

PLEASE POST – NOTICE OF PUBLIC MEETING

Essex North Shore Agricultural & Technical School District  
Finance Subcommittee

Essex North Shore Agricultural & Technical School  
565 Maple Street  
Hathorne, Massachusetts 01937  
Maple Street Bistro

Monday, February 4, 2019  
5:30 p.m.

Agenda (Revised)

1. *Call to Order*

2. *Approval of Meeting Minutes*

The Subcommittee will consider approval of meeting minutes for the Finance Subcommittee meeting of November 1, 2018.

3. *Financial Statements*

Administrative Recommendation: To approve the Revenue and Expenditure Report for November 30, 2018. If approved, the statements will be placed on file for audit.

4. *Essex North Shore Agricultural & Technical School Foundation Presentation*

5. *Contingency Funds*

Administrative Recommendation: The administration recommends the allocation of \$20,200 for upgrades to the Alumni Gymnasium. The upgrades include the main entrance, walkway, installation of curtains. In addition, the administration recommends the allocation of \$29,800 for design services for the Angell Memorial Animal Medical Center.

6. Bond Counsel Language Vote to Repurpose Remaining Building Project Funds

<u>Projects</u>	<u>Amount</u>
Demolition McNamara O'Shea	\$1,000,000
Angell Hospital	\$100,000
Larkin Cottage	\$100,000
Design RFQ	Pending

7. *Fiscal Year 2019 Grants*

Administrative Recommendation: To accept the following FY2019 Grants:

<u>Grant Description</u>	<u>Amount</u>
Massachusetts Skills Capital Grant	\$125,000
MassIDEAS Planning Grant	\$133,900
Cell Signaling	\$ 4,026
VWR Charitable Foundation	\$ 9,318
Collision Repair Education Foundation	\$ 1,000

8. *Signage for Essex North Shore Agricultural & Technical School*

The administration will provide details regarding signage for the campus.

9. *Repair of Main Gymnasium Bleachers*

The administration will provide detail for the repair of the main gymnasium bleachers in amount of up to \$17,635 from the facilities rental account.

10. *Transfer of Funds*

Administrative Recommendation: Request to transfer \$19,495 from Advanced Manufacturing to Graphics to purchase replacement of wide format printer.

11. *School Records Update*

12. *Discussion to Schedule Finance Subcommittee Meetings to Begin at 5:00 p.m.*

13. *Fiscal Year 2020 Budget Preliminary Budget*

The administration will present details of the FY2020 (draft) budget proposal for discussion.

14. *Discussion items that were not reasonably anticipated by the Chairperson (M.G.L., Chapter 30A - Sections 18-25)*

15. *Adjourn*

*The listing of matters is those reasonably anticipated by the Chair in accordance with M.G.L., Chapter 30A, Section 18-25, which may be discussed at the meeting. Not all items listed may in fact be discussed and other items not listed may also be brought up for discussion to the extent permitted by law.*

Essex North Shore Agricultural and Technical School District

Finance Subcommittee

Essex North Shore Agricultural & Technical School  
565 Maple Street  
Hathorne, Massachusetts 01937  
Maple Street Bistro

Thursday, November 1, 2018  
5:30 p.m.

Tentative Minutes

Members Present: B. Perkins, B. Griffin-Dunne, A. Prazar, W. Nichols,  
W. Marquis, M. Strout, M. Teixeira Prince, J. O'Brien, G. Hathaway

Others Present: T. Norris, M. Znamierowski, H. Riccio, J. St. Pierre

1. *Call to Order*

Mr. Perkins called the meeting to order at 5:45 p.m.

2. *Approval of Meeting Minutes*

Mr. Strout made the motion to approve the meeting minutes from the Finance Subcommittee meeting of October 3, 2018.

Ms. Teixeira Prince seconded the motion. All in Favor.

3. *Ann Marie Greenleaf, DVM, DACVECC, Chief of Staff, Angell Animal Medical Center*  
Reviewed the floor plans, equipment needs, and renovations to existing small animal building, financial responsibilities of the District and possible grant opportunities.

Ms. Greenleaf from Angell in Boston and the program that is at Nashoba. She reviewed the MSPCA history. She described the three locations and three adoption center locations. She reviewed their background in teaching and their involvement with veterinary specialties and interns across the US. It is a natural transition to work with high school students. There is a shortage of vet assistants and technicians. In Boston there are thirty open positions with no qualified applicants and four in Waltham. Nashoba is fully staffed. She described the process of training vet technicians. Getting high school students interested opens a variety of avenues. She described how students proceed through the education levels and become actual veterinarians. The location of ENSATS could produce a nice group of students that might be employed in Boston. There has been a budget put together that is part of these minutes. She went on to review the financial requirements for this program. This information can be found in this packet.

She went on to discuss the build out cost for the clinic in the school. A financial plan must satisfy both the school and Angell. She reviewed two sheets that are part of the packet. She provided a low income model that is not sustainable. There is also a 100 percent for profit model and a breakeven point. She discussed the potential to service low income clients and the breakeven point. The schedule for first purchases of equipment and pharmaceuticals was reviewed. She provided the pricing for appointments and the need to increase appointment costs and the ratio of low income

and regular pay populations.

Dr. Riccio: Also, offered that there would be special pricing for Veterans.

Ms. Greenleaf went on to review how the low income populations would be identified and how payment is received. Their budget is January to December. The expense to run the clinic and the revenue realized was reviewed. The first year would be run at a deficit due to the startup costs. The second year should be a break even or at least generate a small profit. Any profit would be rolled back into the school along with any losses.

Mr. Marquis: asked about relationships with other veterinarians and the advisory board.

Ms. Greenleaf: explained the relationship and the benefit to local vets that are looking for technicians. They see the benefit for having students coming in to their practices.

Ms. Teixeira Prince: advised that there will be copies of the MOU.

Mr. Nichols: asked if the School Committee would have any input on the budget of this program.

Ms. Greenleaf: advised that yes, the input will be welcomed, but it will be a tight budget to start.

Mr. Perkins: asked how many students are involved in Nashoba.

Ms. Greenleaf: advised that there are about twenty students.

Dr. Riccio: discussed how many students at ENSATS would be involved.

Mr. Perkins: inquired about dual enrollment with North Shore students.

Mr. O'Brien: advised that this is an expensive program and the expense to the member communities.

Ms. Greenleaf: brought the amount of money under budget they are running at Nashoba and how that would be different at ENSATS.

Mr. O'Brien: asked about the space at ENSATS that this program would be located in.

Dr. Riccio: described the location and the space available at ENSATS.

Ms. Greenleaf: described the differences between Nashoba and ENSATS for this program. ENSATS already has the suites and space needed for this program.

Mr. Strout: asked who would perform the work necessary to create this space at ENSATS.

Dr. Riccio: described the architects that have been met with at Blue Sky Architects. The students at ENSATS would primarily do most of the work.

Joe St. Pierre: described to the group how the work would be performed.

Mr. O'Brien: asked about the existing space that would be given up.

Dr. Riccio: described the part of the clinic that would need to be constructed.

Joe St. Pierre: feels that the current space is being underutilized.

Dr. Riccio: described the animals that can now be used in the program. This program would allow the students to work with live animals. It is hoped that students in this program would get a certificate for this program and get credit for one year toward an Associate's degree at North Shore Community College and other programs.

The articulated credit is between 6-9 credits, but it is felt it is worth more credit.

Mr. Strout: asked how much time the students would spend with Angell.

Dr. Riccio: explained how the students would progress with their involvement with the program.

Mr. Perkins: asked about the guidelines for a co-op.

Mr. O'Brien: asked who would manage the budget for this program.

Ms. Znamierowski: advised that the MOU would give the guidelines for the responsibilities for the budget.

Ms. Greenleaf: described how the hours would be set up for appointments. There are no personnel for overnight care. There have been some options set up for animals that need critical care for low income overnight care.

Mr. Marquis: asked about the option for overnight care for full paying customers.

Ms. Greenleaf: described the surgeries that would require this care and the options provided.

Students are paid minimum wage after hours, school vacations and holidays.

Ms. Teixeira Prince: asked about Angell giving sixty days' notice with the decision to break the contract. She is concerned about the language for ENSATS to break the contract.

Ms. Greenleaf: feels that there is language in the contract for this provision.

Mr. O'Brien: asked about leasing or purchasing equipment.

Mr. Norris: reviewed the language of the MOU with the group.

Ms. Greenleaf: reviewed the revenue produced in Boston with full paying customers.

Ms. Teixeira Prince: reminded of the stigma for going outside the norms of traditional education and the potential to go outside of budget to pay for this program.

Ms. Greenleaf: described how the program is advertised to the public and the success of the program.

The group discussed the value of this program based on wait lists at local veterinarians and the value it will bring to the ENSATS students.

Mr. Nichols: asked about the risk ENSATS is taking compared to Angell's risk

Mr. Perkins: asked about the insurance required for this program.

Mr. Norris: reviewed the MOU and the recommended changes before it was presented tonight. The risk should be considered compared to the value to the educational program.

The ability to get out of the MOU can be firmed up if necessary to mitigate the risks. The legal framework has been laid out, but the value to the ENSATS program cannot be determined until it has been put into action.

Ms. Teixeira Prince: compared the investment to the loss to ENSATS to enter into this program. The year one expense was reviewed. It is part of this packet.

The first year will be a \$90,000 loss based on a 70 percent booking rate.

Mr. O'Brien: made the motion to table this information until another meeting to allow for time to review this information.

Mr. Hathaway: seconded the motion.

Ms. Teixeira Prince: suggested how the money could be budgeted and how the assessments are allotted. It was suggested that the financials be presented more frequently than quarterly to initiate this program.

Ms. Znamierowski: advised as to how the E&D money can be used.

Mr. Strout: asked when Angell would need to know in order to open on July 1, 2019.

Ms. Greenleaf: suggested that it would need to be decided within six months prior to July 1.

The group decided that this would need to go to the full committee by January at the latest for a July 1 start up.

Ms. Greenleaf was asked to come back at a future Finance subcommittee meeting.

Mr. Perkins: asked about the potential for grant money to fund this program.

Dr. Riccio: advised of potential grants that can be used to purchase the equipment. She reviewed the processes that have taken place towards this process. The Perkins

grant and Capitol Skills Equipment and competitive grant process. The Perkins grant was used 100 percent last year to purchase equipment for ENSATS' programs. There was discussion about potential funding for this program.

Ms. Teixeira Prince: left the meeting at 6:43pm.

All in Favor to table the approval of this program for future meeting

4. *Massachusetts Learning Excursions Private Grant*

Dr. Riccio discussed how this grant came about from High Tec High in California. A grant was written to bring a team from ENSATS to High Tec High for a stipend of \$1,100 each. She went on to describe this grant and rethinking high school. Everything is paid for by the High Tec High organization.

Mr. Marquis made the motion to accept the Massachusetts Learning Excursions Private Grant. This grant is funded through the Next Generation Learning Challenges (NGLC) and the Farr Foundation. A team of five individuals' will receive a stipend of \$1,100.00 (total monetary values of \$5,500) to pay for all of their travel related expenses (hotel, airfare, any non-hosted meals, etc.)

Mr. Prazar Seconded the motion. All in Favor.

5. *Removal of Trees*

Mr. Perkins asked Ms. Znamierowski where this money would come from. Ms. Znamierowski described the change in funding that would make this money available to fund the removal of the trees.

Mr. Marquis made the motion for the transfer of funds in the amount of \$15,000 for removal of aging and deteriorating trees on the grounds.

Mr. Hathaway seconded the motion. All in Favor.

6. *Outstanding Travel Reimbursement FY2018*

Ms. Znamierowski described the situation that created the need for this reimbursement. There was no PO for this last year, but it was a required expense last year.

Mr. Marquis made the motion to authorize payment of an outstanding FY2018 travel reimbursement in the amount of \$224.45 for a consultant working with admissions. Specific detail of this reimbursement will be provided at the School Committee meeting.

Mr. Lannon seconded the motion. All in Favor.

7. *Cleaning Service Bid FY2019-3*

Ms. Znamierowski described the bidding process and the recommendation of Star Building Service. This will replace one custodian and is a cost savings to the district per year. No custodians lost their job. A position was opened up due to a custodian being moved to the farm. There is a MOU with AFSCME regarding the evaluation of custodians.

Mr. Marquis made the motion to award this bid to Star Building Service, Inc. of Boston, the lowest responsive bidder for a total estimated three year cost of \$86,263.20.

Mr. Prazar seconded the motion. All in Favor.

8. *Proposed Salary Scale for Director of Facilities, Farm and Grounds*

This proposal is part of tonight's packet.

Mr. Strout mentioned that two job descriptions were approved at tonight's Personnel

subcommittee meeting and a salary range was added to the job descriptions. The Personnel subcommittee feels there needs to be a hard look at scales for future contracts.

Mr. Strout: asked about the salary scale for this expanded job.

The group discussed what salary the Director of Facilities, Farm and Grounds would start at. It will be at step 7 \$113,332 annually.

Mr. Strout: suggests that all administrators negotiate their salary with the Superintendent-Director on July 1.

Mr. O'Brien: made the motion that the beginning salary of this position will be \$113,332 and be re-negotiated on July 1, 2019.

Dr. Riccio: reviewed when the administrative contracts are up for renewal. It would make sense to run this contract through June 30.

Mr. O'Brien: made the motion to start at \$113,332 with an expiration of June 30, 2019.

All in Favor.

9. *Chapter 74 Special Education Assessment Formula for Out of District Students*

Dr. Riccio passed out some documents regarding out of district special education costs. She reviewed how this information was collected and the data was used for this report. She reviewed the state formula compared to a flat fee for the special education services provided to the students. They are recommending a cap of an additional \$7,000 per student. There is a formula for the different Special education services required for students. This impacts the surrounding communities with out of district students that receive services. Because of blind admissions nobody knows if a student is on an Ed plan. The ENSATS SPED Department meets with the surrounding communities after acceptance to determine services required. Most communities have one or two students. The group discussed what the state funds per student and what the average is for Special education costs, how the calculations are made and what they are based on. There is a commission that sets the rate.

Mr. Marquis made the motion to accept the assessment formula.

Mr. Hathaway seconded the motion.

Mr. Marquis asked when this would be implemented.

Dr. Riccio: described how the communities would be notified; allowing for time to budget and that the assessment would begin next year. This is the law and there is a cap to allow for budgeting per student.

All in Favor.

10. *Transcription Compilation Discussion*

Dr. Riccio described how this conversation came to be based on the tour of Smith Hall. There are three locations where student records are being housed and there is potential for water damage. Bringing the records into one location and making some electronic is the goal

Mr. Perkins: reviewed the difference between temporary and permanent records. Permanent records must be kept for sixty years. He asked if there have been any cost estimates received. Records should be stored in a fire safe location.

Mr. O'Brien: asked about saving records electronically.

The group discussed the potential of looking into costs of storing records in stages electronically.

Dr. Riccio: suggested putting a draft plan in place for the next meeting.

Mr. Perkins: recommended coming back with costs and a plan.

11. *Discussion items that were not reasonably anticipated by the Chairperson (M.G.L., Chapter 30A - Sections 18-25)*

Mr. Strout brought up the positions that were discussed tonight at the Personnel Subcommittee and their approval without the salary charts.

Mr. Perkins: Thanked Dr. Riccio for contacting a machining referral that would be beneficial resource to ENSATS students.

Mr. O'Brien made the motion to move forward with the two positions discussed tonight.

Mr. Marquis seconded the motion. All in Favor.

A budget timeline was distributed by the ENSATS administration.

Mr. Strout advised that there was an article in the Salem News regarding Ms. Teixeira Prince's resignation and her replacement.

Mr. Perkins made the motion to adjourn at 7:20 pm. Mr. Strout seconded the motion. All in Favor.

It was suggested that meeting be held here in the Bistro for future meetings.

The meeting adjourned at 7:21 pm.

