CUSTODIAN	206,585.15	204,859.00	220,987.00	7.87%
1-5-4110-302	CUSTODIANS - NIGHTS	355,518.07	438,216.00	444,803.00	1.50%
1-5-4110-303	CUSTODIAL OVERTIME	11,137.06	20,000.00	23,000.00	15.00%
1-5-4110-405	TRASH REMOVAL	37,294.58	38,992.00	39,000.00	0.02%
1-5-4110-409	MAINT/REPAIR OF EQUIPMENT	20,134.17	37,470.00	32,640.00	-12.89%
1-5-4110-410	CONTRACTED SERVICES	44,751.31	43,350.00	46,640.00	7.59%
1-5-4110-501	CUSTODIAL SUPPLIES	48,932.11	36,841.00	41,871.00	13.65%
1-5-4110-502	PAINTS	69.15	9,000.00	3,103.00	-65.52%
1-5-4110-503	ELECTRIC SUPPLIES	13,178.01	17,170.00	19,580.00	14.04%
1-5-4110-504	PLUMBING SUPPLIES	8,056.24	8,000.00	6,500.00	-18.75%
1-5-4110-505	HARDWARE	8,073.66	5,150.00	8,750.00	69.90%
1-5-4110-506	EXTERIOR MAINTENANCE	4,644.24	13,000.00	22,700.00	74.62%
1-5-4110-507	INTERIOR MAINTENANCE	12,363.04	24,900.00	47,000.00	88.76%
1-5-4110-510	SAND & SALT	7,281.72	2,500.00	1,300.00	-48.00%
1-5-4110-511	TOOLS	2,831.13	3,000.00	3,000.00	0.00%
1-5-4110-512	FIELD MAINTENANCE	13,119.83	18,880.00	11,430.00	-39.46%
<b>TOTAL CUSTODIAL SERVICES</b>		<b>793,969.47</b>	<b>921,328.00</b>	<b>972,304.00</b>	<b>5.53%</b>
1-5-4120	<b>HEATING OF BUILDING:</b>				
1-5-4120-401	HEAT	269,782.36	297,630.00	297,630.00	0.00%
<b>TOTAL HEATING OF BUILDING</b>		<b>269,782.36</b>	<b>297,630.00</b>	<b>297,630.00</b>	<b>0.00%</b>
1-5-4130	<b>UTILITIES:</b>				