*Respectfully submitted by the Recording Secretary*

*The listing of matters is those reasonably anticipated by the Chair in accordance with M.G.L., Chapter 30A, Section 18-25, which may be discussed at the meeting. Not all items listed may in fact be discussed and other items not listed may also be brought up for discussion to the extent permitted by law.*



## Essex North Shore Agr. and Tech. School District

### Gross Budget Summary Rev & Exp Report For the Period 11/01/2018 through 11/30/2018

Fiscal Year: 2018-2019

	<u>11/01/2018 - 11/30/2018</u>	<u>Year To Date</u>	<u>Budget</u>	<u>Budget Balance</u>	
<b>INCOME</b>					
Community Assessments					
Community Assessments (+)	\$0.00	\$4,102,470.50	\$16,409,882.00	\$12,307,411.50	25.0%
Sub-total : Community Assessments	\$0.00	\$4,102,470.50	\$16,409,882.00	\$12,307,411.50	25.0%
Miscellaneous					
Miscellaneous (+)	\$33,163.12	\$158,873.02	\$5,460,340.00	\$5,301,466.98	2.9%
Sub-total : Miscellaneous	\$33,163.12	\$158,873.02	\$5,460,340.00	\$5,301,466.98	2.9%
Other Financing Sources					
Other Financing Sources (+)	\$0.00	\$0.00	\$1,209,288.00	\$1,209,288.00	0.0%
Sub-total : Other Financing Sources	\$0.00	\$0.00	\$1,209,288.00	\$1,209,288.00	0.0%
State Aid					
State Aid (+)	\$144,829.00	\$1,553,301.00	\$5,250,112.00	\$3,696,811.00	29.6%
Sub-total : State Aid	\$144,829.00	\$1,553,301.00	\$5,250,112.00	\$3,696,811.00	29.6%
<b>Total : INCOME</b>	<b>\$177,992.12</b>	<b>\$5,814,644.52</b>	<b>\$28,329,622.00</b>	<b>\$22,514,977.48</b>	<b>20.5%</b>
<b>EXPENSES</b>					
Expenditures					
Expenditures (-)	\$3,112,288.74	\$8,350,990.93	\$28,329,622.00	\$19,978,631.07	29.5%
Sub-total : Expenditures	(\$3,112,288.74)	(\$8,350,990.93)	(\$28,329,622.00)	(\$19,978,631.07)	29.5%
<b>Total : EXPENSES</b>	<b>(\$3,112,288.74)</b>	<b>(\$8,350,990.93)</b>	<b>(\$28,329,622.00)</b>	<b>(\$19,978,631.07)</b>	<b>29.5%</b>
<b>NET ADDITION/(DEFICIT)</b>	<b>(\$2,934,296.62)</b>	<b>(\$2,536,346.41)</b>	<b>\$0.00</b>	<b>\$2,536,346.41</b>	<b>0.0%</b>

End of Report

## Essex North Shore Agr. and Tech. School District

### Foundation Rev & Exp Report For the Period 11/01/2018 through 11/30/2018

Fiscal Year: 2018-2019

	<u>11/01/2018 - 11/30/2018</u>	<u>Year To Date</u>	<u>Budget</u>	<u>Budget Balance</u>	
<b>INCOME</b>					
Foundation Assessments					
Foundation Assessments (+)	\$0.00	\$3,523,219.25	\$14,092,877.00	\$10,569,657.75	25.0%
Sub-total : Foundation Assessments	\$0.00	\$3,523,219.25	\$14,092,877.00	\$10,569,657.75	25.0%
Mass State Aid					
Mass State Aid (+)	\$144,829.00	\$1,553,301.00	\$4,191,296.00	\$2,637,995.00	37.1%
Sub-total : Mass State Aid	\$144,829.00	\$1,553,301.00	\$4,191,296.00	\$2,637,995.00	37.1%
Miscellaneous - Miscellaneous					
Miscellaneous (+)	\$33,163.12	\$158,873.02	\$4,906,540.00	\$4,747,666.98	3.2%
Sub-total : Miscellaneous - Miscellaneous	\$33,163.12	\$158,873.02	\$4,906,540.00	\$4,747,666.98	3.2%
Foundation - OFS					
Other Financing Sources (+)	\$0.00	\$0.00	\$1,209,288.00	\$1,209,288.00	0.0%
Sub-total : Foundation - OFS	\$0.00	\$0.00	\$1,209,288.00	\$1,209,288.00	0.0%
<b>Total : INCOME</b>	<b>\$177,992.12</b>	<b>\$5,235,393.27</b>	<b>\$24,400,001.00</b>	<b>\$19,164,607.73</b>	<b>21.5%</b>
<b>EXPENSES</b>					
Foundation Expenditures					
Expenditures (-)	\$2,907,791.48	\$7,614,122.25	\$24,400,001.00	\$16,785,878.75	31.2%
Sub-total : Foundation Expenditures	(\$2,907,791.48)	(\$7,614,122.25)	(\$24,400,001.00)	(\$16,785,878.75)	31.2%
<b>Total : EXPENSES</b>	<b>(\$2,907,791.48)</b>	<b>(\$7,614,122.25)</b>	<b>(\$24,400,001.00)</b>	<b>(\$16,785,878.75)</b>	<b>31.2%</b>
<b>NET ADDITION/(DEFICIT)</b>	<b>(\$2,729,799.36)</b>	<b>(\$2,378,728.98)</b>	<b>\$0.00</b>	<b>\$2,378,728.98</b>	<b>0.0%</b>

End of Report

**Essex North Shore Agr. and Tech. School District**

**Transportation Rev & Exp Report For the Period 11/01/2018 through 11/30/2018**

Fiscal Year: 2018-2019

	<u>11/01/2018 - 11/30/2018</u>	<u>Year To Date</u>	<u>Budget</u>	<u>Budget Balance</u>	
<b>INCOME</b>					
Transportation Assessments					
Trasnportation Assessments (+)	\$0.00	\$48,055.00	\$192,220.00	\$144,165.00	25.0%
Sub-total : Transportation Assessments	\$0.00	\$48,055.00	\$192,220.00	\$144,165.00	25.0%
Transportation Reimbursement					
Transportation Reimbursement (+)	\$0.00	\$0.00	\$1,058,816.00	\$1,058,816.00	0.0%
Sub-total : Transportation Reimbursement	\$0.00	\$0.00	\$1,058,816.00	\$1,058,816.00	0.0%
Transportation - Miscellaneous					
Miscellaneous (+)	\$0.00	\$0.00	\$553,800.00	\$553,800.00	0.0%
Sub-total : Transportation - Miscellaneous	\$0.00	\$0.00	\$553,800.00	\$553,800.00	0.0%
<b>Total : INCOME</b>	\$0.00	\$48,055.00	\$1,804,836.00	\$1,756,781.00	2.7%
<b>EXPENSES</b>					
Transportation Expenditures					
Expeditures (-)	\$203,868.46	\$563,898.34	\$1,804,836.00	\$1,240,937.66	31.2%
Sub-total : Transportation Expenditures	(\$203,868.46)	(\$563,898.34)	(\$1,804,836.00)	(\$1,240,937.66)	31.2%
<b>Total : EXPENSES</b>	(\$203,868.46)	(\$563,898.34)	(\$1,804,836.00)	(\$1,240,937.66)	31.2%
<b>NET ADDITION/(DEFICIT)</b>	(\$203,868.46)	(\$515,843.34)	\$0.00	\$515,843.34	0.0%

**End of Report**

**Essex North Shore Agr. and Tech. School District**

**Capital Improvement Rev & Exp Report For the Period 11/01/2018 through 11/30/2018**

Fiscal Year: 2018-2019

	<u>11/01/2018 - 11/30/2018</u>	<u>Year To Date</u>	<u>Budget</u>	<u>Budget Balance</u>	
<b>INCOME</b>					
Capital Improvement Assessments					
Capital Improvement Assessments (+)	\$0.00	\$73,898.25	\$295,593.00	\$221,694.75	25.0%
Sub-total : Capital Improvement Assessments	\$0.00	\$73,898.25	\$295,593.00	\$221,694.75	25.0%
<b>Total : INCOME</b>	\$0.00	\$73,898.25	\$295,593.00	\$221,694.75	25.0%
<b>EXPENSES</b>					
Capital Improvement Expenditures					
Expenditures (-)	\$628.80	\$172,970.34	\$295,593.00	\$122,622.66	58.5%
Sub-total : Capital Improvement Expenditures	(\$628.80)	(\$172,970.34)	(\$295,593.00)	(\$122,622.66)	58.5%
<b>Total : EXPENSES</b>	(\$628.80)	(\$172,970.34)	(\$295,593.00)	(\$122,622.66)	58.5%
<b>NET ADDITION/(DEFICIT)</b>	(\$628.80)	(\$99,072.09)	\$0.00	\$99,072.09	0.0%

End of Report

**Essex North Shore Agr. and Tech. School District**

**Debt Service Rev & Exp Report For the Period 11/01/2018 through 11/30/2018**

Fiscal Year: 2018-2019

	<u>11/01/2018 - 11/30/2018</u>	<u>Year To Date</u>	<u>Budget</u>	<u>Budget Balance</u>	
<b>INCOME</b>					
Debt Service Assessments					
Debt Service Assessments (+)	\$0.00	\$457,298.00	\$1,829,192.00	\$1,371,894.00	25.0%
Sub-total : Debt Service Assessments	\$0.00	\$457,298.00	\$1,829,192.00	\$1,371,894.00	25.0%
<b>Total : INCOME</b>	\$0.00	\$457,298.00	\$1,829,192.00	\$1,371,894.00	25.0%
<b>EXPENSES</b>					
Debt Service Expenditures					
Expenditures (-)	\$0.00	\$0.00	\$1,829,192.00	\$1,829,192.00	0.0%
Sub-total : Debt Service Expenditures	\$0.00	\$0.00	(\$1,829,192.00)	(\$1,829,192.00)	0.0%
<b>Total : EXPENSES</b>	\$0.00	\$0.00	(\$1,829,192.00)	(\$1,829,192.00)	0.0%
<b>NET ADDITION/(DEFICIT)</b>	\$0.00	\$457,298.00	\$0.00	(\$457,298.00)	0.0%

End of Report



18 January 2019

Heidi Riccio, Ed.D.  
CTE Director  
Essex Technical High School  
565 Maple Street  
Hathorne, Massachusetts 01937

Re; Construction Documents of the Renovations for the Vet Tech Program (revised)

Heidi,

We propose to provide construction documents to achieve the plan dated 25 October 2018 and included in your agreement with Angell Animal Medical Center as follows:

- 1) Contract would be an AIA, B107-2017, *Standard Abbreviated Form of Agreement Between Owner and Architect*.
- 2) Our first task would be to create new cad files and 3-d modeling of the of the space and major systems for use by architects and engineers to provide the base line information necessary to proceed to step 3. We would do this for architectural elements only and specifically exclude MEP documentation of existing.
- 3) We would provide documents sufficient for construction of the work by knowledgeable trades people with reasonable skills and understanding of commercial construction practices. The documents would include but not necessarily be limited to floor plans, ceiling plans, plans, life safety plans, construction details, finish plans, interior elevations and product specifications. Our MEP work would be limited to locations and call outs of plumbing fixtures, lighting and switching and desired fresh air flows to the new spaces as MEP trades, including fire alarm and fire protection, understood to be design build.
- 4) Architectural plans would be stamped for permit by Stephen Jensen
- 5) We have budgeted the follow for meetings / site visits:
  - a) Four pre- construction (Blue Sky)
  - b) Construction phase site visits would be hourly and on demand by Essex Tech.
- 6) We have included time for review of shop drawings and product submittals as well as final affidavits.

7) We understand that Essex Tech will act as their own General Contractor and will be responsible for procurement of materials, bidding of sub contractors, et al.

8) Fee: We propose to provide these services for a lump sum of Twenty Nine Thousand Eight Hundred Dollars (\$29,800.00) to be paid as work progresses.

If this is acceptable, please indicate below and we'll get started preparing the Contract per Item #1.

Kindest Regards,

A handwritten signature in blue ink, appearing to read "Stephen Jensen", with a long horizontal flourish extending to the right.

Stephen Jensen, AIA  
Architect

---

Accepted by Heidi Riccio, Ed.D / Date

VOTE OF THE ESSEX NORTH SHORE AGRICULTURAL AND  
TECHNICAL REGIONAL SCHOOL DISTRICT  
SCHOOL COMMITTEE

I, the Secretary (the "District Secretary") of the Regional School District School Committee (the "Committee") of the Essex North Shore Agricultural and Technical Regional School District, Massachusetts (the "District"), certify that at a meeting of the Committee held \_\_\_\_\_, 2019, of which meeting all members of the Committee were duly notified and at which a quorum was present, the following votes were passed by a vote of \_\_\_\_ in the affirmative, \_\_\_\_ in the negative, and \_\_\_\_ abstentions, all of which appear upon the official record of the Committee in my custody:

Voted: That in accordance with M.G.L. c. 44, §20, \$31,355,000 originally borrowed by the District to pay costs of the new High School, which project has been completed, and for which no further liability remains, are hereby allocated to pay costs of capital improvements at the south campus, in accordance with the recommendations by the architect and subcommittee, which improvements include, but are not limited to, the following:

[Note, M.G.L. c. 44, §20, requires that the projects to be paid with surplus funds from a borrowing will need to be expended on projects for which the District could otherwise borrow for a term equal to or greater than the term of the original borrowing.]

Dated: \_\_\_\_\_, 2019

\_\_\_\_\_  
District Secretary



**MEMORANDUM**

**Office of the Grants Administrator**

To: Heidi T. Riccio, Ed.D.  
Marie Znamerowski

From: Maryellen D. Rancourt, Ed.D.

Date: January 22, 2019

RE: Grant Awards

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The following details the amounts and purpose of recent competitive grants the district has received.

Massachusetts Skills Capital Grant - \$125,000 - These funds will create a Construction Craft Laborers Program, designed to improve and expand career opportunities for high school students and adults with barriers to employment. The school will renovate to create a laboratory space, and purchase equipment students will find the workplace. Students enrolled in the construction programs can earn the 30-hour OSHA Construction and Hot Works certifications. These funds will be used for the partnership with Gloucester to provide additional students with CTE experiences. The equipment purchased will also be used by students in the masonry and landscaping programs.

MassIDEAS Planning Grant - \$133,900 – These funds will be used to set the course to develop a more dynamic and innovative learning environment that fully integrates learning experiences students have in their respective CTE majors with their academic content-area classes (referred to as CTAAC – Career Technical Agricultural Academic Content– Integration).

Cell Signaling - \$4026 – These funds will allow the students in the biotechnology program to perform personal genetics labs with the end result being an analysis of their own DNA using the iSeq DNA sequencer from illumina.

VWR Charitable Foundation - \$9318 – These funds will allow for the purchase of a r3bel nini 3-D printer and supporting equipment to enhance cell culture curriculum in the biotechnology program.

Collision Repair Education Foundation - \$1000 – These funds will provide equipment for the Automotive Collision Repair and Refinishing program.

Please feel free to contact me with any questions.

**NOTES** **LOC.1**

**DIMENSIONAL LETTER SET**

Quantity: 1 SET

**A**

Approx. 1" thick, flat cut aluminum letter set, painted (TBD).  
Letters stud mounted to metal panels on entrance canopy.

Existing letter set to be removed (by others?) - metal panels on facade to be replaced (by others).

**SURVEY REQUIRED**

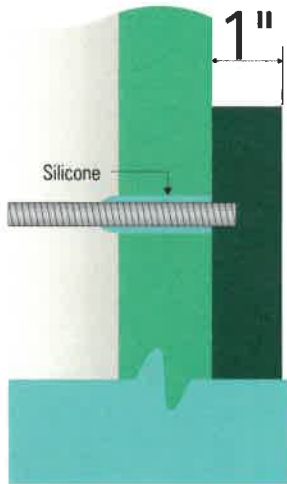
SURVEY FOR EXACT SIZE, COLOR MATCH AND MOUNTING METHOD.

**Sign Square Footage:**  
23.03

Fonts: **Helvetica Cond. Bold**  
RELEASE TO PRODUCTION:

Work Order:

**PAINT COLORS:**  
■ TBD



331.6"

10" **ESSEX NORTH SHORE AGRICULTURAL & TECHNICAL SCHOOL**

REMOVE EXISTING SET AND  
REPLACE METAL PANELS  
(BY OTHERS)



**NOTES** **LOC.6/17**

**DIMENSIONAL LETTER SETS**

Quantity: 2 SETS

**A**  
Approx. 1" thick, flat cut aluminum letter set, painted (TBD).  
Letters stud mounted to building wall.

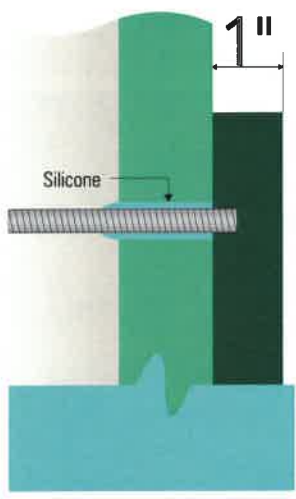
**SURVEY REQUIRED**

SURVEY FOR EXACT SIZE, LOCATION, BUILDING WALL TYPE, AND COLOR MATCH.

**Sign Square Footage:**  
10.97 / 8.06

Fonts: **Helvetica Cond. Bold**  
RELEASE TO PRODUCTION:

Work Order:



**PAINT COLORS:**  
■ TBD

WWW.METROSIGN.NET

PHONE: 978.851.2424

FAX: 978.851.2022

170 LORUM STREET

TEWKSBURY MA 01876

**Customer/Job Location:**  
**Essex North Shore**  
565 Maple Street • Hathorne, MA 01937

**DWG. DATE:** 1.7.2019  
Rev.1: \_\_\_\_\_  
Rev.2: \_\_\_\_\_  
Rev.3: \_\_\_\_\_

**Approval:**  Approved  
 Approved As Noted Date \_\_\_\_\_ x  
**File Name:** Essex North Shore\_Sign Package\_19-00000.fs

**Sales:** EB  
**Design:** JP  
**P.Mgr.:** MG  
**Drawing #** 19-00000-2



**NOTES** **TYPICAL**

**WAYFINDING SIGNAGE**

**TYPICAL**

- A**  
.125" thick aluminum panel painted 3 colors. BACKS OF PANELS PAINTED BLUE. NOTE: FOR D/F SIGNS, (2) .125" THICK PANELS MOUNTED BACK TO BACK.
  - B**  
3 color plotter cut logo applied to face.
  - C**  
White plotter cut vinyl copy applied to face.
  - D**  
3" square aluminum posts painted Green (PMS TBD).
- Panels mount to posts with hidden hardware/fasteners/brackets.

**SURVEY REQUIRED**

SURVEY FOR EXACT LOCATIONS AND FIELD CONDITIONS.

**Sign Square Footage:**  
12 / 7.5

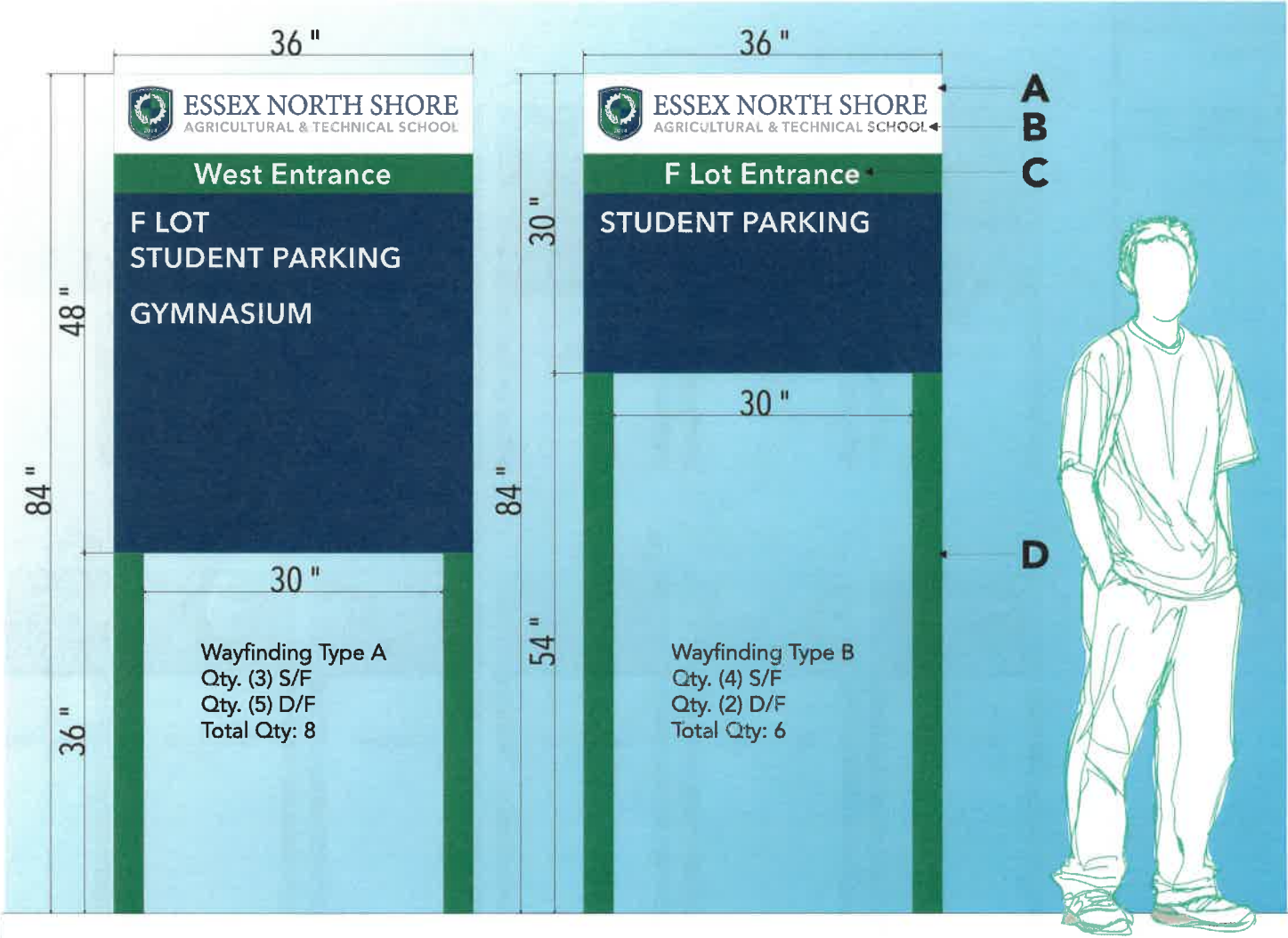
Fonts: **AvenirNext LT Pro Reg. Bold**

RELEASE TO PRODUCTION:

**Work Order:**

- VINYL COLORS:**
- White
  - Green (TBD)
  - Blue (TBD)
  - Gray (TBD)

- PAINT COLORS:**
- White
  - PMS Green (TBD)
  - PMS Blue (TBD)



This design/drawing is copyrighted: © 2018 Metro Sign & Awning, Inc. No part of this drawing may be reproduced, copied or exhibited in any fashion without written consent from Metro Sign & Awning, Inc.

**NOTES TYPE A/B**

**WAYFINDING SIGNAGE**

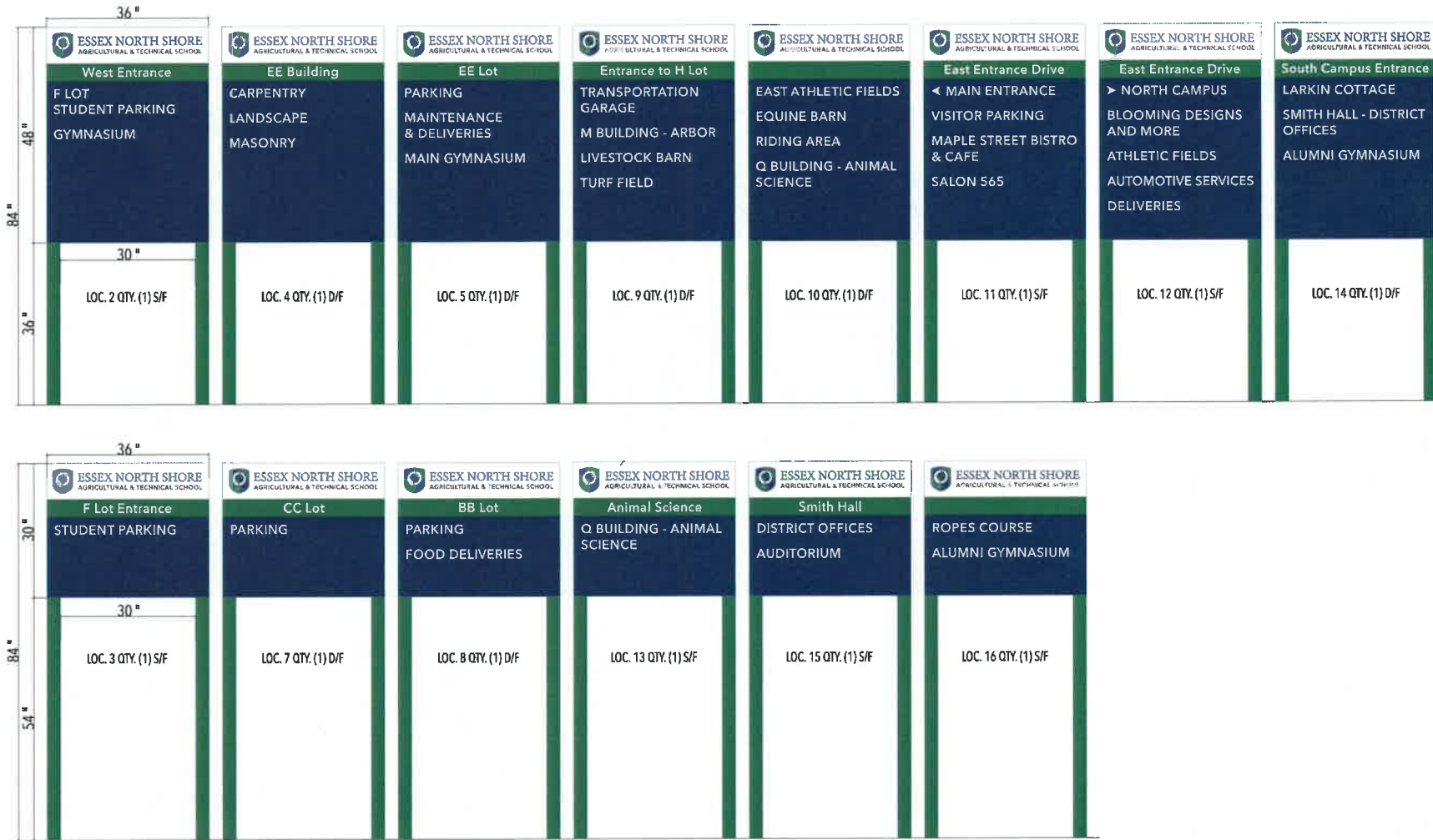
Quantity: 14 TOTAL

**SURVEY REQUIRED**

SURVEY FOR EXACT LOCATIONS AND FIELD CONDITIONS.

RELEASE TO PRODUCTION:

Work Order:



WWW.METROSIGN.NET

PHONE: 978.851.2424

FAX: 978.851.2022

170 LORUM STREET

TEWKSBURY MA 01876

Customer/Job Location:  
**Essex North Shore**  
 565 Maple Street • Hathorne, MA 01937

DWG. DATE: 1.7.2019

Rev. 1:  
 Rev. 2:  
 Rev. 3:

**Approval:**  Approved  
 Approved As Noted Date \_\_\_\_\_ X

File Name: Essex North Shore\_Sign Package\_19-00000.fs

Sales: EB

Design: JP

P.Mgr.: MG

Drawing # **19-00000-4**





36 Canal Street  
Suite 290  
Somersworth, NH 03878  
T (603) 692-6600  
F (603) 692-5115

January 23, 2019

To:

**Project: Essex Agricultural**

Quotation No.: IB102918JCC      Specification Section: 126600

We propose to furnish, deliver and install the following:

<b>Closed Deck Style Telescopic Bleacher System Adding Friction Power to (4) existing banks at 7 rows and 10 rows</b>	
-------------------------------------------------------------------------------------------------------------------------------	--

**Total Price (furnished, delivered and installed): \$25,635.00**

**Notes: Final electrical connection by others.**

**This quotation is subject to the following conditions:**

1. Prices are furnished, delivered and installed. Payment is Net 15 days from date of installation (or delivery of material).
2. Based on delivery in: 4-6 weeks
3. All building electrical work and final hook up to the above equipment is by others.
4. Price does not include any taxes, licenses, permits or bonds.
5. Price is valid for 60 days from the date shown above unless extended by CB Seating.
6. Price is valid for product shipped within 12 months of the date shown.
7. The information on this page is personal and confidential to the individual listed above.

Respectfully Submitted,

**John C Collins  
&  
Marty Carlton  
603-731-6236**

# Sales Order 254517

Customer No. ESSEXN

Supplies Unlimited, Inc.  
47 Water St  
Wakefield, MA 01880

Telephone 781/295-0031

Bill To:

Essex North Shore A&T Tech School  
565 Maple Street  
Hathorne, MA 01937

Ship To:

Essex North Shore A&T Tech School  
565 Maple Street  
Hathorne, MA 01937

\*\*\*\* THIS IS A BID/ESTIMATE \*\*\*\*

Date	Ship Via	F.O.B.	Terms		
01/22/19	DELIVERY	Origin	Net 10		
Purchase Order Number	Order Date	Salesperson	Our Order Number		
Verbal	01/22/19	JD	None		
Quantity	Item Number	Description	Tax	Unit Price	Amount
Required	Ship	B.O.			
1		RDVG540			
		VG-540 54" Printer/Cutter	N	17995.00	17995.00
1		NOTE			
		SERIAL # TBD	N	0.00	0.00
1		NOTE			
		SET of 8- 500ml TrueVIS Inks	N	0.00	0.00
1		NOTE			
		Start Up Media and Supply Kit	N	1500.00	1500.00

NonTaxable Subtotal	19495.00
Taxable Subtotal	0.00
Tax	0.00
<b>Total Order</b>	<b>19495.00</b>

		FY 2018	FY 2018	FY 2019	FY 2020		
<u>G/L Account</u>	<u>Description</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Preliminary Budget</u>	<u>\$ Change</u>	<u>% Change</u>
	<b>Administration</b>						
<b>Function 1100</b>	<b>School Committee:</b>						
Function 1100	School Committee						
1005111020101026	Clerical Salaries	\$5,000.00	5,840.00	5,000.00	6,000.00	1,000.00	20.00%
1005111030101036	District Treasurer	\$11,094.00	11,094.09	11,316.00	11,655.00	339.00	3.00%
1005111040101046	Community Relations	\$0.00	0.00	0.00	0.00	0.00	
1005111040201056	Stationary	\$1,500.00	33.99	1,500.00	1,500.00	0.00	0.00%
1005111040301056	Miscellaneous	\$10,000.00	11,787.90	10,000.00	12,000.00	2,000.00	20.00%
1005111040401046	N.E. Assoc. of School & Colleges	\$19,615.00	26,141.10	4,000.00	4,886.00	886.00	22.15%
1005111040501046	Bank Services	\$1,800.00	1,500.00	1,800.00	3,000.00	1,200.00	66.67%
1005111040601046	Consultants	\$0.00	0.00	0.00	0.00	0.00	
1005111053705050	Computer Software				7,800.00	7,800.00	
1005111040701056	Petty Cash	\$300.00	126.88	300.00	300.00	0.00	0.00%
1005111055001066	Posage	\$5,500.00	2,500.00	4,500.00	3,500.00	(1,000.00)	-22.22%
1005111055101066	Travel	\$3,500.00	727.38	3,500.00	2,000.00	(1,500.00)	-42.86%
<b>Total School Committee</b>		<b>58,309.00</b>	<b>59,751.34</b>	<b>41,916.00</b>	<b>52,641.00</b>	<b>10,725.00</b>	<b>25.59%</b>
<b>Function 1200</b>	<b>Superintendent:</b>						
1005121010102016	Superintendent-Director	\$199,089.00	199,089.00	199,089.00	176,813.00	(22,276.00)	-11.19%
1005121020102026	Administrative Assistant	\$83,645.00	82,404.18	85,318.00	87,878.00	2,560.00	3.00%
1005121030402036	Other Wages	\$16,392.00	0.00	0.00	0.00	0.00	
1005121040102056	Community/District Relations	\$2,500.00	0.00	2,500.00	7,500.00	5,000.00	200.00%
1005121052202056	Advisory Committee Meetings	\$7,800.00	6,631.00	8,000.00	8,000.00	0.00	0.00%
1005121052602046	Advertising	\$1,700.00	595.98	1,700.00	1,700.00	0.00	0.00%
1005121052702056	Contracted Services	\$650.00	650.00	650.00	15,238.00	14,588.00	2244.31%
1005121053202056	Supplies	\$750.00	133.69	750.00	1,000.00	250.00	33.33%
1005121053502056	Professional Books/Periodicals	\$1,200.00	285.00	1,200.00	1,200.00	0.00	0.00%
1005121055002066	Postage	\$2,500.00	1,000.00	2,500.00	2,500.00	0.00	0.00%
1005121055102066	Travel	\$3,000.00	1,733.77	3,000.00	3,000.00	0.00	0.00%
<b>Total Superintendent's Office</b>		<b>319,226.00</b>	<b>292,522.62</b>	<b>304,707.00</b>	<b>304,829.00</b>	<b>122.00</b>	<b>0.04%</b>
<b>Function 1400</b>	<b>Finance and Administrative Services:</b>						
1005141010105016	Business Manager	\$142,368.00	142,367.77	148,333.00	154,281.00	5,948.00	4.01%
10051410102	Assistant Business Manager			0.00	72,500.00	72,500.00	
1005141020106026	Administrative Assistant	\$0.00	0.00	28,500.00	0.00	(28,500.00)	-100.00%