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1-5-4130-401	ELECTRICITY	442,419.92	556,307.00	525,000.00	-5.63%
1-5-4130-402	WATER/SEWER	70,637.65	117,301.00	100,000.00	-14.75%
1-5-4130-403	TELEPHONE	69,647.08	77,000.00	80,622.00	4.70%
<b>TOTAL UTILITIES</b>		<b>582,704.65</b>	<b>750,608.00</b>	<b>705,622.00</b>	<b>-5.99%</b>
1-5-4210	<b>MAINTENANCE OF GROUNDS:</b>				
1-5-4210-101	AGRICULTURAL MGMT	94,355.74	97,563.00	102,722.00	5.29%
1-5-4210-301	FARM SALARIES	153,170.17	209,893.00	236,459.00	12.66%
1-5-4210-302	FARM OVERTIME	9,957.13	14,340.00	15,900.00	10.88%
1-5-4210-303	BUILDING AND GROUNDS	167,006.29	130,190.00	166,171.00	27.64%
1-5-4210-304	FARM HELP	50,809.90	62,330.00	58,830.00	-5.62%
1-5-4210-401	FARM CONTRACTED SERVICES	20,887.69	15,520.00	18,070.00	16.43%
1-5-4210-402	BLD AND GROUNDS CONTRACTED SERVICES	0.00	0.00	0.00	
1-5-4210-501	FARM SUPPLIES	37,701.45	39,840.00	53,740.00	34.89%
1-5-4210-502	SUPPLIES AND MATERIALS	32,537.98	35,800.00	22,500.00	-37.15%
1-5-4210-503	FARM TOOLS	2,950.36	5,100.00	12,925.00	153.43%
1-5-4210-504	BLD AND GROUNDS TOOLS	0.00	2,850.00	0.00	-100.00%
1-5-4210-505	Sand and Salt			8,420.00	
1-5-4210-601	TRAVEL	0.00	250.00	250.00	0.00%
1-5-4210-602	LICENSES, DUES AND PERMITS	2,098.00	5,050.00	5,295.00	4.85%
<b>TOTAL FARM, BUILDING AND GROUNDS</b>		<b>571,474.71</b>	<b>618,726.00</b>	<b>701,282.00</b>	<b>13.34%</b>
1-5-4220-000	<b>MAINTENANCE OF BUILDING:</b>				
1-5-4220-101	FACILITY MANAGER	100,564.16	103,203.00	108,493.00	5.13%
1-5-4220-301	SUMMER MAINTENANCE	12,681.75	12,000.00	10,000.00	-16.67%
1-5-4220-302	MAINTENANCE	48,740.81	74,797.00	79,472.00	6.25%
1-5-4220-303	BUILDINGS AND GROUNDS	0.00	0.00	0.00	
1-5-4220-402	REFRIG/STORAGE/TRAPS EQ. REP/MAINT	5,339.20	17,000.00	20,600.00	21.18%
1-5-4220-403	GLASS REPLACEMENT	3,007.96	5,000.00	5,000.00	0.00%
1-5-4220-404	FIRE EXTINGUISHERS	0.00	5,838.00	5,950.00	1.92%
1-5-4220-406	FIRE ALARM SYSTEM	27,504.65	27,500.00	25,000.00	-9.09%
1-5-4220-407	HAZARDOUS WASTE	4,171.01	1,000.00	12,465.00	1146.50%
1-5-4220-408	PEST CONTROL	3,105.00	3,510.00	3,640.00	3.70%
1-5-4220-409	PLUMBING MAINTENANCE	2,281.88	8,150.00	13,400.00	64.42%
1-5-4220-410	UNIFORM SERVICE	434.35	2,250.00	9,000.00	300.00%
1-5-4220-411	HVAC MAINTENANCE	27,863.57	61,980.00	48,000.00	-22.56%
1-5-4220-412	BURGLAR ALARM	0.00	1,500.00	0.00	-100.00%
1-5-4220-413	ENVIRONMENTAL WASTE	0.00	0.00	0.00	
1-5-4220-414	PERMITS AND FEES	1,250.00	3,700.00	5,050.00	36.49%
<b>TOTAL MAINTENANCE OF BUILDING</b>		<b>236,944.34</b>	<b>327,428.00</b>	<b>346,070.00</b>	<b>5.69%</b>
1-5-4225-000	<b>BUILDING SECURITY (UNDER \$5000)</b>				
1-5-4400-000	<b>NETWORKING &amp; TELECOMMUNICATION</b>				
1-5-4300	<b>EXTRAORDINARY MAINTENANCE</b>				
1-5-4300-401	CONTRACTED SERVICES	0.00	127,500.00	55,000.00	-56.86%
1-5-4300-501	SUPPLIES AND MATERIALS		0.00	0.00	
1-5-4300-502	CONTINGENCIES	0.00	59,710.00	50,000.00	-16.26%
1-5-4300-503	STABILIZATION FUND			75,000.00	
<b>TOTAL EXTRAORDINARY MAINTENANCE</b>		<b>0.00</b>	<b>187,210.00</b>	<b>180,000.00</b>	<b>-3.85%</b>
1-5-5100-000	<b>EMP.BENEFITS &amp; FIXED CHARGES:</b>				
1-5-5100-401	EMPLOYEE RETIREMENT	1,018,248.00	551,926.00	583,274.00	5.68%
1-5-5150-401	EMPLOYEE BUYBACKS/SEPARATION COST	71,236.05	44,830.00	44,830.00	0.00%