G/L Account	Description	FY 2018 Budget	FY 2018 Actual	FY 2019 Budget	FY 2020	\$ Change	% Change
					Preliminary Budget		
1005141030305036	Support Staff	\$181,212.00	180,215.77	185,606.00	185,606.00	0.00	0.00%
1005141052505046	Consultant	\$500.00	573.12	750.00	2,288.00	1,538.00	205.07%
1005141052705046	Computer Services	\$0.00	0.00	3,500.00	1,000.00	(2,500.00)	-71.43%
1005141052805046	Audit	\$22,500.00	22,500.00	30,000.00	22,500.00	(7,500.00)	-25.00%
1005141053205056	Supplies	\$4,279.00	3,896.21	4,479.00	4,479.00	0.00	0.00%
1005141053505056	Professional Books/Periodicals	\$250.00	0.00	250.00	250.00	0.00	0.00%
1005141053605056	Computer Equipment	\$1,200.00	0.00	1,200.00	1,200.00	0.00	0.00%
1005141053705056	Computer Software	\$66,911.00	57,717.26	14,243.00	14,603.00	360.00	2.53%
1005141055105066	Travel	\$500.00	65.32	500.00	500.00	0.00	0.00%
1005142010106016	Human Resource Director	\$143,891.00	146,655.90	127,000.00	132,241.00	5,241.00	4.13%
1005142020106026	Administrative Assistant	\$68,952.00	64,424.56	28,500.00	61,285.00	32,785.00	115.04%
1005142052606046	Advertising	\$2,050.00	0.00	2,500.00	2,700.00	200.00	8.00%
1005142052706046	Contracted Services	\$1,500.00	0.00	0.00	1,200.00	1,200.00	
1005142053206056	Supplies	\$250.00	228.63	300.00	500.00	200.00	66.67%
1005142053506056	Professional Books/Periodicals	\$225.00	0.00	130.00	0.00	(130.00)	-100.00%
1005142055006066	Postage	\$450.00	0.00	450.00	450.00	0.00	0.00%
1005142055106066	Travel	\$400.00	0.00	300.00	750.00	450.00	150.00%
1005143040807043	Legal Fees	\$50,000.00	63,857.86	50,000.00	65,000.00	15,000.00	30.00%
Total Finance and Administrative Services		687,438.00	682,502.40	626,541.00	723,333.00	96,792.00	15.45%
<b>Function 1450</b>	<b>Administrative Technology - Districtwide</b>						
1005145052709046	Contracted Services	\$66,794.00	38,865.77	90,200.00	250,650.00	160,450.00	177.88%
1005145053609056	Computer Hardware	\$114,992.00	70,614.82	47,000.00	214,750.00	167,750.00	356.91%
1005145053709056	Computer SOFTWARE	\$59,087.00	42,199.48	83,646.00	136,875.00	53,229.00	63.64%
1005145055109066	Travel	\$7,400.00	3,914.76	9,400.00	6,000.00	(3,400.00)	-36.17%
Total District Wide Information, Mgmt. and Technology		248,273.00	155,594.83	230,246.00	608,275.00	378,029.00	164.18%
<b>Function 2000</b>	<b>Instructional Leadership</b>						
<b>Function 2100</b>	<b>Supervisory Services:</b>						
1005211010110012	Special Education Director	\$116,737.00	116,737.22	122,053.00	125,715.00	3,662.00	3.00%

		FY 2018	FY 2018	FY 2019	FY 2020		
<u>G/L Account</u>	<u>Description</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Preliminary Budget</u>	<u>\$ Change</u>	<u>% Change</u>
1005211010110016	Grants Coordinator	\$30,907.00	36,906.72	35,503.00	38,774.00	3,271.00	9.21%
1005211010210012	Special Education Coordinator	\$100,579.00	100,578.91	102,576.00	105,631.00	3,055.00	2.98%
1005211010210013	Cooperative Education Coordinator	\$76,087.00	83,777.76	89,129.00	90,020.00	891.00	1.00%
1005211020110022	Clerical Salaries	\$53,645.00	56,480.13	56,628.00	58,333.00	1,705.00	3.01%
1005211052710042	Contracted Services - Special Education	\$23,440.00	26,282.52	28,550.00	26,650.00	(1,900.00)	-6.65%
1005211052710046	Contracted Services	\$4,200.00	180.00	4,200.00	0.00	(4,200.00)	-100.00%
1005211053210052	Supplies	\$4,200.00	2,554.35	3,700.00	3,697.00	(3.00)	-0.08%
1005211053510056	Curriculum Prof. Books and Periodicals	\$1,500.00	771.00	1,500.00	0.00	(1,500.00)	-100.00%
1005211053910042	Behavioral Consultant	\$63,000.00	36,464.75	63,000.00	0.00	(63,000.00)	-100.00%
1005211054010042	Copier Maintenance	\$500.00	0.00	500.00	500.00	0.00	0.00%
1005211054110056	Curriculum Materials and Supplies	\$3,000.00	0.00	3,000.00	0.00	(3,000.00)	-100.00%
1005211055010062	Postage	\$2,500.00	1,500.00	1,500.00	1,500.00	0.00	0.00%
1005211055110062	Travel	\$750.00	16.58	250.00	250.00	0.00	0.00%
	<b>Total District Wide Academic Leadership</b>	<b>481,045.00</b>	<b>462,249.94</b>	<b>512,089.00</b>	<b>451,070.00</b>	<b>(61,019.00)</b>	<b>-11.92%</b>
<b>Function 2130</b>	<b>Instructional Technology Leadership</b>						
1005213010109016	Technology Director	\$122,554.00	122,574.00	128,156.00	102,000.00	(26,156.00)	-20.41%
<b>Function 2210</b>	<b>School Leadership:</b>						
1005221010100016	Principal	\$147,013.00	153,208.97	148,022.00	128,390.00	(19,632.00)	-13.26%
1005221010500016	Assistant Principal	\$324,140.00	323,639.98	336,285.00	339,212.00	2,927.00	0.87%
1005221020100026	Administrative Assistant	\$65,135.00	63,724.12	56,628.00	60,099.00	3,471.00	6.13%
1005221020200026	Receptionist	\$46,742.00	46,741.51	49,355.00	51,110.00	1,755.00	3.56%
1005221020300026	Academy Secretaries	\$185,897.00	185,464.49	188,371.00	190,145.00	1,774.00	0.94%
1005221030400036	Other Wages	\$0.00	0.00	0.00	0.00	0.00	
1005221040200046	Printing	\$7,000.00	365.74	7,000.00	7,000.00	0.00	0.00%
1005221052700046	Contracted Services	\$0.00	0.00	0.00	0.00	0.00	
1005221053200056	Supplies	\$15,000.00	3,659.17	15,000.00	15,000.00	0.00	0.00%
1005221053500056	Professional Books and Periodicals	\$1,800.00	126.36	1,800.00	1,800.00	0.00	0.00%
1005221054200056	Awards Assembly	\$2,000.00	927.50	2,000.00	2,500.00	500.00	25.00%
1005221054300056	Graduation	\$1,600.00	2,259.06	1,000.00	1,986.00	986.00	98.60%
1005221054400056	Diplomas	\$5,625.00	4,129.05	5,625.00	5,625.00	0.00	0.00%
1005221054500056	Forms	\$0.00	0.00	0.00	0.00	0.00	
1005221054600056	Field Day/Senior Luncheon	\$5,000.00	0.00	5,000.00	5,000.00	0.00	0.00%
1005221054700056	In-School Meetings/Activities	\$14,575.00	13,240.67	14,575.00	18,000.00	3,425.00	23.50%
1005221054800056	Student Events	\$3,000.00	873.90	4,978.00	9,478.00	4,500.00	90.40%

G/L Account	Description	FY 2018	FY 2018	FY 2019	FY 2020	\$	%
		Budget	Actual	Budget	Preliminary Budget		
1005221055000066	Postage	\$4,800.00	2,500.00	3,500.00	2,500.00	(1,000.00)	-28.57%
1005221055100066	Travel	\$500.00	660.31	500.00	500.00	0.00	0.00%
1005222010100013	CTE Director	\$209,636.00	252,277.25	260,831.00	254,105.00	(6,726.00)	-2.58%
1005222010200013	Academic Director	\$128,199.00	131,699.00	119,457.00	123,041.00	3,584.00	3.00%
1005222010300013	Director of Workforce Development	\$10,000.00	96,786.76	95,769.00	98,041.00	2,272.00	2.37%
1005222020100026	Administrative Assistant	\$0.00	0.00	52,865.00	54,717.00	1,852.00	3.50%
1005222030600013	Content Area Facilitators	\$0.00	0.00	14,000.00	14,000.00	0.00	0.00%
1005222052700043	Contracted Services	0.00	0.00	0.00	0.00	0.00	
1005222055100063	Travel	0.00	0.00	2,000.00	2,000.00	0.00	0.00%
<b>Total School Building Leadership</b>		<b>1,177,662.00</b>	<b>1,282,283.84</b>	<b>1,384,561.00</b>	<b>1,384,249.00</b>	<b>(312.00)</b>	<b>-0.02%</b>
<b>Building Technology</b>							
1005225052700046	Contracted Services	\$0.00	0.00	0.00	0.00	0.00	
1005225053600056	Computer Hardware	\$6,000.00	5,991.04	6,000.00	0.00	(6,000.00)	-100.00%
1005225053700056	Computer Software	\$26,000.00	22,298.00	26,000.00	26,000.00	0.00	0.00%
<b>Total Building Technology</b>		<b>32,000.00</b>	<b>28,289.04</b>	<b>32,000.00</b>	<b>26,000.00</b>	<b>(6,000.00)</b>	<b>-18.75%</b>
<b>Teaching Services</b>							
1005230510311013	Teachers' Salaries	\$8,248,306.00	7,941,077.89	8,564,020.00	8,771,962.00	207,942.00	2.43%
1005231010411012	Teachers' Salaries - Special Education	\$1,128,419.00	1,101,052.04	1,165,069.00	1,134,496.00	(30,573.00)	-2.62%
1005232010612012	Speech Language Specialist	\$90,832.00	90,831.96	92,649.00	93,576.00	927.00	1.00%
1005232434213033	Substitutes - LT	\$0.00	22,480.00	25,000.00	38,000.00	13,000.00	52.00%
1005232532813033	Substitute Teachers	\$90,000.00	105,575.20	90,000.00	105,000.00	15,000.00	16.67%
1005233030214033	Paraprofessional/Aides	\$50,750.00	59,035.92	64,107.00	100,550.00	36,443.00	56.85%
1005233030414032	Home Tutoring and Evaluations	\$20,000.00	19,315.82	20,750.00	18,000.00	(2,750.00)	-13.25%
10052330	Other Services				14,400.00	14,400.00	
1005233031414032	Paraprofessional/Aides - Special Education	\$95,157.00	70,339.89	33,312.00	0.00	(33,312.00)	-100.00%
1005233052714042	Contracts Services - Special Education	\$0.00	0.00	0.00	1,425.00	1,425.00	
1005233052714043	Contracted Services	\$2,000.00	0.00	1,875.00	0.00	(1,875.00)	-100.00%
1005233054914043	Dual Enrollment	\$15,000.00	0.00	15,000.00	15,000.00	0.00	0.00%
1005234010148016	Librarian/Media	\$89,051.00	87,504.92	89,255.00	91,741.00	2,486.00	2.79%
1005234020148026	Clerical Salaries	\$38,720.00	37,586.28	0.00	38,723.00	38,723.00	
<b>Total Teaching Services</b>		<b>9,868,235.00</b>	<b>9,534,799.92</b>	<b>10,161,037.00</b>	<b>10,422,873.00</b>	<b>261,836.00</b>	<b>2.58%</b>
<b>Professional Development</b>							

		FY 2018	FY 2018	FY 2019	FY 2020		
		Budget	Actual	Budget	Preliminary Budget	\$	%
<u>G/L Account</u>	<u>Description</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>Change</u>	<u>Change</u>
1005235630649036	Stipends	\$30,000.00	27,376.70	23,500.00	21,500.00	(2,000.00)	-8.51%
1005235632849036	Substitutes	\$0.00	240.00	0.00	0.00	0.00	
1005235655149066	Travel	\$0.00	2,552.91	0.00	0.00	0.00	
1005235852715046	Prof Development - Automotive	\$1,500.00	1,500.00	1,500.00	1,500.00	0.00	0.00%
1005235852716046	Prof Development - Carpentry	\$1,125.00	1,200.00	1,125.00	1,250.00	125.00	11.11%
1005235852717046	Prof Development- Collision Repair	\$100.00	259.00	100.00	1,000.00	900.00	900.00%
1005235852718046	Prof Development- DVC	\$1,000.00	50.00	1,000.00	1,000.00	0.00	0.00%
1005235852719046	Prof Development - Cosmetology	\$1,000.00	68.00	1,136.00	0.00	(1,136.00)	-100.00%
1005235852720046	Prof Development- Culinary Arts	\$2,500.00	645.00	2,500.00	3,000.00	500.00	20.00%
1005235852721046	Prof Development - ITS	\$1,000.00	837.53	1,000.00	1,000.00	0.00	0.00%
1005235852722046	Prof Development - Electricity	\$1,500.00	240.56	1,500.00	1,500.00	0.00	0.00%
1005235852723046	Prof Development - Health Asst	\$2,250.00	1,615.00	2,300.00	2,700.00	400.00	17.39%
1005235852724046	Prof Development - Adv Manufacturing	\$2,500.00	0.00	3,000.00	1,000.00	(2,000.00)	-66.67%
1005235852725046	Prof Development - Masonry	\$1,000.00	340.00	1,100.00	1,100.00	0.00	0.00%
1005235852726046	Prof Development - English	\$3,290.00	750.00	1,450.00	0.00	(1,450.00)	-100.00%
1005235852727046	Prof Development - Math	\$0.00	0.00	0.00	0.00	0.00	
1005235852728046	Prof Development - Wellness	\$0.00	0.00	2,000.00	1,320.00	(680.00)	-34.00%
1005235852729046	Prof Development - Science	\$0.00	0.00	1,750.00	0.00	(1,750.00)	-100.00%
1005235852730046	Prof Development - Social Studies	\$1,990.00	1,150.00	0.00	0.00	0.00	
1005235852731046	Prof Development - Graphics	\$1,200.00	120.00	1,200.00	1,200.00	0.00	0.00%
1005235852732046	Prof Development - Foreign Language	\$1,500.00	259.00	2,524.00	0.00	(2,524.00)	-100.00%
1005235852733046	Prof Development - Env Tech	\$1,000.00	0.00	1,099.00	1,000.00	(99.00)	-9.01%
1005235852734046	Prof Development - Natural Resources	\$1,000.00	200.00	0.00	1,000.00	1,000.00	
1005235852735046	Prof Development - Companion Animal	\$1,840.00	55.00	1,840.00	1,040.00	(800.00)	-43.48%
1005235852736046	Prof Development - Equine Science	\$2,010.00	916.97	2,010.00	1,500.00	(510.00)	-25.37%
1005235852737046	Prof Development - Veterinary Tech	\$1,500.00	1,795.00	3,470.00	1,500.00	(1,970.00)	-56.77%
1005235852738046	Prof Development - Arboriculture	\$1,000.00	829.17	1,200.00	1,000.00	(200.00)	-16.67%
1005235852739046	Prof Development - Sustainable Hort.	\$1,000.00	0.00	0.00	600.00	600.00	
1005235852740046	Prof Development - Landscaping & Turf.	\$1,200.00	0.00	1,200.00	1,000.00	(200.00)	-16.67%
1005235852741046	Prof Development - Plumbing	\$1,000.00	250.00	1,000.00	2,000.00	1,000.00	100.00%
1005235852742046	Prof Development - HVAC	\$1,000.00	0.00	1,000.00	1,200.00	200.00	20.00%
1005235852743046	Prof Development - Biotechnology	\$500.00	0.00	400.00	1,250.00	850.00	212.50%
1005235852744046	Prof Development - Dental Asst	\$1,600.00	1,294.51	1,410.00	1,410.00	0.00	0.00%
1005235852750040	Prof Development - Engineering			0.00	500.00	500.00	
1005235853249056	Supplies	\$1,000.00	600.00	3,000.00	3,500.00	500.00	16.67%
1005235855149066	Travel	\$5,000.00	3,976.63	5,000.00	5,000.00	0.00	0.00%
1005235855202046	Dues and Conf - Superintendent	\$5,000.00	16,234.00	5,000.00	10,000.00	5,000.00	100.00%
1005235855205046	Dues and Conf - Business Office	\$2,375.00	1,800.28	2,740.00	3,335.00	595.00	21.72%

		FY 2018	FY 2018	FY 2019	FY 2020		
<u>G/L Account</u>	<u>Description</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Preliminary Budget</u>	<u>\$ Change</u>	<u>% Change</u>
1005235855206046	Dues and Conf - HR	\$2,505.00	0.00	1,250.00	2,259.00	1,009.00	80.72%
1005235855210046	Dues and Conf - Curriculum	\$11,456.00	6,343.00	0.00	9,000.00	9,000.00	
1005235855248046	Dues and Conf - Media	\$895.00	584.00	895.00	1,010.00	115.00	12.85%
1005235855249042	Dues and Conf - Spec Ed	\$4,180.00	485.00	6,225.00	4,755.00	(1,470.00)	-23.61%
1005235855249043	Dues and Conf - CTE	\$0.00		24,360.00	23,360.00	(1,000.00)	-4.11%
1005235855249046	Dues and Conferences - Admin	\$15,000.00	14,094.49	10,000.00	15,000.00	5,000.00	50.00%
1005235855252046	Dues and Conf - Principal	\$21,719.00	15,931.55	27,714.00	28,840.00	1,126.00	4.06%
1005235855253046	Dues and Conf - Guidance	\$9,540.00	4,778.15	15,349.00	7,360.00	(7,989.00)	-52.05%
1005235855254046	Dues and Conf - Health Services	\$2,500.00	1,120.52	2,700.00	2,710.00	10.00	0.37%
1005235855349046	Tuition/Lic Reimbursement	\$30,000.00	30,899.53	30,000.00	50,000.00	20,000.00	66.67%
	<b>Total Professional Development</b>	<b>179,275.00</b>	<b>141,391.50</b>	<b>197,547.00</b>	<b>220,199.00</b>	<b>22,652.00</b>	<b>11.47%</b>
	<b>Instructional Materials, Equipment and Technology</b>						
1005241055400052	WORKBOOKS AND TEXT BOOKS-SPED	\$3,750.00	0.00	1,750.00	500.00	(1,250.00)	-71.43%
1005241055417053	TEXTBOOKS - COLLISION REPAIR	\$0.00	0.00	1,720.00	0.00	(1,720.00)	-100.00%
1005241055418053	TEXTBOOKS - DESIGN & VISUAL COM	\$0.00	0.00	0.00	120.00	120.00	
1005241055419053	TEXTBOOKS - COSMETOLOGY	\$0.00	0.00	125.00	0.00	(125.00)	-100.00%
1005241055420053	TEXTBOOKS - CULINARY ARTS	\$8,460.00	4,578.60	4,385.00	875.00	(3,510.00)	-80.05%
1005241055422053	TEXTBOOKS - ELECTRICITY	\$2,800.00	80.85	2,500.00	5,500.00	3,000.00	120.00%
1005241055423053	TEXTBOOKS - HEALTH ASSISTING	\$10,992.00	7,501.44	5,390.00	5,449.00	59.00	1.09%
1005241055424053	TEXTBOOKS - ADVANCED MANUFACTURING	\$4,920.00	4,164.30	1,950.00	1,890.00	(60.00)	-3.08%
1005241055426053	TEXTBOOKS - ENGLISH	\$8,057.00	2,776.96	7,878.00	5,019.00	(2,859.00)	-36.29%
1005241055427053	TEXTBOOKS - MATHEMATICS	\$30,620.00	24,345.55	41,124.00	21,264.00	(19,860.00)	-48.29%
1005241055428053	TEXTBOOKS - WELLNESS	\$200.00	139.45	0.00	0.00	0.00	
1005241055429053	TEXTBOOKS - SCIENCE	\$30,620.00	25,863.13	24,036.00	20,371.00	(3,665.00)	-15.25%
1005241055430053	TEXTBOOKS - SOCIAL STUDIES	\$8,882.00	21,932.92	10,141.00	11,156.00	1,015.00	10.01%
1005241055431053	TEXTBOOKS - GRAPHICS	\$2,590.00	0.00	120.00	0.00	(120.00)	-100.00%
1005241055432053	TEXTBOOKS - FOREIGN LANGUAGE	\$7,725.00	10,420.91	7,950.00	10,447.00	2,497.00	31.41%
1005241055433053	TEXTBOOKS - ENVIRONMENTAL TECH	\$1,540.00	791.10	1,920.00	500.00	(1,420.00)	-73.96%
1005241055434053	TEXTBOOKS - NATURAL RES MGMT	\$2,157.00	1,003.06	0.00	1,157.00	1,157.00	
1005241055435053	TEXTBOOKS - COMPANION ANIMAL	\$0.00	0.00	2,756.00	1,178.00	(1,578.00)	-57.26%
1005241055436053	TEXTBOOKS - EQUINE SCIENCE	\$0.00	0.00	1,965.00	492.00	(1,473.00)	-74.96%
1005241055437053	TEXTBOOKS - VETERINARY TECH	\$0.00	662.50	0.00	0.00	0.00	
1005241055438053	TEXTBOOKS - ARBORICULTURE	\$0.00	0.00	1,100.00	650.00	(450.00)	-40.91%
1005241055440053	TEXTBOOKS - LANDSCAPING & TURF	\$8,770.00	6,668.25	3,919.00	0.00	(3,919.00)	-100.00%
1005241055441053	TEXTBOOKS - PLUMBING	\$2,000.00	0.00	370.00	1,200.00	830.00	224.32%
1005241055442053	TEXTBOOKS - HVAC	\$0.00	0.00	3,135.00	0.00	(3,135.00)	-100.00%

G/L Account	Description	FY 2018	FY 2018	FY 2019	FY 2020	\$	%
		Budget	Actual	Budget	Preliminary Budget		
1005241055443053	TEXTBOOKS - BIO TECHNOLOGY	\$6,720.00	0.00	388.00	0.00	(388.00)	-100.00%
1005241055444053	TEXTBOOKS - DENTAL ASSISTING	\$3,312.00	8,841.44	2,096.00	1,390.00	(706.00)	-33.68%
1005241055450050	TEXTBOOKS - ENGINEERING			0.00	2,400.00	2,400.00	
1005241055516053	WORKBOOKS - CARPENTRY	\$0.00	0.00	1,775.00	1,700.00	(75.00)	-4.23%
1005241055517053	WORKBOOKS - COLLISION REPAIR	\$0.00	0.00	1,476.00	0.00	(1,476.00)	-100.00%
1005241055523053	WORKBOOKS - HEALTH ASSISTING	\$2,916.00	2,354.56	2,328.00	1,832.00	(496.00)	-21.31%
1005241055529053	WORKBOOKS - SCIENCE	\$0.00	0.00	645.00	0.00	(645.00)	-100.00%
1005241055534053	WORKBOOKS - NATURAL RES MGMT	\$257.00	0.00	180.00	2,507.00	2,327.00	1292.78%
1005241055535053	WORKBOOKS - COMPANION ANIMAL	\$0.00	0.00	139.00	0.00	(139.00)	-100.00%
1005241055538053	WORKBOOKS - ARBORICULTURE	\$0.00	699.11	0.00	0.00	0.00	
1005241055541053	WORKBOOKS - PLUMBING	\$0.00	0.00	600.00	0.00	(600.00)	-100.00%
1005241055542053	WORKBOOKS - HVAC	\$195.00	0.00	1,061.00	1,980.00	919.00	86.62%
1005241055543053	WORKBOOKS - BIO TECHNOLOGY	\$1,400.00	1,707.07	1,344.00	1,428.00	84.00	6.25%
1005241055544053	WORKBOOKS - DENTAL ASSISTING	\$6,588.00	3,861.64	3,888.00	4,338.00	450.00	11.57%
1005241055550050	WORKBOOKS - ENGINEERING			0.00	1,100.00	1,100.00	
1005241055600052	A/V MATERIALS-SPED	\$0.00	0.00	0.00	1,500.00	1,500.00	
1005241055618053	A/V - DESIGN & VISUAL COM	\$0.00	0.00	116.00	0.00	(116.00)	-100.00%
1005241055619053	A/V - COSMETOLOGY	\$960.00	116.49	80.00	0.00	(80.00)	-100.00%
1005241055622053	A/V - ELECTRICITY	\$0.00	1,042.79	0.00	0.00	0.00	
1005241055623053	A/V - HEALTH ASSISTING	\$2,683.00	261.35	0.00	0.00	0.00	
1005241055628053	A/V - WELLNESS	\$0.00	0.00	329.00	0.00	(329.00)	-100.00%
1005241055635053	A/V - COMPANION ANIMAL	\$0.00	0.00	250.00	0.00	(250.00)	-100.00%
1005241055642053	A/V - HVAC	\$0.00	0.00	110.00	0.00	(110.00)	-100.00%
1005241055644053	A/V - DENTAL ASSISTING	\$1,493.00	459.50	0.00	0.00	0.00	
1005241055915053	PERIODICALS - AUTOMOTIVE	\$1,370.00	1,365.00	20.00	20.00	0.00	0.00%
1005241055916053	PERIODICALS - CARPENTRY	\$0.00	0.00	71.00	0.00	(71.00)	-100.00%
1005241055917053	PERIODICALS - COLLISION REPAIR	\$0.00	0.00	90.00	0.00	(90.00)	-100.00%
1005241055918053	PERIODICALS - DESIGN & VISUAL COM	\$184.00	0.00	184.00	184.00	0.00	0.00%
1005241055930053	PERIODICALS - SOCIAL STUDIES	\$0.00	0.00	0.00	500.00	500.00	
1005241055931053	PERIODICALS - GRAPHICS	\$300.00	0.00	359.00	360.00	1.00	0.28%
1005241055935053	PERIODICALS - COMPANION ANIMAL	\$0.00	0.00	127.00	113.00	(14.00)	-11.02%
1005241055936053	PERIODICALS - EQUINE SCIENCE	\$71.00	0.00	71.00	71.00	0.00	0.00%
1005241055939053	PERIODICALS - SUSTAINABLE HORTICULTURE	\$0.00	0.00	282.00	0.00	(282.00)	-100.00%
1005241555848053	LIBRARY BOOKS	\$9,000.00	9,041.44	9,000.00	9,000.00	0.00	0.00%
1005241555948053	PERIODICALS - LIBRARY	\$3,950.00	3,481.80	3,950.00	3,950.00	0.00	0.00%
1005241556015053	INST SUPPLIES - AUTOMOTIVE	\$7,714.00	7,419.96	10,501.00	7,055.00	(3,446.00)	-32.82%
1005241556016053	INST SUPPLIES - CARPENTRY	\$22,733.00	15,897.42	25,000.00	22,500.00	(2,500.00)	-10.00%
1005241556017053	INST SUPPLIES - COLLISION REPAIR	\$17,817.00	14,581.97	12,590.00	5,000.00	(7,590.00)	-60.29%

G/L Account	Description	FY 2018	FY 2018	FY 2019	FY 2020	\$	%
		Budget	Actual	Budget	Preliminary Budget		
1005241556018053	INST SUPPLIES - DESIGN & VISUAL COM	\$6,191.00	6,762.55	7,412.00	5,282.00	(2,130.00)	-28.74%
1005241556019053	INST SUPPLIES - COSMETOLOGY	\$8,500.00	6,830.30	8,500.00	7,650.00	(850.00)	-10.00%
1005241556020053	INST SUPPLIES - CULINARY ARTS	\$10,600.00	10,646.08	12,750.00	10,250.00	(2,500.00)	-19.61%
1005241556021053	INST SUPPLIES - INFORMATION TECH SER	\$1,701.00	1,861.88	980.00	1,870.00	890.00	90.82%
1005241556022053	INST SUPPLIES - ELECTRICITY	\$33,961.00	34,045.10	33,400.00	27,000.00	(6,400.00)	-19.16%
1005241556023053	INST SUPPLIES - HEALTH ASSISTING	\$4,950.00	2,619.54	4,950.00	4,000.00	(950.00)	-19.19%
1005241556024053	INST SUPPLIES - ADVANCED MANUFACTURING	\$20,000.00	24,943.14	15,830.00	15,870.00	40.00	0.25%
1005241556025053	INST SUPPLIES - MASONRY	\$19,222.00	18,950.00	20,000.00	16,000.00	(4,000.00)	-20.00%
1005241556026053	INST SUPPLIES - ENGLISH	\$2,259.00	1,117.28	2,219.00	2,285.00	66.00	2.97%
1005241556027053	INST SUPPLIES - MATHEMATICS	\$3,074.00	3,229.63	2,022.00	5,617.00	3,595.00	177.79%
1005241556028053	INST SUPPLIES - WELLNESS	\$1,895.00	2,901.42	2,568.00	7,000.00	4,432.00	172.59%
1005241556029053	INST SUPPLIES - SCIENCE	\$28,242.00	33,560.43	26,887.00	14,040.00	(12,847.00)	-47.78%
1005241556030053	INST SUPPLIES - SOCIAL STUDIES	\$1,518.00	0.00	1,728.00	1,691.00	(37.00)	-2.14%
1005241556031053	INST SUPPLIES - GRAPHICS	\$10,701.00	10,135.92	9,308.00	5,041.00	(4,267.00)	-45.84%
1005241556032053	INST SUPPLIES - FOREIGN LANGUAGE	\$600.00	0.00	600.00	600.00	0.00	0.00%
1005241556033053	INST SUPPLIES - ENVIRONMENTAL TECH	\$11,983.00	8,938.28	9,942.00	8,000.00	(1,942.00)	-19.53%
1005241556034053	INST SUPPLIES - NATURAL RES MGMT	\$10,412.00	10,587.96	13,635.00	6,720.00	(6,915.00)	-50.72%
1005241556035053	INST SUPPLIES - COMPANION ANIMAL	\$6,654.00	5,754.82	10,215.00	9,000.00	(1,215.00)	-11.89%
1005241556036053	INST SUPPLIES - EQUINE SCIENCE	\$5,255.00	5,181.92	8,897.00	6,752.00	(2,145.00)	-24.11%
1005241556037053	INST SUPPLIES - VETERINARY TECH	\$5,899.00	8,095.23	6,235.00	7,000.00	765.00	12.27%
1005241556038053	INST SUPPLIES - ARBORICULTURE	\$9,100.00	8,680.68	9,100.00	7,000.00	(2,100.00)	-23.08%
1005241556039053	INST SUPPLIES - SUSTAINABLE HORTICULTURE	\$16,736.00	10,626.89	10,450.00	6,010.00	(4,440.00)	-42.49%
1005241556040053	INST SUPPLIES- LANDSCAPING & TURF	\$21,096.00	19,511.35	15,000.00	12,000.00	(3,000.00)	-20.00%
1005241556041053	INST SUPPLIES - PLUMBING	\$30,000.00	27,170.30	30,000.00	27,000.00	(3,000.00)	-10.00%
1005241556042053	INST SUPPLIES - HVAC	\$28,512.00	16,067.42	29,625.00	10,300.00	(19,325.00)	-65.23%
1005241556043053	INST SUPPLIES - BIO TECHNOLOGY	\$60,000.00	48,655.20	45,000.00	36,500.00	(8,500.00)	-18.89%
1005241556044053	INST SUPPLIES - DENTAL ASSISTING	\$35,611.00	32,554.74	25,000.00	20,000.00	(5,000.00)	-20.00%
1005241556045053	INST SUPPLIES - TITLE I	\$0.00	0.00	0.00	0.00	0.00	
1005241556048053	INST SUPPLIES - MEDIA CENTER	\$1,000.00	623.97	1,000.00	1,000.00	0.00	0.00%
1005241556049052	Instructional Sup - Special Educ	\$4,600.00	0.00	4,050.00	3,000.00	(1,050.00)	-25.93%
1005242056115053	INST EQUIP - AUTOMOTIVE	\$0.00	0.00	2,655.00	200.00	(2,455.00)	-92.47%
1005242056116053	INST EQUIP - CARPENTRY	\$0.00	0.00	2,450.00	11,100.00	8,650.00	353.06%
1005242056117053	INST EQUIP - COLLISION REPAIR	\$0.00	0.00	1,000.00	1,000.00	0.00	0.00%
1005242056118053	INST EQUIP - DESIGN & VISUAL COM	\$0.00	0.00	1,729.00	776.00	(953.00)	-55.12%
1005242056119053	INST EQUIP - COSMETOLOGY	\$0.00	0.00	2,689.00	2,977.00	288.00	10.71%
1005242056120053	INST EQUIP - CULINARY ARTS	\$0.00	0.00	0.00	1,889.00	1,889.00	
1005242056122053	INST EQUIP - ELECTRICITY	\$0.00	0.00	2,680.00	1,350.00	(1,330.00)	-49.63%
1005242056123053	INST EQUIP - HEALTH ASSISTING	\$0.00	0.00	0.00	750.00	750.00	