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1-5-5200-401	HEALTH INSURANCE	1,831,824.15	2,038,437.00	2,171,590.00	6.53%
1-5-5200-402	GROUP LIFE	0.00	0.00	0.00	
1-5-5200-403	UNEMPLOYMENT INSURANCE	29,734.64	29,500.00	49,000.00	66.10%
1-5-5200-404	PACKAGE POLICY/PROPERTY INSURANCE	117,608.00	123,288.00	126,987.00	3.00%
1-5-5200-405	CATASTROPHE/EXCESS LIABILITY	9,934.00	10,000.00	10,470.00	4.70%
1-5-5200-406	SCH BD/ERRORS AND OMISSIONS/EMP PRACTICES	7,308.00	7,450.00	7,869.00	5.62%
1-5-5200-407	WORKERS COMPENSATION	126,267.00	154,098.00	154,098.00	0.00%
1-5-5200-409	TREASURER'S/PUBLIC EMP BOND	2,080.00	0.00	0.00	
1-5-5200-410	INDIVIDUAL LIFE INSURANCE	5,500.00	5,500.00	5,500.00	0.00%
1-5-5200-411	STUDENT ACCIDENT LEGAL	10,593.00	11,123.00	11,123.00	0.00%
1-5-5200-412	EXTENDED LIABILITY	5,321.00	19,431.00	7,500.00	-61.40%
1-5-5200-413	MEDICARE - EMPLOYER'S SHARE	227,166.13	246,122.00	251,044.00	2.00%
1-5-5200-414	RETIREE HEALTH INS	7,672.60	0.00	0.00	
1-5-5200-417	OTHER EMPLOYEE BENEFITS	21,811.00	40,000.00	20,000.00	-50.00%
1-5-5200-418	RETIREE DENTAL	0.00	0.00	0.00	
1-5-5200-419	AUTO INSURANCE	389.03	5,000.00	5,000.00	0.00%
<b>TOTAL EMPLOYEE BENEFITS</b>		<b>3,492,692.60</b>	<b>3,286,705.00</b>	<b>3,448,285.00</b>	<b>4.92%</b>
1-5-5300-800	RENTALS & OTHER FIXED CHARGES:				
1-5-5300-901	POSTAGE MACHINE/METER	4,270.09	4,302.00	4,178.00	-2.88%
1-5-5300-903	COPIER LEASES	20,172.12	23,901.00	27,160.00	13.64%
<b>TOTAL OTHER FIXED CHARGES</b>		<b>24,442.21</b>	<b>28,203.00</b>	<b>31,338.00</b>	<b>11.12%</b>
1-5-5400-700	SHORT-TERM INTEREST:				
1-5-5400-701	INTEREST ON REVENUE LOANS	0.00	4,000.00	4,000.00	0.00%
1-5-5450-701	INTEREST ON BANS	36,969.51	0.00	0.00	
<b>TOTAL SHORT TERM INTEREST</b>		<b>36,969.51</b>	<b>4,000.00</b>	<b>4,000.00</b>	<b>0.00%</b>
	NON ASSOC SALARY INCR	0.00	0.00	10,000.00	
		0.00	0.00	10,000.00	
<b>TOTAL FOUNDATION BUDGET</b>		<b>21,215,255.60</b>	<b>23,296,201.00</b>	<b>24,400,001.00</b>	<b>4.74%</b>
1-5-7000-000	<b>CAPITAL IMPROVEMENTS:</b>				
1-5-7300-501	EQUIPMENT	0.00	40,000.00	25,000.00	-37.50%
1-5-7300-502	FURNITURE & FIXTURES	38,265.56	73,410.00	35,907.00	-51.09%
1-5-7300-503	VEHICLES	437,039.20	173,026.00	234,686.00	35.64%
<b>TOTAL CAPITAL IMPROVEMENTS</b>		<b>475,304.76</b>	<b>286,436.00</b>	<b>295,593.00</b>	<b>3.20%</b>
1-5-8800-000	<b>TRANSPORTATION:</b>				
1-5-8800-101	TRANS. MANAGER	67,569.14	69,928.00	73,866.00	5.63%
1-5-8800-301	REGULAR DAY DRIVERS	644,698.60	797,935.00	797,935.00	0.00%
1-5-8800-302	LATE BUSES	97,397.01	131,951.00	131,951.00	0.00%
1-5-8800-306	GARAGE PERSONNEL	109,115.88	113,298.00	170,103.00	50.14%
1-5-8800-307	OVERTIME	11,711.21	7,500.00	7,500.00	0.00%
1-5-8800-309	DISPATCHER/ASST	50,888.66	52,145.00	55,079.00	5.63%
1-5-8800-401	IN-SERVICE TRAINING	25.00	1,500.00	7,728.00	415.20%
1-5-8800-402	PRE-SERVICE TRAINING	39.95	3,000.00	1,000.00	-66.67%
1-5-8800-403	MACHINE WORK	75.90	0.00	0.00	
1-5-8800-404	UNIFORMS & RAGS	928.17	1,020.00	2,300.00	125.49%