G/L Account	Description	FY 2018	FY 2018	FY 2019	FY 2020	\$	%
		Budget	Actual	Budget	Preliminary Budget		
1005242056124053	INST EQUIP - ADVANCED MANUFACTURING	\$0.00	19,930.17	1,500.00	1,500.00	0.00	0.00%
1005242056125053	INST EQUIP - MASONRY	\$0.00	0.00	9,460.00	2,230.00	(7,230.00)	-76.43%
1005242056127053	INST EQUIP - MATHEMATICS	\$2,557.00	1,034.51	1,469.00	0.00	(1,469.00)	-100.00%
1005242056128053	INST EQUIP - WELLNESS	\$4,322.00	2,279.90	3,731.00	692.00	(3,039.00)	-81.45%
1005242056129053	INST EQUIP - SCIENCE	\$0.00	152.84	0.00	6,984.00	6,984.00	
1005242056131053	INST EQUIP - GRAPHICS	\$14,898.00	21,804.53	16,224.00	18,924.00	2,700.00	16.64%
1005242056133053	INST EQUIP - ENVIRONMENTAL TECH	\$0.00	0.00	3,600.00	2,540.00	(1,060.00)	-29.44%
1005242056134053	INST EQUIP - NATURAL RES MGMT	\$0.00	109.87	2,790.00	2,380.00	(410.00)	-14.70%
1005242056135053	INST EQUIP - COMPANION ANIMAL	\$0.00	2,543.67	2,459.00	1,000.00	(1,459.00)	-59.33%
1005242056136053	INST EQUIP - EQUINE SCIENCE	\$0.00	107.90	10,413.00	9,000.00	(1,413.00)	-13.57%
1005242056137053	INST EQUIP - VETERINARY TECH	\$0.00	3,025.00	0.00	0.00	0.00	
1005242056138053	INST EQUIP - ARBORICULTURE	\$0.00	0.00	3,500.00	3,500.00	0.00	0.00%
1005242056140053	INST EQUIP- LANDSCAPING & TURF	\$0.00	0.00	8,568.00	4,667.00	(3,901.00)	-45.53%
1005242056141053	INST EQUIP - PLUMBING	\$0.00	0.00	2,750.00	2,080.00	(670.00)	-24.36%
1005242056142053	INST EQUIP - HVAC	\$0.00	0.00	5,443.00	2,599.00	(2,844.00)	-52.25%
1005242056143053	INST EQUIP - BIO TECHNOLOGY	\$0.00	644.47	10,170.00	5,000.00	(5,170.00)	-50.84%
1005242056144053	INST EQUIP - DENTAL ASSISTING	\$0.00	8,062.01	5,145.00	10,620.00	5,475.00	106.41%
1005243056200053	GENERAL SCHOOL SUPPLIES	\$75,000.00	69,747.29	83,000.00	50,000.00	(33,000.00)	-39.76%
1005244032700033	FIELD TRIPS	\$20,000.00	10,791.52	20,000.00	15,000.00	(5,000.00)	-25.00%
1005244052600043	ADVERTISING	\$800.00	0.00	0.00	0.00	0.00	
1005244052715043	CONTRACTED SERVICES - AUTOMOTIVE	\$3,750.00	2,801.68	2,850.00	2,750.00	(100.00)	-3.51%
1005244052716043	CONTRACTED SERVICES - CARPENTRY	\$1,000.00	0.00	1,500.00	2,000.00	500.00	33.33%
1005244052717043	CONTRACTED SERVICES - COLLISION REPAIR	\$9,606.00	775.96	2,400.00	4,100.00	1,700.00	70.83%
1005244052720043	CONTRACTED SERVICES - CULINARY ARTS	\$6,000.00	6,828.50	6,000.00	6,000.00	0.00	0.00%
1005244052721043	CONTRACTED SERVICES - INFORMATION TECH SER	\$2,999.00	1,000.00	1,000.00	5,523.00	4,523.00	452.30%
1005244052723043	CONTRACTED SERVICES - HEALTH ASSISTING	\$775.00	109.00	720.00	440.00	(280.00)	-38.89%
1005244052724043	CONTRACTED SERVICES - ADVANCED MANUFACTURING	\$29,100.00	6,498.86	20,000.00	15,870.00	(4,130.00)	-20.65%
1005244052725043	CONTRACTED SERVICES - MASONRY	\$1,350.00	420.72	450.00	450.00	0.00	0.00%
1005244052728043	CONTRACTED SERVICES - WELLNESS	\$3,000.00	0.00	0.00	0.00	0.00	
1005244052729043	CONTRACTED SERVICES - SCIENCE	\$4,200.00	200.00	4,500.00	2,400.00	(2,100.00)	-46.67%
1005244052730043	CONTRACTED SERVICES - SOCIAL STUDIES	\$0.00	0.00	0.00	0.00	0.00	
1005244052731043	CONTRACTED SERVICES - GRAPHICS	\$8,000.00	7,571.42	9,800.00	10,682.00	882.00	9.00%
1005244052733043	CONTRACTED SERVICES - ENVIRONMENTAL TECH	\$5,820.00	2,787.00	3,430.00	3,400.00	(30.00)	-0.87%
1005244052735043	CONTRACTED SERVICES - COMPANION ANIMAL	\$820.00	411.50	820.00	740.00	(80.00)	-9.76%
1005244052736043	CONTRACTED SERVICES- EQUINE SCIENCE	\$1,000.00	954.00	2,100.00	2,100.00	0.00	0.00%
1005244052737043	CONTRACTED SERVICES - VETERINARY TECH	\$4,756.00	1,778.29	3,777.00	2,187.00	(1,590.00)	-42.10%
1005244052738043	CONTRACTED SERVICES - ARBORICULTURE	\$1,800.00	0.00	2,000.00	0.00	(2,000.00)	-100.00%
1005244052743043	CONTRACTED SERVICES - BIO TECHNOLOGY	\$9,950.00	5,215.57	15,500.00	10,170.00	(5,330.00)	-34.39%



G/L Account	Description	FY 2018	FY 2018	FY 2019	FY 2020	\$	%
		Budget	Actual	Budget	Preliminary Budget		
1005244052744043	CONTRACTED SERVICES - DENTAL ASSISTING	\$2,870.00	1,784.52	2,895.00	2,755.00	(140.00)	-4.84%
1005244052749043	CONTRACTED SERVICES - UNDESIGN	\$5,020.00	11,465.73	29,500.00	36,600.00	7,100.00	24.07%
1005244052750040	CONTRACTED SERVICES - ENGINEERING			0.00	2,000.00	2,000.00	
1005244055000063	Postage	\$4,500.00	2,500.00	2,750.00	2,500.00	(250.00)	-9.09%
1005244055100063	Travel	\$2,200.00	1,514.88	500.00	500.00	0.00	0.00%
1005244056315053	REPR/MAINT OF EQUIP - AUTOMOTIVE	\$4,200.00	4,115.55	2,950.00	3,200.00	250.00	8.47%
1005244056316053	REPR/MAINT OF EQUIP - CARPENTRY	\$1,000.00	1,509.60	600.00	1,500.00	900.00	150.00%
1005244056317053	REPR/MAINT OF EQUIP - COLLISION REPAIR	\$3,775.00	0.00	2,325.00	2,350.00	25.00	1.08%
1005244056319053	REPR/MAINT OF EQUIP - COSMETOLOGY	\$300.00	0.00	300.00	300.00	0.00	0.00%
1005244056320053	REPR/MAINT OF EQUIP - CULINARY ARTS	\$5,000.00	7,248.66	5,000.00	0.00	(5,000.00)	-100.00%
1005244056322053	REPR/MAINT OF EQUIP - ELECTRICITY	\$0.00	0.00	1,000.00	500.00	(500.00)	-50.00%
1005244056323053	REPR/MAINT OF EQUIP - HEALTH ASSISTING	\$1,000.00	15.00	500.00	500.00	0.00	0.00%
1005244056324053	REPR/MAINT OF EQUIP - ADVANCED MANUFACTURING	\$5,000.00	7,079.53	0.00	10,000.00	10,000.00	
1005244056325053	REPR/MAINT OF EQUIP - MASONRY	\$2,950.00	2,764.00	4,650.00	5,100.00	450.00	9.68%
1005244056331053	REPR/MAINT OF EQUIP - GRAPHICS	\$2,000.00	434.00	0.00	0.00	0.00	
1005244056333053	REPR/MAINT OF EQUIP - ENVIRONMENTAL TECH	\$2,000.00	744.00	1,500.00	0.00	(1,500.00)	-100.00%
1005244056334053	REPR/MAINT OF EQUIP - NATURAL RES MGMT	\$1,000.00	0.00	0.00	0.00	0.00	
1005244056335053	REPR/MAINT OF EQUIP - COMPANION ANIMAL	\$0.00	1,427.80	0.00	0.00	0.00	
1005244056336053	REPR/MAINT OF EQUIP - EQUINE SCIENCE	\$800.00	804.97	0.00	0.00	0.00	
1005244056337053	REPR/MAINT OF EQUIP - VETERINARY TECH	\$400.00	417.59	400.00	400.00	0.00	0.00%
1005244056338053	REPR/MAINT OF EQUIP - ARBORICULTURE	\$6,250.00	1,549.32	6,560.00	5,000.00	(1,560.00)	-23.78%
1005244056339053	REPR/MAINT OF EQUIP - SUSTAINABLE HORTICULTURE	\$2,000.00	0.00	1,000.00	1,000.00	0.00	0.00%
1005244056340053	REPR/MAINT OF EQUIP- LANDSCAPING & TURF	\$4,647.00	93.98	2,560.00	2,000.00	(560.00)	-21.88%
1005244056341053	REPR/MAINT OF EQUIP - PLUMBING	\$1,000.00	0.00	1,500.00	1,000.00	(500.00)	-33.33%
1005244056342053	REPR/MAINT OF EQUIP - HVAC	\$2,532.00	0.00	2,532.00	500.00	(2,032.00)	-80.25%
1005244056343053	REPR/MAINT OF EQUIP - BIO TECHNOLOGY	\$8,000.00	3,701.59	4,440.00	4,400.00	(40.00)	-0.90%
1005244056344053	REPR/MAINT OF EQUIP - DENTAL ASSISTING	\$5,000.00	352.14	5,000.00	4,500.00	(500.00)	-10.00%
1005244056425043	MASONRY DUMPSTER	\$2,500.00	0.00	0.00	0.00	0.00	
1005245153600053	Computer Hardware	\$134,149.00	170,078.08	196,950.00	141,874.00	(55,076.00)	-27.96%
1005245352748046	CONTRACTED SERVICES - LIBRARY	\$7,950.00	9,215.00	7,950.00	7,950.00	0.00	0.00%
1005245353648056	Computer Hardware-LIBRARY	\$5,000.00	5,976.00	10,800.00	12,000.00	1,200.00	11.11%
1005245553749056	Instructional software	\$68,508.00	47,991.80	84,120.00	76,990.00	(7,130.00)	-8.48%
	<b>Total Instructional Materials, Equipment and Technology</b>	<b>1,128,822.00</b>	<b>1,002,482.51</b>	<b>1,229,141.00</b>	<b>994,163.00</b>	<b>(234,978.00)</b>	<b>-19.12%</b>
	<b>Guidance, Counseling and Testing</b>						
1005271010100013	Guidance Director	\$114,199.00	114,199.00	119,457.00	123,041.00	3,584.00	3.00%

G/L Account	Description	FY 2018	FY 2018	FY 2019	FY 2020	\$	%
		Budget	Actual	Budget	Preliminary Budget		
1005271010700013	Guidance Counselors	\$504,697.00	529,260.13	493,110.00	428,912.00	(64,198.00)	-13.02%
1005271010800013	Adjustment Counselors	\$231,556.00	207,744.31	218,950.00	224,195.00	5,245.00	2.40%
1005271010900013	Admissions Counselors	\$0.00	0.00	81,485.00	54,866.00	(26,619.00)	-32.67%
1005271020100023	Clerical Salaries	\$55,517.00	55,516.51	58,325.00	60,099.00	1,774.00	3.04%
1005271040200043	Printing	\$6,400.00	6,448.00	12,700.00	11,350.00	(1,350.00)	-10.63%
1005271052600043	Advertising	\$7,000.00	6,977.00	11,800.00	11,800.00	0.00	0.00%
1005271052700043	Contracted Services	\$21,000.00	16,090.00	27,000.00	25,000.00	(2,000.00)	-7.41%
1005271053200053	Supplies	\$3,000.00	3,720.34	8,150.00	9,500.00	1,350.00	16.56%
1005271053300053	Office Equipment	\$4,975.00	4,453.24	4,520.00	0.00	(4,520.00)	-100.00%
1005271055000063	Postage	\$2,300.00	910.00	2,300.00	2,300.00	0.00	0.00%
1005271055100063	Travel	\$2,000.00	1,056.54	2,800.00	2,200.00	(600.00)	-21.43%
1005271055600053	A/V Materials	\$8,300.00	2,252.49	12,900.00	16,500.00	3,600.00	27.91%
1005271056500043	Coper Maintenance	\$1,600.00	0.00	1,780.00	4,058.00	2,278.00	127.98%
1005271056700053	Reference Books	\$500.00	0.00	700.00	350.00	(350.00)	-50.00%
1005271056900053	Recruitment Supplies	\$10,600.00	6,507.09	18,900.00	17,800.00	(1,100.00)	-5.82%
1005272030500033	Testing Proctors	\$5,460.00	6,550.00	10,560.00	13,280.00	2,720.00	25.76%
1005272030700053	Testing	\$3,700.00	1,242.62	5,260.00	2,250.00	(3,010.00)	-57.22%
1005272057000052	Forms/Tests - Special Education	\$3,480.00	3,232.37	6,390.00	4,061.00	(2,329.00)	-36.45%
1005280010100012	School Psychologist	\$89,051.00	81,112.62	143,340.00	91,741.00	(51,599.00)	-36.00%
1005280052700042	Contracted Services	\$12,000.00	0.00	12,000.00	3,000.00	(9,000.00)	-75.00%
	<b>Total Guidance, Counseling and Testing</b>	<b>1,087,335.00</b>	<b>1,047,272.26</b>	<b>1,252,427.00</b>	<b>1,106,303.00</b>	<b>(146,124.00)</b>	<b>-11.67%</b>
Function 3000	<b>Student Services</b>						
	<b>Health Services</b>						
1005310055000066	Postage	\$5,000.00	0.00	2,500.00	1,500.00	(1,000.00)	-40.00%
1005320010100016	School Nurse	\$154,376.00	154,638.06	160,464.00	162,069.00	1,605.00	1.00%
1005320020100026	Clerical Salaries	\$12,941.00	7,179.06	26,665.00	13,940.00	(12,725.00)	-47.72%
1005320052700046	Equipment Services	\$1,000.00	180.00	2,200.00	1,180.00	(1,020.00)	-46.36%
1005320053200056	Supplies	\$7,500.00	7,527.87	11,000.00	6,000.00	(5,000.00)	-45.45%
1005320053300056	Office Equipment	\$505.00	605.54	505.00	0.00	(505.00)	-100.00%
1005320055900056	Periodicals	\$480.00	492.83	690.00	340.00	(350.00)	-50.72%
1005320057100046	School Doctor	\$1,500.00	0.00	1,800.00	1,800.00	0.00	0.00%
1005320057200056	Student Health A/V	\$50.00	0.00	50.00	0.00	(50.00)	-100.00%
	<b>Total Health Services</b>	<b>183,352.00</b>	<b>170,623.36</b>	<b>205,874.00</b>	<b>186,829.00</b>	<b>(19,045.00)</b>	<b>-9.25%</b>

		FY 2018	FY 2018	FY 2019	FY 2020		
<u>G/L Account</u>	<u>Description</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Preliminary Budget</u>	<u>\$ Change</u>	<u>% Change</u>
	Food Services						
1005340010100016	Food Service Manager	\$77,445.00	77,445.00	81,540.00	84,714.00	3,174.00	3.89%
1005340030300036	Food Service Asst Manager	\$53,829.00	53,139.52	58,510.00	53,993.00	(4,517.00)	-7.72%
Total Food Services		131,274.00	130,584.52	140,050.00	138,707.00	(1,343.00)	-0.96%
	Athletics						
1005351010150016	Athletic Director	\$17,719.00	17,719.00	18,073.00	18,073.00	0.00	0.00%
1005351030850036	Intramural Coaches	\$11,843.00	10,932.00	12,077.00	13,006.00	929.00	7.69%
1005351030950036	Interscholastic Coaches	\$252,344.00	236,935.00	259,762.00	259,762.00	0.00	0.00%
1005351031150036	Athletic Trainer	\$25,313.00	25,312.92	25,819.00	25,819.00	0.00	0.00%
1005351031250036	Scorer	\$15,000.00	17,750.00	16,000.00	18,000.00	2,000.00	12.50%
1005351031350036	Equipment Inventory/Site Supervisor	\$20,000.00	20,000.00	20,000.00	20,000.00	0.00	0.00%
1005351032950036	Away Games	\$35,000.00	35,620.05	36,000.00	37,500.00	1,500.00	4.17%
1005351053350056	Athletic Equipment/Supplies	\$2,000.00	6,071.77	5,500.00	0.00	(5,500.00)	-100.00%
1005351054250056	Awards	\$4,200.00	1,695.75	4,410.00	4,500.00	90.00	2.04%
1005351055150066	Travel	\$1,500.00	536.62	1,500.00	1,500.00	0.00	0.00%
1005351055250046	Clinics	\$1,500.00	3,242.50	2,000.00	2,000.00	0.00	0.00%
1005351057450046	Officials	\$41,500.00	40,220.04	42,500.00	44,000.00	1,500.00	3.53%
1005351057550046	League Dues	\$15,250.00	10,836.00	16,100.00	17,405.00	1,305.00	8.11%
1005351057650046	Tournament Fees	\$850.00	325.00	1,250.00	2,100.00	850.00	68.00%
1005351057750046	Awards Banquet	\$2,000.00	2,608.25	2,000.00	2,000.00	0.00	0.00%
1005351057850046	Equipment Reconditioning	\$20,000.00	14,193.60	21,000.00	21,500.00	500.00	2.38%
1005351057950046	Telephone	\$0.00	0.00	0.00	0.00	0.00	
1005351058050046	Portable Facilities	\$1,600.00	1,423.59	1,800.00	2,000.00	200.00	11.11%
1005351058150056	Soccer	\$4,420.00	9,073.25	1,684.00	1,470.00	(214.00)	-12.71%
1005351058250056	Basketball (boys)	\$2,450.00	4,249.66	2,710.00	770.00	(1,940.00)	-71.59%
1005351058350056	Baseball	\$3,550.00	3,301.44	4,720.00	3,100.00	(1,620.00)	-34.32%
1005351058450056	Softball	\$1,260.00	1,544.00	2,264.00	700.00	(1,564.00)	-69.08%
1005351058550056	Basketball (girls)	\$1,260.00	5,067.34	2,520.00	730.00	(1,790.00)	-71.03%
1005351058650056	Cheerleading	\$634.00	2,100.10	750.00	320.00	(430.00)	-57.33%
1005351058750056	Volleyball	\$720.00	978.00	1,020.00	2,400.00	1,380.00	135.29%
1005351058850056	Medical Supplies	\$6,200.00	7,092.50	10,500.00	7,450.00	(3,050.00)	-29.05%
1005351058950056	Scorebooks	\$300.00	75.00	300.00	300.00	0.00	0.00%
1005351059050056	Football	\$4,892.00	13,565.91	4,152.00	4,150.00	(2.00)	-0.05%
1005351059150056	Reference Books	\$400.00	135.97	420.00	450.00	30.00	7.14%

G/L Account	Description	FY 2018	FY 2018	FY 2019	FY 2020	\$	%
		Budget	Actual	Budget	Preliminary Budget		
1005351059250046	Police Detail	\$3,200.00	4,253.59	3,360.00	3,460.00	100.00	2.98%
1005351059350046	Ambulance	\$3,200.00	1,200.00	3,360.00	3,460.00	100.00	2.98%
1005351059550056	Winter Track	\$1,940.00	1,307.00	1,160.00	0.00	(1,160.00)	-100.00%
1005351059650056	Girls Soccer	\$2,440.00	6,965.00	1,882.00	2,620.00	738.00	39.21%
1005351059750056	Boys Lacrosse	\$1,600.00	1,116.19	1,706.00	914.00	(792.00)	-46.42%
1005351059850056	Girls Lacrosse	\$1,496.00	1,107.44	712.00	964.00	252.00	35.39%
1005351059950056	Wrestling	\$900.00	1,132.25	235.00	65.00	(170.00)	-72.34%
1005351060050056	Spring Track	\$2,158.00	1,315.75	2,200.00	0.00	(2,200.00)	-100.00%
1005351060150056	Hockey	\$26,400.00	35,240.00	35,300.00	35,150.00	(150.00)	-0.42%
1005351060250056	Field Hockey	\$0.00	0.00	4,185.00	120.00	(4,065.00)	-97.13%
1005351060350056	Golf	\$2,100.00	2,280.00	1,620.00	2,920.00	1,300.00	80.25%
1005351060450056	Gymnastics	\$12,650.00	15,474.00	1,500.00	0.00	(1,500.00)	-100.00%
1005351063250056	Swimming	\$0.00	0.00	0.00	0.00	0.00	
<b>Total Athletics</b>		<b>551,789.00</b>	<b>563,996.48</b>	<b>574,051.00</b>	<b>560,678.00</b>	<b>(13,373.00)</b>	<b>-2.33%</b>
	<b>Other Student Activities</b>						
1005352031500036	ADVISORS - CLASS	\$8,940.00	8,940.00	9,119.00	9,119.00	0.00	0.00%
1005352034100036	Advisors - Other	\$88,817.00	74,611.00	90,593.00	90,593.00	0.00	0.00%
1005352052700046	Contracted Services	\$5,000.00	0.00	10,000.00	25,500.00	15,500.00	155.00%
1005352053200056	Supplies	\$10,000.00	6,621.19	5,000.00	5,000.00	0.00	0.00%
1005352055100066	Travel	\$10,000.00	2,551.59	10,000.00	2,800.00	(7,200.00)	-72.00%
1005352055200046	DUES/CONFERENCES/MEMBERSHIPS	\$25,450.00	19,000.00	51,780.00	67,280.00	15,500.00	29.93%
1005352060500046	YEARBOOK	0.00		0.00	0.00	0.00	
<b>Total Other Student Activities</b>		<b>148,207.00</b>	<b>111,723.78</b>	<b>176,492.00</b>	<b>200,292.00</b>	<b>23,800.00</b>	<b>13.49%</b>
	<b>School Security</b>						
1005360030200036	security Personnel	\$60,900.00	82,406.84	73,096.00	105,738.00	32,642.00	44.66%
1005360052700046	Security/School Resource Officer	\$188,019.00	98,034.50	215,548.00	247,652.00	32,104.00	14.89%
<b>Total School Security</b>		<b>248,919.00</b>	<b>180,441.34</b>	<b>288,644.00</b>	<b>353,390.00</b>	<b>64,746.00</b>	<b>22.43%</b>
	<b>Operations and Maintenance</b>						
	<b>CUSTODIAL SERVICES:</b>						

G/L Account	Description	FY 2018	FY 2018	FY 2019	FY 2020	\$	%
		Budget	Actual	Budget	Preliminary Budget		
1005411031051036	Overtime	\$20,000.00	3,305.69	23,000.00	28,000.00	5,000.00	21.74%
1005411031651036	Custodians	\$204,859.00	178,268.56	220,987.00	194,709.00	(26,278.00)	-11.89%
1005411031751036	Night Custodians	\$438,216.00	425,919.64	444,803.00	389,927.00	(54,876.00)	-12.34%
1005411052751046	Contracted Services	\$43,350.00	60,866.25	46,640.00	44,500.00	(2,140.00)	-4.59%
1005411056351046	Maint/repair of Equipment	\$37,470.00	17,590.29	32,640.00	19,600.00	(13,040.00)	-39.95%
1005411057351056	Tools/Equipment	\$3,000.00	(78.59)	3,000.00	3,000.00	0.00	0.00%
1005411060551046	Trash Removal	\$38,992.00	34,569.12	39,000.00	40,000.00	1,000.00	2.56%
1005411060651056	Custodial Supplies	\$36,841.00	44,526.29	41,871.00	42,320.00	449.00	1.07%
1005411060751056	Paints	\$9,000.00	4,598.63	3,103.00	6,053.00	2,950.00	95.07%
1005411060851056	Electric Supplies	\$17,170.00	16,152.70	19,580.00	22,580.00	3,000.00	15.32%
1005411060951056	Plumbing Supplies	\$8,000.00	5,664.80	6,500.00	9,050.00	2,550.00	39.23%
1005411061051056	Exterior Maintenance	\$13,000.00	12,442.92	22,700.00	6,000.00	(16,700.00)	-73.57%
1005411061151056	Interior Maintenance	\$24,900.00	27,280.44	47,000.00	28,500.00	(18,500.00)	-39.36%
1005411061251056	Sand & Salt	\$2,500.00	19,497.75	1,300.00	0.00	(1,300.00)	-100.00%
1005411061351056	Field Maintenance	\$18,880.00	9,632.63	11,430.00	12,120.00	690.00	6.04%
1005411061951056	Hardware/Misc	\$5,150.00	7,076.39	8,750.00	7,500.00	(1,250.00)	-14.29%
	Total Custodial Services	921,328.00	867,313.51	972,304.00	853,859.00	(118,445.00)	-12.18%
	Heating of Buildings						
1005412061451046	Heat	297,630.00	253,727.35	297,630.00	275,000.00	(22,630.00)	-7.60%
1005413057951046	Telephone	\$77,000.00	52,727.23	80,622.00	75,122.00	(5,500.00)	-6.82%
1005413061551046	Electricity	\$556,307.00	457,421.95	525,000.00	500,000.00	(25,000.00)	-4.76%
1005413061651046	Water/Sewer	\$117,301.00	57,663.79	100,000.00	75,000.00	(25,000.00)	-25.00%
	Total Utilities	750,608.00	567,812.97	705,622.00	650,122.00	(55,500.00)	-7.87%
	Maintenance of Grounds						
1005421010251016	FARM AND GROUNDS MGR	\$97,563.00	122,924.50	102,722.00	0.00	(102,722.00)	-100.00%
1005421030351030	Building and Grounds	\$130,190.00	136,266.26	166,171.00	226,986.00	60,815.00	36.60%
1005421030451036	Other Wages	\$62,330.00	62,850.60	58,830.00	63,840.00	5,010.00	8.52%
1005421031051036	OVERTIME	\$14,340.00	3,687.74	15,900.00	19,480.00	3,580.00	22.52%
1005421031851036	FARM SALARIES	\$209,893.00	200,972.56	236,459.00	222,976.00	(13,483.00)	-5.70%
1005421052751046	Farm CONTRACTED SERVICES	\$15,520.00	33,584.43	18,070.00	24,000.00	5,930.00	32.82%
1005421055151066	Travel	\$250.00	0.00	250.00	3,200.00	2,950.00	1180.00%
1005421057351056	FARM TOOLS	\$5,100.00	4,498.38	12,925.00	1,500.00	(11,425.00)	-88.39%
1005421061251056	Sand & Salt	\$0.00	0.00	8,420.00	11,600.00	3,180.00	37.77%

G/L Account	Description	FY 2018	FY 2018	FY 2019	FY 2020	\$	%
		Budget	Actual	Budget	Preliminary Budget		
1005421061751046	BLDG & GRDS CONTRACTED SERV	\$0.00	0.00	0.00	32,000.00	32,000.00	
1005421061851056	FARM SUPPLIES	\$39,840.00	43,179.34	53,740.00	48,630.00	(5,110.00)	-9.51%
1005421061951056	SUPPLIES & MATERIALS	\$35,800.00	43,354.84	22,500.00	44,650.00	22,150.00	98.44%
1005421062051056	BLDG & GRD TOOLS	\$2,850.00	1,747.46	0.00	1,500.00	1,500.00	
1005421062151066	LICENSES & PERMITS	\$5,050.00	2,982.43	5,295.00	8,145.00	2,850.00	53.82%
Total Maintenance of Grounds		618,726.00	656,048.54	701,282.00	708,507.00	7,225.00	1.03%
Maintenance of Buildings							
1005422010251016	Director of Facilities, Farm and Grounds	103,203.00	102,275.34	108,493.00	116,732.00	8,239.00	7.59%
1005422030451036	Other Wages (Summer Maint)	12,000.00	14,850.00	10,000.00	10,000.00	0.00	0.00%
1005422032151036	Skilled/Maintenance	74,797.00	73,593.07	79,472.00	139,028.00	59,556.00	74.94%
	Administrative Assistant	0.00	0.00	0.00	25,000.00	25,000.00	
1005422056351046	Equipment Repair	17,000.00	15,038.50	20,600.00	57,300.00	36,700.00	178.16%
1005422062151066	Licenses & Permits	3,700.00	1,842.85	5,050.00	5,050.00	0.00	0.00%
1005422062251046	Glass Replacement	5,000.00	0.00	5,000.00	5,000.00	0.00	0.00%
1005422062351046	Fire Extinguishers	5,838.00	8,238.15	5,950.00	5,950.00	0.00	0.00%
1005422062451046	Fire Alarm System	27,500.00	27,141.32	25,000.00	32,500.00	7,500.00	30.00%
1005422062551046	Hazardous Waste	1,000.00	1,495.41	12,465.00	10,000.00	(2,465.00)	-19.78%
1005422062651046	Pest Control	3,510.00	2,835.00	3,640.00	3,640.00	0.00	0.00%
1005422062751046	Plumbing Maintenance	8,150.00	3,189.60	13,400.00	13,400.00	0.00	0.00%
1005422062851056	Uniforms	2,250.00	3,991.32	9,000.00	8,925.00	(75.00)	-0.83%
1005422062951046	HVAC Maintenance	61,980.00	62,794.47	48,000.00	67,375.00	19,375.00	40.36%
1005422063051040	Burglar Alarm	1,500.00	1,558.00				
Total Maintenance of Buildings		327,428.00	318,843.03	346,070.00	499,900.00	153,830.00	44.45%
Extraordinary Maintenance/Capital							
1005430052700046	Contracted Services	\$127,500.00	123,700.94	55,000.00	86,000.00	31,000.00	56.36%
1005430070000056	Contingencies	\$59,710.00	0.00	50,000.00	202,864.00	152,864.00	305.73%
1005430081800046	Stabilization fund			75,000.00	100,000.00	25,000.00	33.33%
Total Extraordinary Maintenance		187,210.00	123,700.94	180,000.00	388,864.00	208,864.00	116.04%