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GL Account	Description	FY 17 Actual	FY 18 Final Budget	FY 19 Preliminary Budget	% Change
1-5-8800-405	CONTRACTED SERVICES	(109.06)	0.00	0.00	
1-5-8800-406	ADVERTISING	1,198.00	2,000.00	2,000.00	0.00%
1-5-8800-407	STICKERS	6,105.00	6,380.00	6,900.00	8.15%
1-5-8800-408	TOWING	7,767.89	3,000.00	7,000.00	133.33%
1-5-8800-409	COMMUNICATIONS	2,480.68	3,000.00	3,000.00	0.00%
1-5-8800-412	DRUG TESTING	2,260.00	3,400.00	4,000.00	17.65%
1-5-8800-413	UPHOLSTERY	0.00	1,800.00	1,800.00	0.00%
1-5-8800-414	GARAGE HEAT	0.00	0.00	0.00	
1-5-8800-415	VEHICLE INSURANCE	46,430.00	50,000.00	50,000.00	0.00%
1-5-8800-416	EMPLOYEE BENEFITS	76,868.64	95,174.00	100,774.00	5.88%
1-5-8800-417	ELECTRICITY	1,764.85	0.00	0.00	
1-5-8800-418	DUE/CONFERENCES	300.00	2,500.00	2,500.00	0.00%
1-5-8800-420	CONTRACTED SERVICES	36,914.96	39,750.00	45,000.00	13.21%
1-5-8800-501	FUEL	151,259.94	259,920.00	210,000.00	-19.21%
1-5-8800-502	OIL	7,196.00	10,000.00	10,000.00	0.00%
1-5-8800-503	SHOP SUPPLIES	13,220.97	12,000.00	13,500.00	12.50%
1-5-8800-504	TIRES & TUBES	21,769.28	18,000.00	21,000.00	16.67%
1-5-8800-505	PARTS	55,209.21	78,000.00	75,000.00	-3.85%
1-5-8800-506	ANTI-FREEZE	0.00	1,400.00	1,400.00	0.00%
1-5-8800-507	CLEANING SOLVENT	2,279.69	700.00	3,500.00	400.00%
<b>TOTAL TRANSPORTATION</b>		<b>1,415,365.57</b>	<b>1,765,301.00</b>	<b>1,804,836.00</b>	<b>2.24%</b>
<b>DEBT SERVICE:</b>					
1-5-9900-100	PRINCIPAL & INTEREST ON SEPTIC SYS	35,997.50	0.00	0.00	
1-5-9900-101	PRIN & INT ON BOND FOR SCH BLDG	1,828,991.26	1,831,192.00	1,829,192.00	-0.11%
<b>TOTAL DEBT SERVICE</b>		<b>1,864,988.76</b>	<b>1,831,192.00</b>	<b>1,829,192.00</b>	<b>-0.11%</b>
<b>GRAND TOTAL</b>		<b>24,970,914.69</b>	<b>27,179,130.00</b>	<b>28,329,622.00</b>	<b>4.23%</b>

Essex North Shore Agricultural and Technical School District  
FY 2019 Preliminary Assessments - Updated