		FY 2018	FY 2018	FY 2019	FY 2020	\$	%
<u>G/L Account</u>	<u>Description</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Preliminary Budget</u>	<u>Change</u>	<u>Change</u>
	Technology Infrastructure, Maintenance and Support						
1005440030309026	Registrar	\$55,517.00	55,516.51	58,325.00	60,099.00	1,774.00	3.04%
1005440002009030	Data & Assessment Specialist				72,615.00	72,615.00	
1005440030309036	Other support wages	\$14,040.00	7,383.00	14,040.00	34,040.00	20,000.00	142.45%
1005440030409036	Technology Support	\$151,091.00	158,004.25	155,626.00	82,813.00	(72,813.00)	-46.79%
	<b>Total Technology Infrastructure, Maintenance and Support</b>	<b>220,648.00</b>	<b>220,903.76</b>	<b>227,991.00</b>	<b>249,567.00</b>	<b>21,576.00</b>	<b>9.46%</b>
	Benefits and Fixed Charges						
1005510070160006	EMPLOYEE RETIREMENT	\$551,926.00	533,678.00	583,274.00	1,144,878.00	561,604.00	96.28%
1005515070260016	EMPLOYEE SEPARATION COST - PROF	\$44,830.00	52,038.96	44,830.00	44,830.00	0.00	0.00%
1005515070260026	EMPLOYEE SEPARATION COST - CLER	\$0.00	12,000.00	0.00	0.00	0.00	
1005520070360006	HEALTH INSURANCE	\$2,038,437.00	1,945,994.43	2,171,590.00	2,171,590.00	0.00	0.00%
1005520070460006	UNEMPLOYMENT INSURANCE	\$29,500.00	46,056.32	49,000.00	50,225.00	1,225.00	2.50%
1005520070561006	PACKAGE POLICY/PROP INS	\$123,288.00	123,923.00	126,987.00	135,190.00	8,203.00	6.46%
1005520070661006	CATASTROPHE LIABILITY	\$10,000.00	10,165.00	10,470.00	10,733.00	263.00	2.51%
1005520070761006	ERRORS AND OMISSIONS/EMP DIS	\$7,450.00	7,640.00	7,869.00	9,053.00	1,184.00	15.05%
1005520070860006	WORKMEN'S COMPENSATION	\$154,098.00	130,176.00	154,098.00	136,685.00	(17,413.00)	-11.30%
1005520071061006	TREASURER'S BOND	\$0.00	1,055.00	0.00	0.00	0.00	
1005520071160006	LIFE INS	\$5,500.00	5,500.00	5,500.00	0.00	(5,500.00)	-100.00%
1005520071261006	STUDENT ACCIDENT	\$11,123.00	10,593.00	11,123.00	11,123.00	0.00	0.00%
1005520071361006	ACCIDENT AND MED (O/S PROJ)	\$19,431.00	5,321.25	7,500.00	7,500.00	0.00	0.00%
1005520071460006	MEDICARE - EMPLOYER'S SHARE	\$246,122.00	233,721.29	251,044.00	251,044.00	0.00	0.00%
1005520071660006	OTHER EMPLOYEE BENEFITS	\$40,000.00	29,891.56	20,000.00	25,000.00	5,000.00	25.00%
1005520071761006	AUTO INSURANCE	\$5,000.00	6,923.53	5,000.00	7,500.00	2,500.00	50.00%
	<b>Total Benefits and Fixed Charges</b>	<b>3,286,705.00</b>	<b>3,154,677.34</b>	<b>3,448,285.00</b>	<b>4,005,351.00</b>	<b>557,066.00</b>	<b>16.15%</b>
1005530071800006	POSTAGE MACHINE/METER	\$4,302.00	4,014.50	4,178.00	4,457.00	279.00	6.68%
1005530072000006	COPIER LEASES	\$23,901.00	29,349.68	27,160.00	27,160.00	0.00	0.00%
	<b>Total Benefits and Fixed Charges</b>	<b>28,203.00</b>	<b>33,364.18</b>	<b>31,338.00</b>	<b>31,617.00</b>	<b>279.00</b>	<b>0.89%</b>
1005540072100006	INTEREST ON REVENUE LOANS	4,000.00	0.00	4,000.00	4,000.00	0.00	0.00%
1005545072100006	INTEREST ON BANS	0.00	23,815.34	0.00	0.00	0.00	

		FY 2018	FY 2018	FY 2019	FY 2020		
<u>G/L Account</u>	<u>Description</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Preliminary Budget</u>	<u>\$ Change</u>	<u>% Change</u>
Total Short Term Interest		4,000.00	23,815.34	4,000.00	4,000.00	0.00	0.00%
<b>Total Foundation Budget</b>		<b>\$23,296,201.00</b>	<b>\$22,189,290.64</b>	<b>\$24,400,001.00</b>	<b>\$25,502,618.00</b>	<b>\$1,102,617.00</b>	<b>4.52%</b>
	Capital Improvements						
1005720073000006	BUILDING IMPROVEMENTS			0.00	125,000.00	125,000.00	
1005730057300006	EQUIPMENT	\$40,000.00	34,675.28	25,000.00	50,000.00	25,000.00	100.00%
1005730081600006	FURNITURE & FIXTURES	\$73,410.00	76,225.55	35,907.00	33,957.00	(1,950.00)	-5.43%
1005730081700006	VEHICLES	\$173,026.00	217,854.98	234,686.00	254,463.00	19,777.00	8.43%
<b>Total Capital Improvements Budget</b>		<b>\$286,436.00</b>	<b>\$328,755.81</b>	<b>\$295,593.00</b>	<b>\$463,420.00</b>	<b>\$167,827.00</b>	<b>56.78%</b>
1005880010200013	TRANSPORTATION MGR	\$69,928.00	69,927.98	73,866.00	76,082.00	2,216.00	3.00%
1005880031000033	OVERTIME	\$7,500.00	12,414.63	7,500.00	7,500.00	0.00	0.00%
1005880032200033	Bus Drivers - Regular	\$797,935.00	671,479.06	797,935.00	797,935.00	0.00	0.00%
1005880032300033	GARAGE PERSONNEL	\$113,298.00	154,791.17	170,103.00	170,103.00	0.00	0.00%
1005880032400033	DISTPATCHER/TRANS ASST	\$52,145.00	53,719.42	55,079.00	55,079.00	0.00	0.00%
1005880032500033	IN-SERVICE TRAINING	\$1,500.00	0.00	7,728.00	140.00	(7,588.00)	-98.19%
1005880032600033	PRE-SERVICE TRAINING	\$3,000.00	0.00	1,000.00	0.00	(1,000.00)	-100.00%
1005880034000033	Late Runs	\$131,951.00	102,350.17	131,951.00	138,951.00	7,000.00	5.30%
1005880052600043	Advertising	\$2,000.00	1,960.00	2,000.00	2,000.00	0.00	0.00%
1005880052700043	Contracted Services	\$39,750.00	27,129.03	45,000.00	45,000.00	0.00	0.00%
1005880055200043	DUE/CONFERENCES	\$2,500.00	465.00	2,500.00	500.00	(2,000.00)	-80.00%
1005880057900043	COMMUNICATIONS	\$3,000.00	2,372.32	3,000.00	1,250.00	(1,750.00)	-58.33%
1005880070360043	HEALTH INSURANCE	\$70,000.00	61,000.08	75,000.00	96,220.00	21,220.00	28.29%
1005880070860043	WORKMEN'S COMPENSATION	\$25,174.00	0.00	25,774.00	25,774.00	0.00	0.00%
1005880071800043	VEHICLE INSURANCE	\$50,000.00	47,913.00	50,000.00	57,100.00	7,100.00	14.20%
1005880080100043	FLEET MONITORING	\$0.00	0.00	0.00	7,560.00	7,560.00	
1005880080200043	UNIFORMS & RAGS	\$1,020.00	1,523.84	2,300.00	9,000.00	6,700.00	291.30%
1005880080300043	STICKERS	\$6,380.00	6,937.00	6,900.00	6,900.00	0.00	0.00%
1005880080400043	TOWING	\$3,000.00	2,150.00	7,000.00	7,000.00	0.00	0.00%
1005880080500043	DRUG TESTING	\$3,400.00	2,677.89	4,000.00	4,000.00	0.00	0.00%
1005880080600043	UPHOLSTERY	\$1,800.00	542.00	1,800.00	1,800.00	0.00	0.00%
1005880080800053	FUEL	\$259,920.00	188,851.23	210,000.00	210,000.00	0.00	0.00%
1005880080900053	OIL	\$10,000.00	1,448.48	10,000.00	12,000.00	2,000.00	20.00%
1005880081000053	SHOP SUPPLIES	\$12,000.00	7,994.44	13,500.00	13,500.00	0.00	0.00%
1005880081100053	TIRES & TUBES	\$18,000.00	14,965.40	21,000.00	22,000.00	1,000.00	4.76%
1005880081200053	PARTS	\$78,000.00	73,977.12	75,000.00	75,000.00	0.00	0.00%



		FY 2018	FY 2018	FY 2019	FY 2020	\$	%
<u>G/L Account</u>	<u>Description</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Preliminary Budget</u>	<u>Change</u>	<u>Change</u>
1005880081300053	ANTI-FREEZE	\$1,400.00	499.00	1,400.00	1,400.00	0.00	0.00%
1005880081400053	CLEANING SOLVENT	\$700.00	571.98	3,500.00	3,500.00	0.00	0.00%
1005880062151063	License and certifications				4,625.00	4,625.00	
<b>Total Transportation Budget</b>		<b>\$1,765,301.00</b>	<b>\$1,507,660.24</b>	<b>\$1,804,836.00</b>	<b>\$1,851,919.00</b>	<b>\$47,083.00</b>	<b>2.61%</b>
1005990090000006	PRIN & INT ON BUILDING	\$1,831,192.00	1,831,191.26	1,829,192.00	1,825,992.00	(3,200.00)	-0.17%
<b>Total Debt Service Budget</b>		<b>\$1,831,192.00</b>	<b>\$1,831,191.26</b>	<b>\$1,829,192.00</b>	<b>\$1,825,992.00</b>	<b>(\$3,200.00)</b>	<b>-0.17%</b>
<b>Grand Total Budget</b>		<b>\$27,179,130.00</b>	<b>\$25,856,897.95</b>	<b>\$28,329,622.00</b>	<b>\$29,643,949.00</b>	<b>\$1,314,327.00</b>	<b>4.64%</b>

**Essex North Shore Agricultural and Technical School District  
FY 2020 Preliminary Budget Summary**

		<u>\$ Inc(Decr)</u>	<u>% Incr(Decr)</u>
<b><u>FOUNDATION BUDGET</u></b>	<b>\$25,502,618</b>	<b>\$1,102,617</b>	<b>4.52%</b>
Chapter 70 Aid	4,604,183	\$412,887	9.85%
Local Receipts	6,036,990	(\$78,838)	-1.29%
Foundation Budget Assessment	14,861,445	\$768,568	5.45%
<b><u>TRANSPORTATION BUDGET</u></b>	<b>1,851,919</b>	<b>\$47,083</b>	<b>2.61%</b>
Regional Transportation Reimbursement	1,089,064	\$30,248	2.86%
Local Receipts	527,000	(\$26,800)	-4.84%
Transportation Assessment	235,855	\$43,635	22.70%
<b><u>DEBT SERVICE</u></b>	<b>1,825,992</b>	<b>(\$3,200)</b>	<b>-0.17%</b>
Local Receipts	0		
Debt Service Assessment	1,825,992	(\$3,200)	-0.17%
<b><u>CAPITAL IMPROVEMENTS</u></b>	<b>463,420</b>	<b>\$167,827</b>	<b>56.78%</b>
Local Receipts	0		
Capital Improvements Assessment	463,420	\$167,827	56.78%
<b>GROSS BUDGET</b>	<b>\$29,643,949</b>	<b>\$1,314,327</b>	<b>4.64%</b>
Total Estimated State Aid	5,693,247	\$443,135	8.44%
Total Assessment to Communities	17,386,712	\$976,830	5.95%
Local Receipts	6,563,990	(\$105,638)	-1.58%
Gross Budget	29,643,949	\$1,314,327	4.64%

**Essex North Shore Agricultural and Technical School District  
FY 2020 Preliminary Revenue Summary**

	<u>Budget</u>	<u>\$ Inc(Decr)</u>	<u>% Incr(Decr)</u>
<b>Revenues:</b>			
<b>State Aid</b>			
Chapter 70	\$4,604,183	\$412,887	9.85%
Transportation Reimbursement	1,089,064	\$30,248	2.86%
<b>Total State Aid</b>	<b>\$5,693,247</b>	<b>\$942,443</b>	<b>8.44%</b>
<b>Local Revenue Source</b>			
Ch 74 Tuition	\$4,679,450	\$104,450	2.28%
Special Education Increment Charge	\$150,000	\$150,000	
Medicaid	0	(\$50,000)	-100.00%
Interest	45,000	\$0	0.00%
E & D *	800,000	(\$200,000)	-20.00%
Sports Complex Rent	112,000	\$1,000	0.90%
Parking fees	45,540	\$0	0.00%
Athletic fees	65,000	(\$15,000)	-18.75%
Facilities rental revolving fund	140,000	(\$44,288)	-24.03%
Adult Education revolving fund	0	(\$25,000)	-100.00%
<b>Foundation budget local receipts</b>	<b>\$6,036,990</b>	<b>(\$78,838)</b>	<b>-1.29%</b>
Out of District Transportation	527,000	8,300	-4.84%
Regional Transportation Reimbursement Fund	0		
<b>Transportation Budget Local Receipts</b>	<b>\$527,000</b>	<b>\$8,300</b>	<b>-4.84%</b>
BAN Premium	\$0	0	
Bond Premium	0	0	
<b>Debt Service Budget Local Receipts</b>	<b>0</b>	<b>0</b>	
<b>Total Local Receipts</b>	<b>\$6,563,990</b>	<b>(\$364,798)</b>	<b>-1.58%</b>
<b>Grand Total Revenues</b>	<b>\$12,257,237</b>	<b>\$577,645</b>	<b>2.83%</b>

\* E and D certification still pending

Essex North Shore Agricultural and Technical School District  
FY 2020 Preliminary Assessments

Community	Enrollment 1-Oct-17	Enrollment 1-Oct-18	Enrollment Participation Percentage	Foundation -----/-----		Transportation Assessment	Debt Service Assessment	Capital Improvement Assessment	FY 2020 Preliminary Assessment	Inr(decr) from FY 2019 Assessment	Per Pupil Cost
				Required Minimum Contribution	Above Minimum Assessment						
Beverly	127	115	10.436%	1,602,093	99,818	24,614	190,561	48,363	1,965,449	(87,193)	17,091
Boxford	18	18	1.633%	248,154	15,619	3,852	29,818	7,568	305,011	15,981	16,945
Danvers	147	150	13.612%	2,033,216	130,196	32,105	248,554	63,081	2,507,152	143,089	16,714
Essex	20	17	1.543%	229,072	14,758	3,639	28,175	7,151	282,795	(35,422)	16,635
Gloucester	107	99	8.984%	1,367,141	85,930	21,189	164,047	41,634	1,679,941	(51,555)	16,969
Hamilton	13	12	1.089%	165,714	10,416	2,568	19,885	5,047	203,630	(5,114)	16,969
Lynnfield	23	29	2.722%	410,266	26,035	6,420	49,704	12,614	505,039	136,844	17,415
Manchester	6	9	0.817%	124,286	7,814	1,927	14,918	3,786	152,731	56,388	16,970
Marblehead	28	43	3.902%	590,577	37,322	9,203	71,250	18,083	726,435	276,832	16,894
Middleton	51	47	4.265%	648,945	40,794	10,059	77,879	19,765	797,442	(21,479)	16,967
Nahant	10	9	0.817%	124,286	7,814	1,927	14,918	3,786	152,731	(7,841)	16,970
Peabody	284	289	26.225%	3,434,744	250,837	61,853	478,866	121,532	4,347,832	258,975	15,044
Rockport	23	28	2.541%	395,829	24,304	5,993	46,398	11,776	484,300	88,244	17,296
Salem	183	177	16.061%	1,729,330	153,622	37,880	293,274	74,427	2,288,533	(28,047)	12,930
Swampscott	21	30	2.722%	407,295	26,035	6,420	49,704	12,614	502,068	164,866	16,736
Topsfield	16	18	1.633%	245,958	15,619	3,852	29,818	7,568	302,815	45,900	16,823
Wenham	10	11	0.998%	148,060	9,546	2,354	18,223	4,625	182,808	26,362	16,619
<b>Total</b>	<b>1,087</b>	<b>1,101</b>	<b>100.000%</b>	<b>13,904,966</b>	<b>956,479</b>	<b>235,855</b>	<b>1,825,992</b>	<b>463,420</b>	<b>17,386,712</b>	<b>976,830</b>	<b>16,588</b>

Note - Assessments are based on the Governor's budget released on 1/23/2019.  
Assessments will be reduced if additional funding is allotted to the District in the final state budget.