Community	Enrollment 1-Oct-16	Enrollment 1-Oct-17	Enrollment Participation Percentage	Foundation		Transportation Assessment	Debt Service Assessment	Capital Improvement Assessment	FY 2019 Preliminary Assessment	Inr(decr) from FY 2018 Assessment
				Required Minimum Contribution	Above Minimum Assessment					
Beverly	123	127	11.684%	1,703,732	82,083	32,995	213,723	34,537	2,067,070	45,872
Boxford	16	18	1.656%	241,918	11,634	4,676	30,291	4,895	293,414	3,751
Danvers	130	147	13.523%	1,963,264	95,002	38,188	247,362	39,973	2,383,789	218,874
Essex	21	20	1.840%	266,330	12,926	5,196	33,657	5,439	323,548	(37,048)
Gloucester	98	107	9.844%	1,459,584	69,156	27,799	180,066	29,098	1,765,703	154,391
Hamilton	14	13	1.196%	173,866	8,402	3,377	21,877	3,535	211,057	(20,092)
Lynnfield	19	23	2.116%	307,199	14,865	5,975	38,706	6,255	373,000	34,812
Manchester	5	6	0.552%	80,522	3,878	1,559	10,097	1,632	97,688	28,477
Marblehead	20	28	2.576%	375,151	18,097	7,274	47,120	7,614	455,256	126,263
Middleton	38	51	4.692%	685,477	32,962	13,250	85,826	13,869	831,384	200,897
Nahant	6	10	0.920%	145,690	6,463	2,598	16,829	2,719	174,299	75,735
Peabody	269	284	26.127%	3,291,335	183,548	73,781	477,913	77,230	4,103,807	129,953
Rockport	14	23	2.116%	336,418	14,865	5,975	38,706	6,255	402,219	157,728
Salem	181	183	16.834%	1,825,618	118,264	47,540	307,924	49,761	2,349,107	(63,293)
Swampscott	20	21	1.932%	281,059	13,573	5,456	35,340	5,711	341,139	11,577
Topsfield	14	16	1.472%	214,326	10,341	4,157	26,926	4,351	260,101	29,295
Wenham	10	10	0.920%	129,976	6,463	2,598	16,829	2,719	158,585	(5,564)
<b>Total</b>	<b>998</b>	<b>1,087</b>	<b>100.000%</b>	<b>13,481,465</b>	<b>702,522</b>	<b>282,394</b>	<b>1,829,192</b>	<b>295,593</b>	<b>16,591,166</b>	<b>1,091,628</b>

Essex North Shore Agricultural and Technical School District  
FY 2019 Budget Reductions  
March 1, 2018

<u>Account Name</u>	<u>Account #</u>	<u>Amount</u>	<u>Note</u>
Instructional Hardware	1-5-2451-501	\$70,000	Reduction to hardware
Health Insurance	1-5-5200-401	\$40,769	Reduce increase from 5% to 3% based on GIC renewal rates
Vehicles	1-5-7300-503	<u>\$48,000</u>	Lease new rack truck instead of Purchase; reduced replacement of Buses to 3 from 4
Total Reductions		<u>\$158,769</u>	

**Essex North Shore Agricultural and Technical School District  
FY 2019 Proposed Budget Summary - Updated**

**FOUNDATION BUDGET** **\$24,400,001**

Chapter 70 Aid	4,100,186
Local Receipts	6,115,828
Foundation Budget Assessment	14,183,987

**TRANSPORTATION BUDGET** **1,804,836**

Regional Transportation Reimbursement	968,642
Local Receipts	553,800
Transportation Assessment	282,394

**DEBT SERVICE** **1,829,192**

Local Receipts	0
Debt Service Assessment	1,829,192

**CAPITAL IMPROVEMENTS** **295,593**

Local Receipts	0
Capital Improvements Assessment	295,593

**GROSS BUDGET** **\$28,329,622**

Total Estimated State Aid	5,068,828
Total Assessment to Communities	16,591,166
Local Receipts	6,669,628
Gross Budget	<u><u>28,329,622</u></u>